

Collegiate Re-structuring Steering Committee (CRSC)
Meeting Minutes
Tuesday February 10th, 2009

Anthony Perzigian, Provost, addressed the committee:

- The original members of the collegiate restructuring group from last autumn convened early last month to tee up the next steps of the restructuring process. In our discussions we decided that in the interest of getting this right, we should not have separate groups thrashing around independently.
- In the spirit of integration and coordination, we decided to take the original group and enlarge it by elected faculty representatives from the key colleges. We asked the Deans of Arts & Sciences (A&S), College of Applied Science (CAS), College of Engineering (CoE), Allied Health Science, and Social Work to conduct elections. Ruth Anne Van Loon from Social Work has been elected as has Grace Epstein from CAS. There is an election playing out now in A & S and we should get the result from CoE soon.
- We are enlarging the group to make it more representative while retaining the members of the original group. Following the January meeting, the group has been working on the “Committee Charge” document, which explains the goals the committee is trying to reach. Following a faculty senate resolution, we shared this document with the Academic Coordinating Committee (ACC), the Senate Leadership, and the Deans. There was a great deal of solicited and unsolicited input regarding the framework.
- We had meetings with the AAUP Leadership to make sure that we are scrupulously following the spirit of the contract in terms of academic planning. After all the input and refinement, the document is now complete and we are ready to proceed.
- The Faculty Senate is now conducting having elections for their representatives on the sub-committees. Ideally, by Thursday, the Faculty Senate will have completed the elections. It is not clear if those individuals elected will be impacted by the restructuring or whether those will be at-large elections.

- The document is framed to move towards a “One University” model over the next few years. An important element will be moving towards a common academic calendar, and a partner steering committee to orchestrate semester conversion is being formed.
- We are also working to meet state requirements and have our Board approve Centers of Excellence defining and differentiating UC. By June 30th, 2009, we will secure the Board’s approval of the Official University System of Ohio Center of Excellence.
- A lot of the collegiate restructuring is intended to work toward a more integrated university -- programs and faculty that are more integrated.
- USO goals will be serving and graduating more students in Ohio colleges and universities. USO will also have more baccalaureate offerings on the regional campuses.
- In the document, there are specific goals and charges that are identified for the CRSC committee. There are also specific charges for the sub-committees.
- To make this work, it will need to be as inclusive and transparent as possible. We need to get started on the right foot with wide representation, trying to get as many people as possible engaged in the process.
- We may want to get a communications person internal to the university involved, but external to the university as well, to keep people regularly apprised of the progress we are making and what is emanating from the sub-committees.
- We need integrity and trust by communicating regularly.
- The Provost office will soon send to the committee the composition of the sub-committees.
- The names of the chairs for the sub-committees are:
 - Dean McDonough will chair the Social Work/Allied Science Group;
 - Dean Hardcastle will chair the CAS/CoE Group;
 - Dean Newrock will chair the Uptown Campus Group;
 - Caroline Miller will chair the CAT Group.
- John Bryan will be on some of the sub-committees to make sure we are in contract compliance as we proceed.

Richard Newrock, Chair of the CRSC committee, addressed the committee.

- We are setting up a website which will have the committee charge document, members of the committees and sub-committees, and minutes. <http://homepages.uc.edu/~jenkinsu/Website.htm>
- The website will be accessible to everyone at the University. We also have created an email address for anyone to email questions or concerns: collegiate-restructuring@uc.edu
- The timing is close. We need something in place for CAS/CoE by June 1st, 2009, and something in place for Raymond Walters/Clermont/Allied Health/Social Work by September 1st, 2009.
- The Committee will need to meet once a week. (***The meetings will be on Tuesdays at 7:30am at Van Wormer starting February 17th and ending August 25th, 2009.***)
- CRSC Committee members will also be serving on the sub-committees, and they will be reporting back to the CRSC Committee. We will need to discuss the charges of this committee as well as the sub-committee charges from the Committee Charge document.
- There are five things that need to be developed by the Steering Committee:
 1. Recommendations for an administrative and governance structure for regional campuses (likely a hybridized approach based on OU, MU, OSU, and KSU models).
 2. Recommendations for consolidation and relocation of associate degree programs to regional campuses.
 3. Recommendations for establishing, under the rubric of “one-university,” single UC-wide academic units, with appropriate governance structures and faculty tracks, for disciplines duplicated on the regional and uptown campuses.
 4. Recommendations for new academic homes for CAS programs that the CAS/CoE subcommittee and focus groups determine should not be in the new partnership.
 5. Recommendations for the location and expansion of dual-enrollment programs as well as for an appropriate funding model.

The main focus of this committee in its first several meetings will be 2 and 3.

There was discussion about having Provosts from universities in Ohio come and share their experiences about what works and what doesn't. Another possibility

would be a committee member(s) getting in touch with the other Provosts and reporting back to the committee.

Discussion was held regarding #2 – Recommendations for consolidation and relocation of associate degree programs to regional campuses. The associate degree programs that exist that are not on regional campuses are from CAS (technical associate degrees), CAT, and Education (Early Childhood and Legal Assisting). In Social Work, PTA is now in the process of being moved to Clermont. An important question if the degrees are moved is who does the advising, who runs the program and accreditation, who does the teaching. The associate degree may be granted at the regional campus, but under the one-university model, it would be under University of Cincinnati. We need to try to keep people in the same location and space. The physical location is not as important as where the degree is granted. The Provost's goal is to have all associate degrees granted by the regional campuses. Moving equipment for technical classes would be expensive. If the course is lab-intensive, then it is too expensive to move the class. The curriculum should be held by the campus that is teaching the baccalaureate program, but there is no reason why those faculty members could not have joint appointments. There was lengthy discussion regarding which locations grant the degrees as well as where the classes would be held.

Next meeting will be on Tuesday February 17th, 2009 at 7:30am in Van Wormer, Room 220.