A VISION OF THE UNIVERSITY OF CINCINNATI: Leading in the 21st Century
A Work in Progress (Draft 2/24/04)

- What are we doing in the 21st Century?
  - The University of Cincinnati: Leading in the 21st Century.

- Why will we lead?
  - The University of Cincinnati: Making a difference in the 21st Century.

- Where will we make a difference?
  - Within the UC Community.
    - Fostering a unified sense of community and place among students, faculty and staff
    - Creating a new “UC way” that means student centeredness and support
    - Promoting diversity and cross cultural competence
  - In our local Community.
    - Fostering revitalization and economic development
    - Creating opportunity and access for the community
    - Becoming a critical component of a PK-16 educational system
    - Fostering life-long learning among the community members
    - Providing excellent graduates
    - Developing our community as a safe destination for the city
  - In the National Community.
    - Earning national recognition for excellent programs, faculty and students
    - Addressing national challenges through our research
    - Being a destination of choice for the most talented students
    - Having significant national partnerships
  - In the International Community.
    - Earning international recognition for excellent programs, faculty and students
    - Responding to international challenges through our research
    - Being a destination of choice for the most talented international students
    - Having significant partnerships with the international governments, educational units and businesses
How will we make a difference in these communities?

Through our leadership activities

- Nurturing the leadership skills of students, faculty, administrators and staff
- Memberships on local boards and committees
- Strong governmental relationships (local, national and international)
- Leadership in professional organizations (local, national and international)
- Leadership in academic and scientific disciplines

Through our excellent scholarship and expertise in teaching, research and creative works.

- Through our excellence in research and creative works
  - Focusing on new innovations that lead to research advances
  - Highlight and emphasize translational research
  - Foster structures and incentives that encourage interdisciplinary research

- Through our excellence in teaching and learning
  - Affirming liberal education as fundamental to our core
  - Creating stronger bridges between A&S and the professional programs
  - Engaging in problem-based and experiential learning
  - Being nationally known for our ability to promote diversity and to engender cultural competence
  - Utilizing varied instructional delivery systems to meet the changing expectations of the 21st century student
  - Having selective programs that attract the best students locally, nationally, and internationally
  - Having clear access pathways for our selective programs

Through our deep partnerships

- Cultivating strong interdisciplinary linkages within and between colleges and campuses
- Developing significant public and private partnerships in the local, national and international community

Through our commitment to citizenship and social justice

- Creating think tanks that tackle significant social problems
- Promoting respect for diversity, civic engagement and social responsibility
- Fostering safety and justice locally, nationally and internationally
What are the imperatives that undergird our ability to make a difference?

- We are student centered.
- We are collaborative (cross-college, business, community etc.).
- We foster real world and experiential learning.
- We are committed to diversity.
- We are committed to excellent teaching and learning.
- We are committed to research advancement.
- We are committed to advancing society.
- We are revenue generating.
- We are accountable.

What are the enablers for success?

- Having excellent students
- Having a world-class faculty
- Having financial stability
- Having deep partnerships
- Having effective business models
- Remarkable infrastructure and services
- Leading edge technology for instruction and research