# GOVERNANCE BRIEFING BOOK

# 2011-12

Faculty Senate

HTTP://WWW.UC.EDU/FACULTYSENATE/

UNIVERSITY of CINCINNATI

OFFICE of the PRESIDENT

## Principles of Effective Governance

This proposed framework for integrated policy decision-making respects the principles for effective governance as outlined by the Faculty Senate ad hoc Governance Committee in their report, *Recommendations for Shared Governance at the University of Cincinnati* (October 2005, p. 5). The report recommended that governance of the University of Cincinnati should adhere to the following principles:

**Legitimate**. Governance should be—and should be perceived as being—legitimate. A system of shared governance must meet three conditions to achieve legitimacy: First, faculty in positions to participate in decision-making must gain those positions through legitimate means, generally through election by their peers or through selection based on their expertise or on their representation of important constituencies. Second, faculty and administrators must have the same access to information necessary for informed deliberation. Third, both faculty and administrators' influence on decision-making must be real; any perception that the real decisions are being scripted beforehand by any participants in the process will undercut legitimacy.

**Transparent**. Virtually all processes and products of governance should be transparent. The university should frame issues of governance clearly and completely and in a useful and timely manner such that all affected constituencies have the opportunity to be informed and to be heard before decisions are made. Once decisions are made, their rationales should be articulated clearly for a diverse public audience and the group or individuals responsible for the decisions should be clearly identified.

**Accountable**. Those people responsible for making governance decisions—both faculty and administrators—should be accountable to the university and its constituents. Such accountability should be tailored to fit the identity and purposes of the individual units to which it applies.

**Flexible**. The structure and processes of governance should be flexible, permitting the university to move nimbly in a rapidly changing environment. Generally, few standing committees should exist; instead, workgroups should convene only as necessary to achieve specific goals and then dissolve.

**Inclusive**. Those people making decisions should include representatives of the stakeholders affected by the decisions being made. For their inclusion to be meaningful, their roles, rights and responsibilities in decision making should be clearly articulated.

**Aligned with Mission**. Decision-making should seek to align policies and outcomes with the university's mission. To do so, those people with the authority to influence decisions must place institutional interests ahead of self-interest and must favor long-term over short-term institutional benefits.

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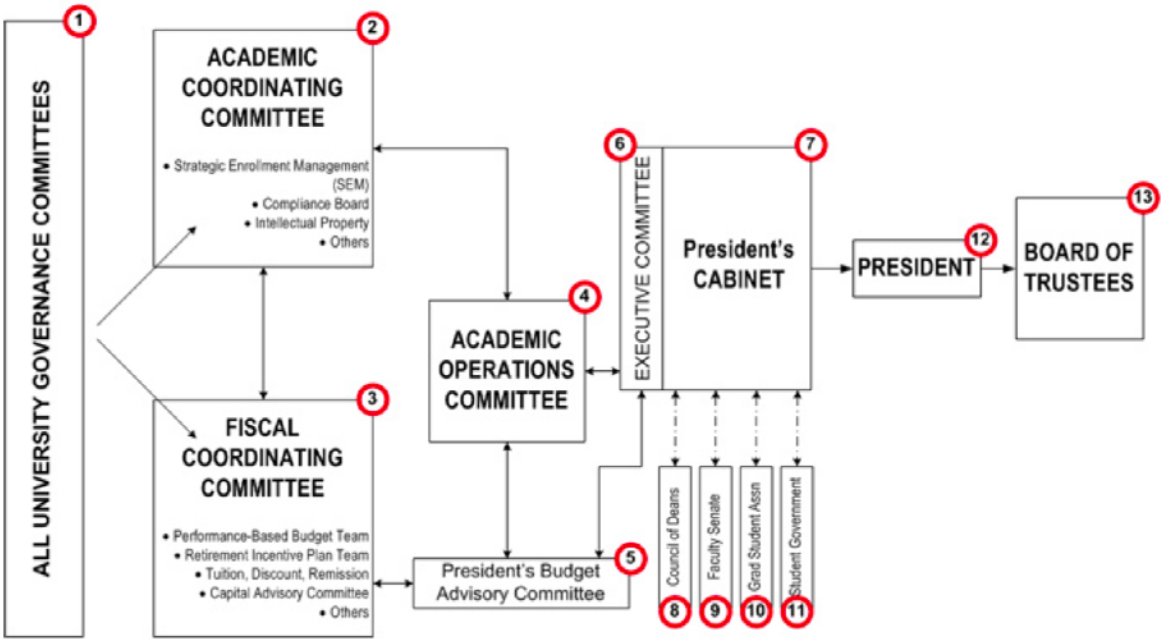
## Framework for the Integrated University Policy Decision-Making

"The variety and complexity of tasks performed by institutions of higher education produce an interdependence among constituent elements of the University. Adequate communication is therefore essential, and there must be full opportunity for appropriate joint planning and effort…"

-Article 27.1 Collective Bargaining Agreement between the University of Cincinnati and the American Association of University Professors, University of Cincinnati Chapter




The diagram above presents the flow of university policy decision-making. University policy decisions are first considered by one or more of the all-university governance committees, whose membership includes multiple stakeholders, including (as appropriate) representatives appointed or elected by faculty and student governance bodies. From the all-university governance committees, recommendations flow either to the Academic or Fiscal Coordinating Committee for further consideration. Interface between the two coordinating committees is on-going and expected.

From the coordinating committees, decisions proceed to the Academic Operations Committee and to the Executive Committee, which seeks input and advice from the President's Budget Advisory Committee. From the Executive Committee, decisions proceed to the President's Cabinet which includes representatives of administrators, deans, faculty, and students. Policy decisions approved by the President are forwarded to the Board of Trustees.

# 2011-2012
# FACULTY SENTATE ROSTER

| | | | |
|---|---|---|---|
| **CHAIR:** | Richard Harknett | A&S, Political Science, #0375 | 556-3314 |
| **VICE-CHAIR:** | Daniel Langmeyer | A&S, Psychology | 556-5546 |
| **CHAIR-ELECT:** | Richard Miller | CEAS, Schl. Adv. Structures | 556-3744 |
| **SECRETARY:** | Wanda McCarthy | Clermont, Humanities & Soc. Sci. | 558-7404 |
| **PARLIAMENTARIAN:** | Deborah Page | UC-Blue Ash, Foreign Language | 745-5679 |

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| | | | |
|---|---|---|---|
| **EX-OFFICIO:** | Gregory Williams | President | 556-220l |

**BOARD OF TRUSTEES REPRESENTATIVES:**

| | | | |
|---|---|---|---|
| 2010-2012 | Dale Schaefer | CEAS, Energy | 556-5431 |
| 2011-2013 | Marla Hall | University Honors Program | 556-5332 |

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**AT-LARGE SENATORS:**

| | | | |
|---|---|---|---|
| 2010-2012 | Daniel Langmeyer | A&S, Psychology | 556-5546 |
| 2010-2012 | Brett Harnett | Surgery | 558-3252 |
| 2010-2012 | Daniel Milz | CECH, Education | 556-3659 |
| 2010-2012 | Jane Christianson | Nursing | 558-5122 |
| 2011-2013 | Adrianne Lane | Nursing | 558-5211 |
| 2011-2013 | Tracy Herrmann | UC-Blue Ash, Radiology | 745-5689 |
| 2011-2013 | Ana Vamadeva | UC-Blue Ash, Math/Phy/Comp | 936-1684 |
| 2011-2013 | Jeff Tilman | DAAP, Arch & Interior Design | 556-0239 |

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**PART-TIME FACULTY:**

| | | | |
|---|---|---|---|
| 2011-2013 | Michael Sharp | Professional Practice | 556-1553 |
| 2011-2013 | Melanie Swick | DAAP, Arch & Interior Design | 556-6426 |

**EMERITUS:**

| | | | |
|---|---|---|---|
| 2010-2012 | Nancy Hamant | Teachers | 931-6819 |

# 2011-2012
# FACULTY SENTATE ROSTER

**COLLEGE SENATORS:**

| | | | | |
|---|---|---|---|---|
| **Allied Health Sciences** | 2011-2012 | Rose Smith | Rehabilitation Sciences | 558-7484 |
| | 2011-2013 | Carol Wheeler-Strother | School of Social Work | 556-4635 |
| **Arts & Sciences** | 2010-2012 | Janine C. Hartman | Romance Language & Lit | 556-1596 |
| | 2011-2013 | Dennis O'Neill | Area Studies & Prgms | 556-9313 |
| **Business** | 2010-2012 | Sharon McFarland | Management | 556-7166 |
| | 2011-2013 | Robert Rokey | Information Systems | 556-7058 |
| **CCM** | 2010-2012 | Catherine Losada | Music Theory | 556-9567 |
| | 2011-2013 | Sam Ng | Composition, Musicology | 556-9502 |
| **CEAS** | 2010-2012 | James Everly | Elec. & Comp Engrg Tech | 556-4241 |
| | 2011-2013 | Kumar Vemaganti | School Dynamic Systems | 556-2728 |
| **CECH** | 2010-2012 | Gulbahar Beckett | Teacher Education | 556-2898 |
| | 2011-2013 | Ann Millacci | Educational Studies | 556-5232 |
| **Clermont** | 2010-2012 | Daniel Goodman | Humanities & Soc. Science | 732-5208 |
| | 2011-2013 | Jeff Bauer | Mgmt & Mktg | 732-5257 |
| **DAAP** | 2011-2012 | David Edelman | School of Planning | 556-2378 |
| | 2011-2013 | Oscar Fernandez | School of Design | 556-3267 |
| **Law** | 2010-2012 | Lewis Goldfarb | Law | 556-1092 |
| | 2011-2013 | Michele Bradley | Law | 556-0177 |
| **Libraries** | 2010-2012 | Susan Boland | Law Library | 556-4407 |
| | 2011-2013 | Arlene Johnson | Library | 556-1417 |
| **Medicine** | 2010-2012 | Henry Nasrallah | Psych. Ed, Training & CME | 558-4615 |
| | 2011-2013 | Robert Krikorian | Psychiatry | 558-4224 |
| **Nursing** | 2010-2012 | Jean Anthony | Nursing | 558-5239 |
| | 2011-2013 | Bonnie Brehm | Nursing | 558-7502 |
| **Pharmacy** | 2010-2012 | Kelly T. Epplen | Pharmacy | 558-3784 |
| | 2011-2013 | Pamela Heaton | Pharmacy | 558-4177 |
| **Prof. Practice** | 2010-2012 | Brenda LeMaster | Prof. Practice | 556-4632 |
| | 2011-2013 | Datine Juran | Prof . Practice | 556-0328 |
| **UC-Blue Ash** | 2010-2012 | Stephena Harmony | Library | 745- 5710 |
| | 2011-2013 | Eric Anderson | Library | 936-1618 |

**2011-2012**

**FACULTY SENATE CABINET**

| | | | |
|---|---|---|---|
| CHAIR | Richard Harknett | A&S, Political Science, #0375 | 556-3314 |
| VICE-CHAIR | Daniel Langmeyer | A&S, Psychology | 556-5546 |
| CHAIR-ELECT | Richard Miller | CEAS, Schl. Adv. Structures | 556-3744 |
| SECRETARY | Wanda McCarthy | Clermont, Humanities & Soc. Sci. | 558-7404 |
| PARLIAMENTARIAN | Deborah Page | UC-Blue Ash, Foreign Language | 745-5679 |
| ACADEMIC AFFAIRS | Adrianne Lane | Nursing | 558-5211 |
| BUDGET & PRIORITIES | Daniel Langmeyer | A&S Psychology | 556-5546 |
| COMMITTEE ON COMMITTEE | Dennis O'Neill | A&S Asian Studies | 556-9313 |
| GOVERNANCE | Tracy Herrmann | UC-Blue Ash, Radiology | 745-5689 |
| HUMAN RELATIONS | Jean Anthony | Nursing | 558-5239 |
| INFO TECHNOLOGY | Eric Anderson | UC-Blue Ash, Libraries | 936-1618 |
| PLANNING | Jeff Tilman | DAAP, Arch & Interior Design | 556-0239 |
| RESEARCH & SCHOLAR | Henry Nasrallah | CoM- Psych. & Behvrl. Neurosci | 558-4615 |
| CABINET | Jeff Bauer | Clermont, Bus. Law & Tech | 732-5257 |
| CABINET | Pamela Heaton | Pharmacy | 558-4177 |
| BOT REP 2012 | Dale Schaefer | CEAS Energy | 556-5431 |
| BOT REP 2013 | Marla Hall | University Honors Program | 556-5332 |

# 2011-2012
# FACULTY SENATE STANDING COMMITTEES

**ACADEMIC AFFAIRS**:
The charge of the committee is to make investigations and recommendations for Faculty Senate action on educational or academic policy or practice,

| | | |
|---|---|---|
| Adrianne Lane, Chair (Nursing) | Adrianne.Lane@uc.edu | 558-5211 |
| Julia Gill (UCBA) | Julia.Gill@uc.edu | 745-5600 |
| Linda Graeter (CAHS) | Linda.Graeter@uc.edu | 558-2018 |
| Teresa Roig-Torres (UCBA) | Teresa_Roig-Torres@uc.edu | 745-8306 |
| Michael Magazine (CoB) | Mike.Magazine@uc.edu | 556-7191 |
| Colleen McTague (A&S) | Colleen.Mctague@uc.edu | 556-3249 |
| Beverly Reigle (Nursing) | Beverly.Reigle@uc.edu | 558-5276 |
| Noriko Tsuriu (A&S) | Noriko.Tsurui@uc.edu | 556-2735 |
| Jun Ying (Med) | yingj@ucmail.uc.edu | 558-2767 |

**BUDGET & PRIORITIES:**
The charge of the committee is to examine financial matters of the university and recommend to the Faculty Senate ordering of priorities.

| | | |
|---|---|---|
| Daniel Langmeyer, Chair (A&S) | Daniel.Langmeyer@uc.edu | 556-5546 |
| Lawrence Gilligan (A&S) | Lawrence.Gilligan@uc.edu | 556-4869 |
| Tim Hodges (A&S) | Timothy.Hodges@uc.edu | 556-4040 |
| Margaret Reed (CoB) | Margaret.Reed@uc.edu | 556-7054 |
| Hazem Said (CEAS) | hazem.Said@uc.edu | 556-5092 |
| Jason Shearn (CEAS) | Jason.Shearn@uc.edu | 556-4175 |
| Ana Vamadeva (UCBA) | Vamadeg@ucmail.uc.edu | 936-1684 |
| Tracey Yap (CON) | Tracey.Yap@uc.edu | 558-5305 |

**GOVERNANCE & BY-LAWS:**
The Governance Committee shall be responsible for on-going review of and revisions to the by-laws, clarifying and strengthening the involvement of faculty on university committees, assuring training for faculty serving on Faculty Senate and other university committees, monitoring governance policies and practices and recommending new policies and practices to ensure effective involvement of faculty in university decision making. In addition, the Governance Committee shall be available to assist faculty with governance issues occurring within their college or unit.

| | | |
|---|---|---|
| Tracy Herrmann, Chair (UCBA) | Tracy.Herrmann@uc.edu | 745-5689 |
| Carlee Escue (CECH) | Carlee.Escue@uc.edu | 556-2006 |
| Stephanie King (Nursing) | Stephanie.King@uc.edu | 558-0012 |
| Kathryn Lorenz (A&S) | Kathryn.Lorenz@uc.edu | 556-1845 |
| Richard Miller (CEAS) | Richard.Miller@uc.edu | 556-3744 |
| Linda Quinlin (Nursing) | Linda.Quinlin@uc.edu | 558-5207 |
| Joni Torsella (CEAS) | Joni.Torsella@uc.edu | 556-1224 |

**HUMAN RELATIONS:**
The charge of the committee is to monitor existing practices and policies and recommend new policies and practices to ensure a supportive environment for women and minority faculty and students.

| | | |
|---|---|---|
| Jean Anthony (Nursing) | Jean.Anthony@uc.edu | 558-5239 |
| Afsaneh Ardehlai (CEAS) | Afsaneh.Ardehali@uc.edu | 556-5517 |
| Rita Kumar (UCBA) | Rita.Kumar@uc.edu | 745-5655 |
| Manoj Sharma (CECH) | Manoj.Sharma@uc.edu | 556-3878 |
| Marilyn Simon (UCBA) | Marilyn.Simon@uc.edu | 936-7141 |
| Grace Thome (A&S) | Grace.Thome@uc.edu | 556-2979 |
| Angie Woods (UCBA) | Woodsai@uc.edu | 745-5600 |

**2011-2012**

## FACULTY SENATE STANDING COMMITTEES (continued)

**INFORMATION TECHNOLOGY:**

This committee is to formulate and express faculty views on information technology issues.

| | | |
|---|---|---|
| Eric Anderson, Chair (UCBA) | Eric.Anderson@uc.edu | 936-1618 |
| Lisa Beckelhimer (A&S) | Lisa.Beckelhimer@uc.edu | 556-3955 |
| Michelle Conda (CCM) | Michelle.Conda@uc.edu | 556-9525 |
| Andy Curran (Cler.) | Andy.Curran@uc.edu | 732-8971 |
| Anton Harfmann (DAAP) | Anton.Harfmann@uc.edu | 556-4933 |
| Brett Harnett (Med.) | Brett.Harnett@uc.edu | 558-3252 |
| Ken Hirsh (Law) | Ken.Hirsh@uc.edu | 556-0159 |
| Robert Rokey (CoB) | Robert.Rokey@uc.edu | 556-7058 |
| Hazem Said (CEAS) | Hazem.Said@uc.edu | 556-4874 |

**PLANNING:**

The charge of the Planning Committee is to consider all aspects of planning, both curricular and physical.

| | | |
|---|---|---|
| Jeff Tilman, Chair (DAAP) | Jeff.Tilman@uc.edu | 556-0239 |
| Jeff Bauer (Cler.) | Jeff.Bauer@uc.edu | 732-5257 |
| Michele Bradley (Law) | Michele.Bradley@uc.edu | 556-0177 |
| Wanda McCarthy (Cler.) | Wanda.Mccarthy@uc.edu | 558-7404 |
| Heather Moore (UCBA) | Heather.Moore@uc.edu | 936-7121 |
| Laura Nabors (CECH) | Laura.Nabors@uc.edu | 556-3335 |
| Marilyn Simon (UCBA) | Marilyn.Simon@uc.edu | 936-7141 |

**RESEARCH & SCHOLARSHIP:**

The Research and Scholarship Committee shall consider all aspects of research and recommend policies, processes, or procedures designed to enhance the role of research and scholarship in the university. The committee shall make recommendations concerning the development and implementation of problems designed to support and reward research and scholarly activity. In addition, the committee shall examine, review, and make recommendations about proposals initiated by the administration and other parties.

| | | |
|---|---|---|
| Henry Nasrallah, Chair (Med.) | Henry.Nasrallah@uc.edu | 558-4615 |
| Jim Ball (Med.) | William.Ball@uc.edu | 558-2388 |
| Elizabeth Bragg (Med.) | Elizabeth.Bragg@uc.edu | 558-1402 |
| Heidi Kloos (A&S) | Heidi.Kloos@uc.edu | 556-5525 |
| Michael Richardson (A&S) | Richamo@ucmail.uc.edu | 556-5592 |
| Leigh Wang (CECH) | Leigh.Wang@uc.edu | 556-3628 |
| Jun Ying (Med.) | Yingj@ucmail.uc.edu | 558-2767 |

**2011-2012**

## FACULTY SENATE STANDING COMMITTEES (continued)

**COMMITTEE ON COMMITTEES:**

This committee is to provide to the Faculty Senate lists of nominees for designation as faculty representative for all university committees when faculty interests are involved or, if so desired by the Faculty Senate, to make those designations directly. It shall be the committee's responsibility to select nominees who will reflect the diverse interest and viewpoints of the university faculty.

| | | |
|---|---|---|
| Dennis O'Neill, Chair (A&S) | Dennis.ONeill@uc.edu | 556-9313 |
| Jean Anthony (Nursing) | Jean.Anthony@uc.edu | 558-5239 |
| Gulbahar Beckett (CECH) | Gulgahar.Beckett@uc.edu | 556-2898 |
| Susan Boland (Law) | Susan.Boland@uc.edu | 556-4407 |
| Nnamdi Elleh (DAAP) | Nnamdi.Elleh@uc.edu | 556-0945 |
| Kelly Epplen (Pharmacy) | Kelly.Epplen@uc.edu | 558-3784 |
| James Everly (CEAS) | James.Everly@uc.edu | 556-4241 |
| Lewis Goldfarb (Law) | Lewis.Goldfarb@uc.edu | 556-1092 |
| Stephena Harmony (UCBA) | Stephena.Harmony@uc.edu | 745-5710 |
| Janine Hartman (A&S) | Janine.Hartman@uc.edu | 556-1596 |
| Brenda LeMaster (Prof. Prac.) | Brenda.Lemaster@uc.edu | 556-4632 |
| Catherine Losada (CCM) | Cristina.Losada@uc.edu | 556-9567 |
| Wanda McCarthy (Cler.) | Wanda.Mccarthy@uc.edu | 558-7404 |
| Sharon McFarland (CoB) | Sharon.Mcfarland@uc.edu | 558-4615 |
| Henry Nasrallah (Med.) | Nasralha@uc.edu | 558-4615 |
| Rose Smith (CAHS) | Rose.Smith@uc.edu | 558-7484 |

# 2011-2012
# All University Committees

**ACADEMIC COORDINATING COMMITTEE:**
As recommending body to the Academic Operations Committee (AOC), the Academic Coordinating Committee (ACC) serves as a university-level governance committee charged to generate and to review newly-proposed policies, procedures, and programs that bear on the University's teaching, research, and service missions. The committee interfaces with the Fiscal Coordinating Committee and is also responsible for advising the AOC and the Provost regarding the University's UC|21 academic priorities and monitoring the next re-accreditation visit by the Higher Learning Commission of NCA.

| | | |
|---|---|---|
| Rich Miller (CEAS) | Richard.miller@uc.edu | 556-3744 |
| Adrianne Lane (Nursing) | Adrianne.Lane@uc.edu | 558-5211 |

**ACADEMIC COORDINATING COMMITTEE (REGIONAL CAMPUS):**
As recommending body to the Academic Operations Committee (AOC), the Academic Coordinating Committee (ACC) serves as a university-level governance committee charged to generate and to review newly-proposed policies, procedures, and programs that bear on the University's teaching, research, and service missions. The committee interfaces with the Fiscal Coordinating Committee and is also responsible for advising the AOC and the Provost regarding the University's UC|21 academic priorities and monitoring the next re-accreditation visit by the Higher Learning Commission of NCA.

| | | |
|---|---|---|
| Janice Denton (UCBA) | Janice.Denton@uc.edu | 745-5795 |

**ATHLETICS ADVISORY COMMITTEE:**
The Athletics Advisory Council advises the president and director of athletics on all matters relating to intercollegiate athletics to insure the alignment of intercollegiate athletics with the values and goals of the University.

| | | |
|---|---|---|
| Richard Harknett (A&S) | Richard.Harknett@uc.edu | 556-3314 |

**BOARD OF TRUSTEES:**
The government of the University of Cincinnati is vested in a board of eleven trustees appointed by the Governor with the advice and consent of the Senate.

| | | |
|---|---|---|
| Richard Harknett (A&S) | Richard.Harknett@uc.edu | 556-3314 |
| Marla Hall (Honors Program) | Marla.Hall@uc.edu | 556-5332 |
| Dale Schaefer (CEAS) | Dale.Schaefer@uc.edu | 556-5431 |

**CAPITAL ADVISORY COMMITTEE:**
The Capital Advisory Committee is to make recommendations to the President's Budget Advisory Committee (PBAC) on the capital budget by reviewing and recommending capital projects for priority and funding. The recommendations flow through the PBAC and the Fiscal Coordinating Committee to the President's Executive Committee and on to the Board of Trustees.

| | | |
|---|---|---|
| Jeff Tilman (DAAP) | Jeff.Tilman@uc.edu | 556-0239 |
| Richard Harknett (A&S) | Richard.Harknett@uc.edu | 556-3314 |

# 2011-2012
## All University Committees (continued)

**DIVERSITY COUNCIL:**
The Diversity Council serves as the All-University Governance Committee charged with building an institution-wide capacity to meet the needs of an increasingly diverse campus that embraces diversity as one of our core values, infusing every aspect of campus life and purpose, and every measure of success. The Council recognizes a very broad and inclusive concept of diversity that includes commonly recognized considerations such as race, ethnicity, gender, age, disability status, socioeconomic status, sexual identity, sexual orientation, religion and regional or national origin. It will guide the University's efforts to conceptualize, define assess, nurture and cultivate diversity and inclusion as institutional and educational resources at the University.

| | | |
|---|---|---|
| Ana Vamadeva (UCBA) | vamadeg@ucmail.uc.edu | 936-1684 |
| Rebecca Lee (Nursing) | lee2rc@ucmail.uc.edu | 558-5498 |
| Bruce McClung (CCM) | Bruce.Mcclung@uc.edu | 556-9549 |

**FACILITIES & ADMINISTRATIVE DISTRIBUTION COMMITTEE:**
The charge of this committee is to make recommendations on the distribution formula for indirect costs associated with extramural grant support.

| | | |
|---|---|---|
| Sandra Sanders (Admin. & Finance) | Sandra.Sanders@uc.edu | 556-0184 |
| Kenneth Clark (Med.) | Kenneth.Clark@uc.edu | 558-6552 |

**FACULTY DEVELOPMENT COUNCIL:**
The charge of the Faculty Development Council is to distribute faculty development funds defined under Article 24 and the Memorandum of Understanding (M.5) in the Collective Bargaining Agreement between UC and the AAUP.

| | | |
|---|---|---|
| Ana Vamadeva (UCBA) | vamadeg@ucmail.uc.edu | 936-1684 |
| Nikki Taylor (A&S) | Nikki.Taylor@uc.edu | 556-2561 |

**FISCAL COORDINATING COMMITTEE:**
The Fiscal Coordinating Committee is to help facilitate integrated decisions around fiscal planning and priorities. Participatory task forces are convened and report to the Fiscal Coordinating Committee. This committee interfaces with the Academic Coordinating Committee.

| | | |
|---|---|---|
| Daniel Langmeyer, Chair (A&S) | Daniel.Langmeyer@uc.edu | 556-5546 |
| Richard Harknett (A&S) | Richard.Harknett@uc.edu | 556-3314 |

**INTEGRATED CORE LEARING COMMITTEE:**
The charge of this committee is to provide advice and guidance to the Provost Office (and specifically to the Vice Provost for Assessment & Student Learning) of a range of issues that relate to the University's Integrated Core Learning Initiative.

| | | |
|---|---|---|
| Gigi Escoe, chair (Vice Provost) | Gisela.Escoe@uc.edu | 556-9193 |
| Richard Harknett (A&S) | Richard.Harknett@uc.edu | 556-3314 |
| Marianne Lewis (CoB) | Marianne.Lewis@uc.edu | 556-7124 |
| Jennifer Pollock (Library) | Jennifer.Pollock@uc.edu | 556-1319 |
| Afsaneh Ardehali (CEAS) | Afsaneh.Ardehali@uc.edu | 556-5517 |
| Marla Hall (Honors Program) | Marla.Hall@uc.edu | 556-5332 |

# 2011-2012
# All University Committees (continued)

**INTELLECTUAL PROPERTY COMMITTEE:**
The charge of this committee is to provide advice, as requested, to the Vice President for Research, regarding intellectual property including patent and copyright policies.

| | | |
|---|---|---|
| Christy K. Holland, chair (Med.) | Christy.Holland@uc.edu | 558-5675 |
| Gary E. Dean (Med.) | Gary.Dean@uc.edu | 558-0065 |
| Dan Vance (A&S) | | |
| B.J. Zirger (CoB) | Bj.zirger@uc.edu | 556-7148 |

**INTERNATIONAL AFFAIRS:**
The charge of the committee is to focus on all areas of international affairs. For more information go to http://www.uc.edu/president/decisionmaking/intl.html.

| | | |
|---|---|---|
| Ron Cushing, co-chair (Dir. ISSO) | Ronald.Cushing@uc.edu | 556-2879 |
| Kurt Olausen, co-chair (Dir. IP) | Kurt.Olausen@uc.edu | 556-4278 |
| Marilyn Bossman, A&S | Marilyn.Bossmannmcevoy@uc.edu | |
| Ana Vamadeva, (UCBA) | vamadeg@ucmail.uc.edu | 936-1684 |
| Kevin Grace (Library) | Kevin.Grace@uc.edu | 556-1959 |

**PRESIDENT'S CABINET:**
The President's Cabinet serves as an advisory committee to the President and is composed of the President, Senior Vice Presidents, General Counsel, Director of Athletics, Faculty Senate Chair, Deans' Council Chair, University Spokesperson, President of Student Government, and Graduate Student Governance Association Chair.

| | | |
|---|---|---|
| Richard Harknett (A&S) | Richard.Harknett@uc.edu | 556-3314 |

**PRESIDENT'S ADVISORY COUNCIL ON THE ENVIRONMENT & SUSTAINABILIITY:**
This committee is charged with the oversight of the University's efforts in removing hazardous and unhealthy conditions from the work environment. Meetings of the committee will be held at least on a quarterly basis. The committee will establish its meeting times and administrative procedures. (See UC/AAUP Collective Bargaining Agreement, M.4 on p. 139 for additional details.)

| | | |
|---|---|---|
| Jerry Lingrel, chair (Med.) | jerry.lingrel@uc.edu | 558-0114 |
| George Sorial (CEAS) | george.sorial@uc.edu | 556-2987 |
| W. Keith Jones (Med.) | joneswk@uc.edu | 558-6573 |
| Nelson Horseman (Med.) | nelson.horseman@uc.edu | 558-3019 |
| Mary Justice (UCBA) | mary.justice@uc.edu | 936-1623 |
| Jodi Shann (A&S) | jodi.shann@uc.edu | 556-8265 |

**RIEVESCHL AWARD for CREATIVE and/or SCHOLARLY WORKS:**
The charge of this committee is to select the annual award recipients for the George Rieveschl Award for Creative and/or Scholarly works.

| | | |
|---|---|---|
| Armando Romero, chair (A&S) | Armando.Romero@uc.edu | 556-1831 |
| Flavia M.C. Bastos (DAAP) | Flavia.Bastos@uc.edu | 556-2120 |
| Jana Braziel (A&S) | Jana.Braziel@uc.edu | 556-0834 |
| Jintai Ding (A&S) | Jintai.Ding@uc.edu | 556-4024 |
| James Evans (CoB) | James.Evans@uc.edu | 556-7152 |
| Miguel Roig-Francoli (CCM) | roigfrma@uc.edu | 556-1821 |
| Gill Hageman (CAHS) | Gilbert.Hageman@uc.edu | 558-7499 |
| Caryl Mayo (UCBA) | Caryl.Mayo@uc.edu | 745-5665 |
| Cynthia Nitz Ris (A&S) | Cynthia.Ris@uc.edu | 556-6667 |
| Barbara Ramusack (A&S) | Barbara.Ramusack@uc.edu | 556-2144 |

# 2011-2012
# All University Committees (continued)

**STANDING COMMITTEE ON CONFLICTS OF INTEREST:**
This committee is charged with providing guidance in the management of conflicts of interest arising from the activities of the University and its employees, and ensures that relationships between the University, its employees, and outside entities have been examined and will be conducted in a manner consistent with institutional guidelines and all applicable law.

| | | |
|---|---|---|
| Valerie Krugh (CoB) | Valerie.Krugh@uc.edu | 556-2949 |

**STRATEGIC ENROLLMENT MANAGEMENT POLICY COUNCIL:**
Strategic Enrollment Management is a comprehensive process designed to help this institution achieve and maintain the optimum recruitment, retention, and graduation rates of students, where "optimum" is defined within the academic context of the institution. SEM is an institution-wide process that embraces virtually every aspect of the institution's function and culture

| | | |
|---|---|---|
| Richard Harknett (A&S) | Richard.Harknett@uc.edu | 556-3314 |

**UNIVERSITY BRANDING COMMITTEE:**
The charge of this committee is to monitor brand compliance; offer branding/design consultation; encourage deeper brand adoption (extend beyond high-profile communication); make decisions regarding brand policy and rule exceptions; identify branding opportunities; and celebrate/congratulate branding successes. The committee meets once per month and at other various times during the year. The committee is asked to respond via email.

| | | |
|---|---|---|
| Angela Klocke, chair (Gov. Rel. & Comm.) | Angela.Klocke@uc.edu | 556-3237 |
| Ric Sweeney (CoB) | Ric.Sweeney@uc.edu | 556-3561 |

**UNIVERSITY CALENDAR COMMITTEE:**
The University of Cincinnati Calendar and Examinations Committee (C&E) is responsible for developing the university's annual per-term academic calendar and examination schedule. The calendar created by the C&E Committee becomes official once approved by the UC Board of Trustees. The C&E Committee reports to the Senior Vice President and Provost. The calendar created by the C&E Committee does not apply to the academic activities of the College of Law and the College of Medicine (M.D. programs). Academic calendars governing the College of Law and the College of Medicine are developed independently by those units.

| | | |
|---|---|---|
| Doug Burgess, chair (Registrar) | burgesds@ucmail.uc.edu | 556-9930 |
| Jeff Tilman (DAAP) | Jeff.Tilman@uc.edu | 556-0239 |

**UNIVERSITY GRADUATE COUNCIL:**
The University Graduate Council is to consider matters pertaining to the policy of the Graduate School and presents recommendations to the graduate faculty. The Council, through the Dean of the Graduate School, enforces the rules and regulations of the graduate faculty. It proposes and considers measures and policies for the improvement of graduate education. It assists the Dean of the Graduate School, as needed, with issues of discipline and in deciding on petitions of the students and staff. It evaluates new graduate programs and recommends to the graduate faculty their approval or disapproval. Members of the Council are responsible for keeping the groups they represent informed of the policies considered and business transacted by the Council.

| | | |
|---|---|---|
| Robert Zierolf, chair (Dean, Grad. School) | Robert.Zierolf@uc.edu | 556-4343 |
| Marla Hall (Honors Program) | Marla.Hall@uc.edu | 556-5332 |

# 2011-2012
## All University Committees (continued)

**UNIVERSITY LIBRARY COMMITTEE:**
The University Library Committee shall advise and assist the Dean and University Librarian in the establishment of library policies, acquisitions, services, and facilities as they affect the library user. All faculty are eligible to serve on this committee except for those from Clermont College, College of Law, and Raymond Walters College. Those libraries report to their respective deans and have their own separate library committees.

| | | |
|---|---|---|
| Stephanie King, chair (Nursing) | Stephanie.King@uc.edu | 558-0012 |
| Lisa Beckelhimer (A&S) | Lisa.Beckelhimer@uc.edu | 556-3955 |
| Mikiko Hirayama (DAAP) | Miki.Hirayama@uc.edu | 556-0245 |
| Ratee Apana (CoB) | Ratee.Apana@uc.edu | 556-7074 |

**UNIVERSITY RESEARCH COUNCIL**
**ARTS & HUMANITIES:**
This committee is to advise the Vice President for Research on funding decisions made for several university programs that sponsor faculty and student scholarship and creative activities in the area of arts and humanities.

| | | |
|---|---|---|
| Maura O'Connor (A&S) | oconnorma@uc.edu | 556-2198 |

**PHYSICAL SCIENCE & ENGINEERING:**
This committee is to advise the Vice President for Research on funding decisions made for several University programs that sponsor faculty and student scholarship and creative activities in the area of physical sciences and engineering.

| | | |
|---|---|---|
| Bahram Shahrooz (CEAS) | Bahram.Shahrooz@uc.edu | 556-3677 |

**LIFE SCIENCES:**
This committee is to advise the Vice President for Research on funding decisions made for several University programs that sponsor faculty and student scholarship and creative activities in the area of life sciences.

| | | |
|---|---|---|
| Jing-Huei Lee (Med.) | Jing-huei.Lee@uc.edu | 558-5676 |

**BEHAVIORAL & SOCIAL SCIENCE:**
This committee is to advise the Vice President for Research on funding decisions made for several University programs that sponsor faculty and student scholarship and creative activities in the area of behavioral and social sciences.

| | | |
|---|---|---|
| Heidi Kloos (A&S) | Heidi.Kloos@uc.edu | 556-5525 |

# Calendar & Meeting Schedule

Our goal is to create an information flow from Standing Senate Committees and All-University Committees that allows for wide dissemination, reflection, and prioritization prior to meetings and deliberation and action during meetings. Thus, implementing Senate Resolutions related to reporting the following schedule has been adopted.

| **Reporting Deadline (by noon)** | **Faculty Senate Cabinet One Edwards 3120G 2:30 – 5pm** | **Faculty Senate TUC Room 400ABC 3:30 – 5:30pm** | **All-University Faculty TUC Great Hall** |
|---|---|---|---|
| Sept. 2, 2011 (due to Sept. 5 holiday) | Sept. 8, 2011 | Sept. 19, 2011 | |
| Oct.3, 2011 | Oct. 6, 2011<br>Oct. 20, 2011* | Oct. 13, 2011 | Oct. 25, 2011<br>2 – 5pm |
| Oct. 31, 2011 | Nov. 3, 2011 | Nov. 10, 2011 | |
| Nov. 28, 2011 | Dec. 1, 2011<br>Dec. 15, 2011* | Dec. 8, 2011 | |
| Dec. 30, 2011 (due to Jan. 2 holiday) | Jan. 5, 2012<br>Jan. 19, 2012* | Jan. 12, 2012 | |
| Jan. 30 2012 | Feb. 2, 2012<br>Feb. 16, 2012* | Feb. 9, 2012 | |
| Feb. 27, 2012 | Mar. 1, 2012<br>Mar. 15, 2012* | Mar. 8, 2012 | |
| Apr. 2, 2012 | Apr. 5, 2012<br>Apr. 19, 2012* | Apr. 12, 2012 | |
| Apr. 30, 2012 | May 3, 2012<br>May 17, 2012* | May 10, 2012 | May 24, 2012<br>2:30 – 6pm (tentative) |
| Jun. 4, 2012 | Jun. 7, 2012<br>Jun. 21, 2012* | Jun. 14, 2012 | |

** These Cabinet meetings are tentatively reserved for cases where Cabinet business requires more time than the standard one meeting per month.*

The Governance Reporting template is due via email no later than noon on each of the noted reporting deadline to be considered for placement on the nearest Faculty Senate or All-University Faculty meetings.

If substantive developments occur between the period in which the report is submitted and the holding of the Faculty Senate or All-University meeting, those reporting should communicate with the Faculty Chair, so that updated information might be disseminated.

Senators and faculty recognized by the Chair may introduce items not reported by deadline and not specified as a meeting agenda item, under New Business during Senate and All-University Faculty meetings.

# Alphabet Soup of Governance List

*Common Abbreviations, Acronyms & Web links*

| Abbreviation | Name & Web link |
|---|---|
| AAC | Athletics Advisory Council<br>http://www.uc.edu/president/decisionmaking/athletics_advisory_council.html |
| AAU | Association of American Universities<br>http://www.aau.edu/ |
| AAUP | American Association of University Professors<br>http://www.uc.edu/hr/lrpd/collective_bargaining.html |
| ACC | Academic Coordinating Committee<br>http://www.uc.edu/president/decisionmaking/academic_coordinating_committee.html |
| AD | Athletic Director<br>http://www.gobearcats.com/ |
| A&F | Administration & Finance, Division of<br>http://www.uc.edu/af.html |
| AFB | All Funds Budgeting |
| AFTL | Academy of Fellows for Teaching & Learning<br>http://www.uc.edu/cetl/about/aftl.html |
| AHC | Academic Health Center<br>http://health.uc.edu/ |
| AHCFA | Academic Health Center Finance & Administration |
| AMP | Academic Master Plan<br>http://www.uc.edu/provost/priorities/uc2019-amp.html |
| AOC | Academic Operations Committee<br>http://www.uc.edu/provost/committees/academic_operations_committee.html |
| A&S | College of Arts and Sciences<br>http://www.artsci.uc.edu/ |
| ATPC | Academic Technology Planning Committee<br>http://www.uc.edu/ucit/about/committees/atpc.html |
| AUF | All University Faculty |
| BA | Business Administrator |
| BOT | Board of Trustees<br>http://www.uc.edu/trustees.html |
| CAC | Capital Advisory Committee<br>http://www.uc.edu/president/decisionmaking/capital_advisory_committee.html |
| CAHS | College of Allied Health Sciences<br>http://www.cahs.uc.edu/ |
| CAS | Compliance Advisory Subcommittee<br>http://www.uc.edu/president/decisionmaking/compliance_board.html |
| CAT | Center for Access & Transition |
| CCM | College Conservatory of Music<br>http://ccm.uc.edu/.html |
| CCTST | Center for Clinical and Translational Science and Training<br>http://cctst.uc.edu/ |
| CEAS | College of Engineerng & Applied Sciences<br>http://www.ceas.uc.edu/.html |
| CECH | College of Education, Criminal Justice, & Human Services<br>http://www.cech.uc.edu/ |

# Alphabet Soup of Governance List (continued)

*Common Abbreviations, Acronyms & Web links*

| | |
|---|---|
| CER | Comparative Effectiveness Research |
| CETL | Center for the Enhancement of Teaching & Learning<br>http://www.uc.edu/cetl.html |
| CoB | College of Business<br>http://business.uc.edu/ |
| COD | Council of Deans<br>http://www.uc.edu/academics/deans.html |
| COM or MED | College of Medicine<br>http://www.med.uc.edu/Home.aspx |
| COMFA | College of Medicine Faculty Affairs<br>http://med.uc.edu/FacultyAffairs.aspx |
| DAAP | Design, Architecture, Art, & Planning<br>http://daap.uc.edu/ |
| DAIR | Deregulation, Autonomy, & Internal Restructuring |
| ESS | Employee Self-Service (HR)<br>https://www.ucflex.uc.edu/irj/portal |
| FCC | Fiscal Coordinating Committee<br>http://www.uc.edu/af/fcc.html |
| FDA | Food & Drug Administration<br>http://www.fda.gov/ |
| FERPA | Federal Educational Rights & Privacy Act<br>http://www.uc.edu/registrar/FERPA_and_records_privacy.html |
| FM | Facilities Management<br>http://www.uc.edu/af/facilities.html |
| FTRC | Faculty Technology Resources Center<br>http://www.uc.edu/ucit/learningtools/ftrc.html |
| FYE | First Year Experience |
| GA | Graduate Assistant |
| GC | Graduate Council |
| GLG | Graduate Leadership Group |
| GRAAD Report | Graduate Student Recruitment Admissions & Assistantship Data Report |
| GSGA | Graduate Student Governance Association<br>http://www.uc.edu/gsga/ |
| GSHI | Graduate Student Health Insurance Award |
| HR | Human Resources<br>http://www.uc.edu/hr.html |
| ICL | Integrated Core Learning<br>http://www.uc.edu/provost/offices/undergraduate-affairs/icl.html |
| IDE | Investigational Device Exemption |
| IND | Investigational New Drug |
| InfoSec | Information Security, UC<br>http://www.uc.edu/ucit/infosec.html |
| IPO | Intellectual Property Office<br>http://www.ipo.uc.edu/ |

# Alphabet Soup of Governance List (continued)

*Common Abbreviations, Acronyms & Web links*

| | |
|---|---|
| IPR | Institute for Policy Research<br>http://www.ipr.uc.edu/ |
| IR | Institutional Research<br>http://www.uc.edu/provost/offices/institutional_research.html |
| IRB | Institutional Review Board<br>http://researchcompliance.uc.edu/irb/ |
| LAMS | Lab Animal Medical Services<br>http://med.research.uc.edu/Research/CoreFacilities_LaboratoryAnimalMedicalServices.aspx |
| LGBTQ | Lesbian, Gay, Bi-sexual, Transgender, Questioning/Queer<br>http://www.uc.edu/lgbtq.html |
| MSB | Medical Science Building |
| NIH | National Institutes of Health<br>http://www.nih.gov/ |
| NSF | National Science Foundation<br>http://www.nsf.gov |
| OAR | Outside Activity Reporting<br>http://www.uc.edu/af/instcompliance/subdirectory.html |
| OBR | Ohio Board of Regents<br>http://www.ohiohighered.org |
| OEO | Office of Equal Opportunity<br>http://www.uc.edu/af/equalopportunity.html |
| OGC | Office of General Counsel<br>http://www.uc.edu/af/gencounsel.html |
| PACES | President's Advisory Council on Environmental and Sustainability<br>http://www.uc.edu/president/decisionmaking/paces.html |
| PBAC | President's Budget Advisory Committee<br>http://www.uc.edu/president/decisionmaking/budget_advisory_committee.html |
| PBB | Performance-Based Budgeting<br>http://www.uc.edu/provost/offices/institutional_research/pbb_reports.html |
| PBF | Public Budget Formulation |
| P+D+C | Planning and Design and Construction<br>http://www.uc.edu/af/pdc.html |
| PPC | Practice Plan Contribution |
| PPR | Practice Plan Reimbursement |
| PSS | Password Self-Service<br>http://www.uc.edu/infosec/password/psshelp.html |
| RACGS | Regents Advisory Council for Graduate Education |
| RO | Registrar's Office<br>http://www.uc.edu/registrar.html |
| RWC | Raymond Walters College (Blue Ash College)<br>http://www.rwc.uc.edu |
| SCOI | Standing Committee on Conflicts of Interest<br>http://www.uc.edu/president/decisionmaking/conflicts_of_interest.html |
| SEM | Strategic Enrollment Management<br>http://www.uc.edu/provost/committees/strategic_enrollment_management.html |
| SEM | Strategic Enrollment Management Policy Council<br>http://www.uc.edu/president/decisionmaking/sem.html |
| SFA | Student Financial Aid<br>http://financialaid.uc.edu/ |

# Alphabet Soup of Governance List (continued)

*Common Abbreviations, Acronyms & Web links*

| | |
|---|---|
| SRS | Sponsored Research Services<br>http://srs.uc.edu |
| STEM | Science, Technology, Engineering, Math/Medicine |
| SVP, A&F | Sr. VP Administration and Finance<br>http://www.uc.edu/af.html |
| UC2019 | UC Strategic Plan<br>http://www.uc.edu/president/strategic_plan.html |
| UCBA | UC Blue Ash College (formerly Raymond Walters College)<br>http://www.rwc.uc.edu |
| UCIT | UC Information Technologies<br>http://uc.edu/ucit.html |
| UCP | UC Physicians<br>http://www.ucphysicians.com |
| UGA | University Graduate Assistantship |
| UGS | University Graduate Scholarship |
| UHS | UC Health Services<br>http://www.uc.edu/uhs.html |
| USED | U.S. Department of Education<br>http://www.ed.gov/ |
| USO | University System of Ohio<br>http://www.ohiohighered.org |
| VPHA/Dean COM | VP for Health Affairs/Dean of College of Medicine<br>http://med.uc.edu/aboutus/deansoffice.aspx |