1. **Approval of the Minutes.** The minutes of the November 18 senate meeting were approved.

2. **Report of the Chair, Richard Harknett**
   Chair Harknett opened discussion of the Chair’s report, which was submitted earlier. The text of the report can be found on the Faculty Senate website. Chair Harknett provided additional updates to the submitted report. Senators were encouraged to look for additional posted material from the Academic Master Plan working group. A letter has been sent to the Provost from the Senate Cabinet to have the Provost added to a Senate meeting agenda, not as a report, but as a discussion. Chair Harknett recently attended a workshop on private support sponsored by the Office of the Provost. Chair Harknett and Jeff Tilman attended the first Capital Advisory Committee meeting of the year. There was a question as to whether the Senate meeting with the Provost should be lengthened. Chair Harknett will take the matter back to the Senate Cabinet.

3. **Report of the President of the University of Cincinnati, Gregory Williams**
   President Williams shared highlights of the December Commencement. The president commented that the university’s current year budget is shaping up very well, even though the last payment from the State of Ohio has been delayed. The budget for 2012 will be very challenging due to the absence of stimulus money. UC is planning for the worst, and hoping for the best. The university would potentially be facing a $40 million deficit. The budget needs to be cut by 16%. All Deans and Department Heads have been asked to submit plans for a 20% cut. In order to begin to generate ideas for efficiencies, a university-wide budget retreat has been scheduled for December 14. President Williams stated that he is confident that we will be able to leverage what we have and move forward. President Williams met with the Governor-elect on December 8. The Governor-elect was impressed by UC’s research dollars.

4. **Action Items**
   Tracy Hermann brought forth three motions from Senate Cabinet. The first motion is regarding communication on emergency cancellation contingency planning. The motion was unanimously approved. Emergency communication syllabi recommendation was the second motion brought forward. There was discussion. The motion was unanimously approved. The third motion “University Faculty Curriculum Transformation Retreat” was brought forward. There was a motion to amend the resolution. There was discussion. The motion to amend carried. There was further discussion of the amended motion. There was a motion for an amendment to strike in the spring quarter 2012 from the text. There was discussion. The amended motion carried.

5. **Discussion of Distributed Reports from Standing Committees**
   There was no discussion.

6. **Discussion of Distributed Reports from All-University Committees**
   There was no discussion.

7. **New Business**
   **University Budget Retreat Preparation Discussion**
Chair Harknett reported that he would be attending the retreat, accompanied by Adrianne Lane. Dan Langmeyer facilitated this discussion. Library collections budgets were mentioned as an area that was protected last year. Arlene Johnson provided a clarification that there also is no opportunity for revenue growth to offset cuts to library operations budgets. Chair Harknett added that the Provost has indicated that cuts would be differentiated. There was discussion as to what kind of input that the Senate would have in the budget process. John Cuppoletti referenced UC21 and suggested that the quality assessment data assembled for that plan might be used to inform this process. Ideas mentioned for greater efficiencies included: changing schedules to close the university down for cost savings, more hybrid classes, offering more evening courses, and offering courses for continuing education credits. Chair Harknett encouraged sending additional thoughts to his attention by December 13.

8. **Report of the President of the AAUP**
   There was no report.

9. **Report of the Graduate Student Government Association President**
   Alex Ignatio reported on an upcoming student government conference that will be hosted at UC.

    Drew Smith reported on recent efforts to speak out on student issues of concern to Governor-elect Kasich. It was suggested that student government bring the resolution forward to Faculty Senate.

11. **Announcements**
    Chair Harknett indicated that there is a prospect of holding a Spring Senate meeting at RWC and/or Clermont.

12. **Adjournment.** Motion to adjourn: The motion to adjourn the December meeting of the Faculty Senate carried.

Respectfully submitted by: Arlene Johnson, Secretary of the Faculty Senate