

Raymond Walters/Clermont/Uptown Subcommittee
Meeting Minutes
Thursday, May 21st, 2009

- Anthony Perzigian addressed the sub-committee. Universities are being viewed as providers of graduate education and research, not 2 year programs, and developmental education. Regional campuses are providing more baccalaureate degrees programs to more citizens in Ohio. With semester conversion 2012 and curriculum redesign, we can make changes at UC. With discussions on the RWC sub-committee regarding academic departments going down a bold path. Back in 09/2008, to achieve the USO goals, lets figure out ways to become more inter-dependent among campuses and colleges which has been shaping our conversations regarding interdependence and collaborations among colleges can help us achieve those goals of the USO for more educational opportunities for Ohio citizens so by 2017, we will be serving more than 230,000 students.
- Regarding the January 21st, 2009 document, there were some requirements which have shaped the discussions of this subcommittee with new financial models, new incentives how they would be defined. New approaches to faculty assignments, new creation of programs, have been part of working more collaboratively with departments. New campus and college missions as well as new administrative and governance structures to aid and abet the implementation in restructuring the department level. This committee has been dealing with the USO goals in this committee's discussions.
- The Chancellor has set some goals at least for 2013 and is concerned that the campus projections do not seem to be on pace where we should be on 2013 with 2 measures;
 - Educational opportunities and service to students over 25 yrs
 - Falling short on STEM productivity.
- In 3 to 5 years, the UC system will be serving more students. This is an opportunity to put us on the map as a model for regional education system with more baccalaureate programs on the regional campuses. More upper division offerings on the regional campuses in the future. The regional faculty will become more diversified by teaching not only 2 year programs but selected baccalaureate programs uptown sponsored vs more stand alone programs. How do we reconfigure UC structures to pull this off? This will require a different kind of relationship between the colleges at the

Uptown campus and the regional campus. We will go down the path of new relationships between the colleges. The regional campuses are meeting the needs of the community at present, i.e., market and ecology driven. The regional campuses alone cannot pull off the baccalaureate offerings, which would facilitate a much stronger relationship with the Uptown campus. Unified department structure is going to change the governance of the regional campus. There will be some collaboration among the faculty and deans. Tony is unclear of the charters on the regional campuses, OBR regarding all the budget issues, which will not change overnight, but work more seamlessly and collaborate more closely.

- Richard Newrock addressed the sub-committee. The one issue is that there are 3 models on the table and would like to know where Tony stands regarding the models because the sub-committee is deadlock on the models. The sub-committee would like more direction on which model Tony would like to see happen.
- Dean Jim McDonough offered a model regarding education enterprise zones. Physically and financially we can expand enrollments and more space. The downside to this model is that it does not achieve the type of integration of campuses and programs, and integration of faculty, and non-Uptown sponsored baccalaureate programs.
- Dean Valerie Hardcastle offered a model which is very bold and significantly integrates. The university is not abandoning 2 year programs but will preserve, protect and grow those programs and see them interlink with some new baccalaureate programs. Local needs may not be properly managed from the Uptown Campus. This model goes beyond practical and executing our mission as was described early.
- John McNay offered a model which is considered the “Hybrid” model, which he presented as the sub-committee had been discussed at previous meetings. Tony commented that the model did have a lot of merit. Over the next 3 to 5 years, if we are to achieve better integration of our financial models with Performance based budgeting. In the short term to achieve high levels of integration of all our systems, we will have deans from the Uptown and regional campus to work effectively with one another and with faculty who will work unitarily with departments. This model is “fuzzy” with RPT issues, hiring authority and budgetary authority. The committee has discussed that the need for the regional campus budget needs to remain separate because of the funding from the state. Jim Plummer commented

that he did not think it needed to be separate, but cannot develop a financial model without an academic model first. A financial model can be put together no matter how the academic model is funded. We have a system now that can integrate anything.

- Valerie Hardcastle stated that the model John offered is pretty much what is on main campuses, i.e., Ohio State, Miami, Kent State, Ohio University are all getting rid of the Hybrid model because it does not work. All A&S deans hate the model, impractical and a failure. They cannot figure out RPT, budget issues, branch campuses really do function independently, which most people feel make them independent.
- Richard Newrock stated that we have one department model with the uptown campuses where the money follows it. Keep regional colleges as colleges and they are responsible for the associate and baccalaureate programs using faculty as needed from the Uptown departments and we create a budget structure that is similar to any other college on the campus. Dean Newrock pointed out that the sub-committee is at a deadlock and is everywhere regarding the charge.
- John McNay asked Tony if the due date for the report could be pushed back since some of the committee members will be gone during the summer. He asked if the subcommittee could work through fall quarter because according to the charge, the subcommittee needs input from the faculty on the model that is eventually chosen. We need a clear statement of the 3 models since there are 3 documents that were written by 3 different people. There has been nothing to report from the subcommittee since there is no clear plan at present.
- Anthony Perzigian will attend the next meeting of the sub-committee to continue the discussion on the 3 models.

Next meeting will be on Thursday May 28th, 2009 at 7:30am in Van Wormer, Room 220.