# UNIVERSITY OF CINCINNATI CURRENT FUNDS BUDGET PLAN ADDENDUM 2020 - 2021

### INTRODUCTION

Fiscal years begin in July and end in June, despite pandemics. When UC presented its original FY 2021 budget, effective on July 1, it was built on a framework that incorporated multiple scenarios as there were many factors that were simply unknown. In the months since, Administration and Finance and the Office of the Provost have worked in conjunction to solidify resource and expenditure projections for the upcoming year.

UC enters FY 2021 with a record number of students enrolled in on-line classes during the summer term - a 4% increase over summer, 2019 - which underscores the quality of UC's remote instruction. Despite change to student mix, current projections suggest that UC will see a minimal decrease in overall fall enrollment compared to last year. This highlights the intentional focus on communication and outreach to incoming and returning students, despite rapidly shifting expectations about student experience but steady expectations about UC academic excellence.

Like so much else that has taken place the past several months, the publication of a Budget Addendum is unprecedented in UC history. The purpose of this addendum is to describe the additional information that UC has received in the months of June, July, and August and the decisions that have been made based on that information. This addendum focuses only on those changes, and should be used in conjunction with the University of Cincinnati Current Funds Budget Plan 2020 - 2021 submitted to the UC Board of Trustees on June 23, 2020.

During FY 2021, UC will continue to rely on its established, collaborative processes to address financial shifts while sustaining its mission. UC responded swiftly with cost-containment measures, including hiring and non-essential spending freezes. We are now preparing to enter the upcoming academic year with updated safety protocol for students, faculty, and staff. Our community faces a rapidly changing situation, and we may continue to face many undefined barriers with characteristic flexibility, diligence, and collaboration.

In the words of President Neville Pinto, "It is worth underscoring the obvious: none of us have done this before. We must therefore rely on each other-and our mutual patience, understanding, cooperation and support-to see this plan to success. It won't be straightforward or stress free. But our community has proven, time and again, its uncanny ability to rise above the adversity at hand and deliver extraordinary results."

The upcoming academic year will not be defined by the COVID-19 pandemic. It will be defined by UC's commitment to innovation and excellence in response.

### **CURRENT FUNDS BUDGET SUMMARY**

### UNIVERSITY OF CINCINNATI SCHEDULE OF CURRENT FUNDS REVENUES, EXPENDITURES, AND OTHER CHARGES CURRENT FUNDS FY 2021 BUDGET SUMMARY

(IN THOUSANDS)

	(IN THOU	SANDS)					
	ndesignated neral Funds	Auxiliary Enterprises		Designated neral Funds	Restricted Funds	С	Total urrent Funds
RESOURCES							
Tuition & Fees	\$ 520,176 \$	13,940	\$	37,425	\$ _	\$	571,541
Appropriations	213,358	_		_	8,315		221,674
Sponsored Revenue	_	_		_	213,254		213,254
Recovery Indirect Costs	15,329	_		16,327	_		31,656
Investment Income	319	_		_	12		331
Temporary Investment Income	2,270	23		14	_		2,307
Mkt Value Adj & Endowment	40	588		4,675	48,289		53,592
Other Trustee Income	597	_		505	8,014		9,116
Sales & Service	30	821		151,202	_		152,053
Auxiliary	308	119,631		1,944	_		121,883
Gifts	_	5,237		285	46,744		52,267
Other Revenue	 544	1,612		7,706	189		10,050
Total Resources	\$ 752,972 \$	141,853	\$	220,083	\$ 324,817	\$	1,439,725
EXPENDITURES BY CATEGORY							
Salaries	\$ 323,084 \$	31,441	\$	153,301	\$ 87,777	\$	595,602
Benefits	113,418	7,579		47,747	25,878		194,621
Operating	96,952	81,670		190,522	108,396		477,540
Capital	10,220	_		1,931	5,605		17,756
Scholarships	88,166	10,953		3,272	70,085		172,476
Other	588	15,678		12	265		16,543
Budgeted Reserves Groups	(1,530)	(11,811)	)	4,555	19,739		10,954
Recoveries	(56)	(6,568)	)	(147,671)	(500)		(154,794
Total Expenditures	\$ 630,844 \$	128,942	\$	253,669	\$ 317,243	\$	1,330,698
EXPENDITURES BY FUNCTION							
Instructional and General	\$ 290,238 \$	_	\$	70,520	\$ 39,438	\$	400,197
Separately Budgeted Research	8,807	_		27,258	171,765		207,830
Public Services	684	_		69,231	15,450		85,365
Academic Support	101,102	(925)	)	26,216	19,243		145,636
Student Services	27,974	` _		31,650	856		60,480
Institutional Support	81,988	881		32,722	378		115,969
Operation and Maintenance of Plant	57,935	_		(7,200)	22		50,757
Scholarships	88,321	_		3,272	70,082		161,675
Auxiliary Enterprises	_	140,797		_	11		140,808
Budget Reallocation	(30,474)	(11,811)	)	_	_		(42,286
Future Yrs Reallocation Reserve	4,268	_		_	_		4,268
Total Expenditures	\$ 630,844 \$	128,942	\$	253,669	\$ 317,243	\$	1,330,698
TRANSFERS							
Debt Service	\$ 36,218 \$	28,608	\$	30,919	\$ _	\$	95,745
Designated	68,614	3,588		(80,426)	941		(7,284
Subsidies for Non-Instructional Units	9,178	(4,733)	)	(6,696)	_		(2,251
Restricted/Endowment/Other	_	83		1,924	7,259		9,265
Reserves/Working Capital	(1,500)	(13,357)		(3,019)			(17,876
Total Net Transfers	\$ 112,510 \$	, ,		(57,299)	8,199	\$	77,599
Total Expenditures and Transfers	\$ 743,354 \$	143,131	\$	196,370	\$ 325,443	\$	1,408,297
Net Increase (Decrease) In Fund Balance	\$ 9,618 \$	(1,278)	\$	23,713	\$ (625)	\$	31,428
Plant/Repair & Replacement	\$ 9,618 \$	(1,278)	\$	25,794	\$ 377	\$	34,511
Net Total	\$ <b>— \$</b>	_	\$	(2,081)	\$ (1,002)	\$	(3,083

### UNDESIGNATED GENERAL FUNDS Uptown and Regional Campuses

### **Incremental Planning and Adjustments**

Every crisis, including this one, not only requires reevaluation of priorities but also a refocus on strategy and mission. The following incremental adjustments have been carefully considered and decisions have been made to adjust original plans. Through this incremental process the university reduced the original budget reallocation from 20% to 8% based upon multiple factors related to enrollment, state subsidy, and FY 2021 strategic funding needs. While academic and administrative units will absorb an 8% general fund budget reduction, subsidies to UC Foundation and Athletics will be reduced by 20%.

### **RESOURCES**

**Tuition & Fees:** As the university approaches the first day of class, student data is becoming more final. Tuition revenue projections are updated to include an additional decrease of \$11.0 million from the original \$24.1 million planned budget decrease. While the most recent headcount reports remain consistent with prior year, projections continue to factor in the changing student mix. These factors include transitions to online courses, different ratio of in-state to out-of-state students, as well as decreased international student enrollment. Financial impacts will continue to be evaluated into spring semester as the COVID impact to retention rates is unknown.

A 3.0% increase to graduate tuition rates was approved by the Board of Trustees on June 23, 2020. This will result in an increase of \$2.9 million in FY 2021. Of this increase to graduate tuition revenue, \$825,139 will fund scholarships, \$289,139 will fund stipends, and \$1.0 million will fund student health insurance. The remaining balance will offset the overall university reallocation.

Appropriations: In the approved Budget, UC joined its peer institutions at the directive of the Ohio Department of Higher Education (ODHE) in modeling a 20% reduction in State Share of Instruction (SSI). This reduction (\$40.9 million) was built into UC's original plan. Fortunately, the current SSI allocation from ODHE includes a much smaller reduction (4.38%). This reduction is offset by projected increases SSI allocation variables relative to UC's peer institutions (3.46%), Therefore, UC is planning on an SSI and CCP budget of \$213.4 million across campuses. The FY21 SSI projection is subject to change if the overall budget and supporting state revenue sources or SSI allocation variables significantly change during the fiscal year compared to current projections.

### **EXPENDITURES**

**Core and Sustaining Support**, **(\$1,000,000)**: The established pool to fund requests that are presented during Vice Presidential budget meetings will be reduced from \$2.0 million to \$1.0 million. With limited resources to provide subvention, units will be required to be more innovative in adjusting operations to respond to assigned budget reductions.

**UC Foundation Funding Model**, **(\$3,800,491):** The original budget included the continuation of a multi-year plan to establish a permanent university source to support advancement and philanthropy. UC Foundation will join the university in cost cutting measures to absorb a 20% reduction in subsidy, approximately \$3.8 million.

Research Faculty Start-up, (\$250,000): The annual increase of \$250,000 to increase research start-up funding will be deferred.

### **TRANSFERS**

**Designated: Research Deficit Subsidy, (\$6,000,000):** Annual transfers of \$6.0 million have been made to designated funds to resolve a historical research deficit. In FY 2021 this subsidy is no longer needed as the deficit has been resolved. The available \$6.0 million budget will be used to lower the overall university reallocation.

**Subsidies to non-instructional units: Athletics Subsidy Reduction, (\$2,343,977):** Athletics permanent general fund subsidy of \$11.7 million, non-debt related, is reduced by 20% resulting in \$2.3 million in university budget savings. Athletics will be required to make significant operational changes.

# UNIVERSITY OF CINCINNATI SCHEDULE OF CURRENT FUNDS REVENUES, EXPENDITURES, AND OTHER CHARGES UNDESIGNATED GENERAL FUNDS ALL CAMPUSES (IN THOUSANDS)

FY 2021	
Tuitlon & Fees	Percent Change
Appropriations         213,782         172,496         213,358         40,862           Sponsored Revenue         —	
Sponsored Revenue         —         —         —         —         —         —         —         Recovery Indirect Costs         15,329         15,329         15,329         15,329         319         —         —         —         Permorary Investment Income         319         319         319         —	(1.5)%
Recovery Indirect Costs	23.7 %
Investment Income	
Temporary Investment Income	— %
Mixt Value Adj & Endowment         40         40         40         597         597         597         —           Other Trustee Income         597         597         597         —	<u> </u>
Other Trustee Income         597         597         597         697	<u> </u>
Other Trustee Income         597         597         597         597           Sales & Service         36         30         30         —           Auxillary         347         308         308         —           Gilts         — <td><u> </u></td>	<u> </u>
Auxiliary         347         308         308         —           Gifts         —         —         —         —         —           Other Revenue         552         544         544         —         —           Total Resources         * 764,498         * 720,163         * 752,972         * 32,809         *           EXPENDITURES BY CATEGORY         **         307,814         * 323,084         * 323,084         * —         —           Benefits         109,210         113,418         113,418         —         —           Operating         96,055         102,003         96,952         (5,050)           Capital         10,920         10,220         10,220         —           Scholarships         82,551         87,341         88,166         —         —           Scholarships         82,551         87,841         88,166         —         —         —           Budgeted Reserves Groups         20,788         46,908         1,1530         45,378         —         —         —         —         41,153         —         —         —         —         41,153         —         —         —         —         —         —         — </td <td><u> </u></td>	<u> </u>
Auxiliary         347         308         308         —           Gifts         —         —         —         —         —           Other Revenue         552         544         544         —         —           Total Resources         * 764,498         * 720,163         * 752,972         * 32,809         *           EXPENDITURES BY CATEGORY         **         307,814         * 323,084         * 323,084         * —         —           Benefits         109,210         113,418         113,418         —         —           Operating         96,055         102,003         96,952         (5,050)           Capital         10,920         10,220         10,220         —           Scholarships         82,551         87,341         88,166         —         —           Scholarships         82,551         87,841         88,166         —         —         —           Budgeted Reserves Groups         20,788         46,908         1,1530         45,378         —         —         —         —         41,153         —         —         —         —         41,153         —         —         —         —         —         —         — </td <td><u> </u></td>	<u> </u>
Gifts         552         544         544         76           Total Resources         764,49         70,163         70,272         32,000           EXPENDITURES BY CATEGORY           Salaries         \$ 307,814         \$ 323,084         \$ 323,084         \$ 113,418         — —           Benefits         109,210         113,418         113,418         — —           Operating         96,055         102,003         96,952         (5,050)           Capital         10,290         10,220         10,220         — —           Scholarships         82,551         87,341         88,166         82,561           Other         588         588         588         588         —           Budgeted Reserves Groups         20,788         (46,908)         (1,530)         45,378           Recoveries         (81)         (56)         (56)         —           Total Expenditures         82,021         \$ 290,238         \$ 290,238         \$ 290,238         \$ 290,238         \$ 290,238         \$ 290,238         \$ 290,238         \$ 290,238         \$ 290,238         \$ 290,238         \$ 290,238         \$ 290,238         \$ 290,238         \$ 290,238         \$ 290,238         \$ 290,238         \$ 290,2	— %
Other Revenue         552         544         542         2 a 2,800           Total Resources         764,498         720,163         752,792         3 28,000           EXPENDITURES BY CATEGORY           Salaries         \$ 307,814         \$ 323,084         \$ 323,084         \$ 6 6           Benefits         100,201         113,418         113,218         113,218         113,218         113,218         113,218         113,218         113,218         113,218         113,218         113,218         113,218         113,218         113,218         113,218         113,218         113,218	
Total Resources	0
Salaries   \$ 307,814   \$ 323,084   \$ 323,084   \$ — Benefits   109,210   113,418   113,418   — Operating   96,055   102,003   96,952   (5,050)   Capital   10,290   10,220   10,220   — Scholarships   82,551   87,341   88,166   825   Cther   588   588   588   588   — Budgeted Reserves Groups   20,788   (46,908)   (1,530)   45,378   Recoveries   (81)   (56)   (56)   — Total Expenditures   \$ 627,214   \$ 589,691   \$ 630,844   \$ 41,153   EXPENDITURES BY FUNCTION	4.6 %
Salaries         \$ 307,814         \$ 323,084         \$ 323,084         \$ — 6           Benefits         109,210         113,418         113,418         —           Operating         96,055         102,003         96,952         (5,050)           Capital         10,290         10,220         10,220         —           Scholarships         82,551         87,341         88,166         825           Other         588         588         588         —           Budgeted Reserves Groups         20,788         (46,908)         (1,530)         45,378           Recoveries         (81)         (56)         (56)         —           Total Expenditures         \$ 227,214         \$ 589,691         \$ 630,844         \$ 41,153           EXPENDITURES BY FUNCTION           Instructional and General         \$ 280,351         \$ 290,238         \$ 290,238         \$ —         —           Separately Budgeted Research         9,328         9,057         8,807         (250)         —           Public Services         918         684         684         —         —           Student Services         26,324         27,974         27,974         —         —	,
Benefits         109,210         113,418         113,418         —           Operating         96,055         102,003         96,952         (5,050)           Capital         10,290         10,220         10,220         —           Scholarships         82,551         87,341         88,166         825           Other         588         588         11,530         45,378           Budgeted Reserves Groups         (81)         (56)         (56)         —           Recoveries         (81)         (56)         (56)         —           Total Expenditures         \$27,214         \$589,691         \$630,844         \$41,153           EXPENDITURES BY FUNCTION           Instructional and General         \$280,351         \$290,238         \$290,238         —           Separately Budgeted Research         9,328         9,057         8,807         (250)           Public Services         918         684         684         —           Academic Support         98,123         101,102         101,102         —           Student Services         26,324         27,974         27,974         —           Institutional Support         79,889         86,789	<u> </u>
Operating         96,055         102,003         96,952         (5,050)           Capital         10,290         10,220         10,220         —           Scholarships         82,551         87,341         88,166         825           Other         588         588         588         588         —           Budgeted Reserves Groups         20,788         (46,908)         (1,530)         45,378           Recoveries         (81)         (56)         (56)         —           Total Expenditures         \$ 27,214         \$ 589,691         \$ 630,844         \$ 41,153           EXPENDITURES BY FUNCTION           Instructional and General         \$ 280,351         \$ 290,238         \$ 290,238         \$ —           Separately Budgeted Research         9,328         290,238         \$ 290,238         \$ —           Public Services         918         684         684         —           Public Services         98,123         101,102         101,102         —           Student Services         26,324         27,974         27,974         —           Institutional Support         79,889         86,789         81,982         4,800           Auxillary Enterprises	— 7 — 9
Capital         10,290         10,220         10,220         —           Scholarships         82,551         87,341         88,166         825           Other         588         588         588         —           Budgeted Reserves Groups         20,788         (46,908)         (1,530)         45,378           Recoveries         (81)         (56)         (56)         —           Total Expenditures         \$ 627,214         \$ 589,691         \$ 630,844         \$ 41,153           EXPENDITURES BY FUNCTION           Instructional and General         \$ 280,351         \$ 290,238         \$ 290,238         —           Separately Budgeted Research         9,328         9,057         8,807         (250)           Public Services         918         684         684         —           Academic Support         98,123         101,102         101,102         —           Student Services         26,324         27,974         27,974         —           Institutional Support         79,889         86,789         81,988         (4,800)           Operation and Maintenance of Plant         58,942         57,935         57,935         —           Scholarships         82,55	
Scholarships         82,551         87,341         88,166         825           Other         588         588         588	(5.0)%
Other         588         588         588         −           Budgeted Reserves Groups         20,788         (46,908)         (1,530)         45,378           Recoveries         (81)         (56)         (56)         −           Total Expenditures         \$ 627,214         \$ 589,691         \$ 630,844         \$ 41,153           EXPENDITURES BY FUNCTION           Instructional and General         \$ 280,351         \$ 290,238         \$ 290,238         \$ —           Separately Budgeted Research         9,328         9,057         8,807         (250)           Public Services         918         684         684         —           Academic Support         98,123         101,102         101,102         —           Student Services         26,324         27,974         27,974         —           Student Services         26,324         27,974         27,974         —           Operation and Maintenance of Plant         58,942         57,935         57,935         —           Scholarships         82,551         87,496         83,221         82,551           Auxiliary Enterprises         —         —         —         —         —           Budget Reallocation <td>— %</td>	— %
Budgeted Reserves Groups         20,788         (46,908)         (1,50)         45,378           Recoveries         (81)         (56)         (56)         ————————————————————————————————————	0.9 %
Recoveries         (81)         (56)         (56)         —           Total Expenditures         627,214         589,691         630,844         41,153           EXPENDITURES BY FUNCTION           Instructional and General         280,351         290,238         290,238         290,238         —           Separately Budgeted Research         9,328         9,057         8,807         (250)           Public Services         918         684         684         —           Academic Support         98,123         101,102         101,102         —           Student Services         26,324         27,974         27,974         —           Institutional Support         79,889         86,789         81,988         (4,800)           Operation and Maintenance of Plant         58,942         57,935         57,935         —           Scholarships         82,551         87,496         88,321         825           Auxiliary Enterprises         —         —         —         —           Budget Reallocation         (13,478)         (75,853)         (30,474)         45,378           Future Yrs Reallocation Reserve         4,268         4,268         4,268         4,268         4,268	— %
Total Expenditures         \$ 627,214         \$ 589,691         \$ 630,844         \$ 41,153           EXPENDITURES BY FUNCTION           Instructional and General         \$ 280,351         \$ 290,238         \$ 290,238         \$ -           Separately Budgeted Research         9,328         9,057         8,807         (250)           Public Services         918         684         684         -           Academic Support         98,123         101,102         101,102         -           Student Services         26,324         27,974         27,974         -           Institutional Support         79,889         86,789         81,988         (4,800)           Operation and Maintenance of Plant         58,942         57,935         57,935         -           Scholarships         82,551         87,496         88,321         825           Auxiliary Enterprises         -         -         -         -         -           Budget Reallocation         (13,478)         (75,853)         (30,474)         45,378           Future Yrs Reallocation Reserve         4,268         4,268         4,268         4,268         4,268         4,268         4,268         4,268         4,1153	

FY 2021 INCREMENTAL GENERAL FUN	IDS BUDG	ET
REVENUE	\$	(29,367,961)
Tuition Reduction		(35,145,765)
Tuition Guarantee Cohort 2		2,830,878
Graduate Tuition Rate Increase		2,946,926
State Share of Instruction		_
INCREMENTAL EXPENSES	\$	1,106,532
Salary Increases (includes Fringe Benefits)	\$	6,185,035
Maintenance	\$	(11,774,396)
Core and Sustaining Support		1,000,000
UC Foundation Funding Model		(2,500,491)
Athletics Funding Model		(2,343,977)
HSB Utilities and Maintenance		560,000
A&S/Law Deficit		836,303
Financial Aid Logic Software		250,000
Accessibility Resources		217,250
Structural Deficit Subsidy Return		(9,793,481)
Strategy/Growth	\$	6,695,893
Next Lives Here		4,427,615
Research Faculty Start-up		_
Diversity: Turner Scholarships		110,000
Graduate Scholarships		825,139
Graduate Stipends (UGA)		289,139
Graduate Student Health Insurance (GSHI)		1,044,000
TOTAL BUDGET REALLOCATION AT 8.0%	\$	(30,474,493)

### **AUXILIARY ENTERPRISES**

### **Campus Services Auxiliary**

Throughout the summer, Campus Services has been diligently working to prepare the campus for a safe return for students, faculty, and staff. Collaborating first with internal constituents to determine an appropriate scope of services, the housing portfolio has been significantly adjusted to provide a safe place to live for anyone desiring to live on campus. Collaborating with third-party constituents has been equally important in order to deliver food and retail services that fit the CDC's guidelines for a safe campus community. As a result of this work, the following adjustments have been made to the budget originally submitted in June 2020.

### **RESOURCES**

Total budgeted resources have been decreased by \$20.8 million for the following reasons.

- Student fee discounting accounts for over \$6.8 million of this decrease. Campus Life Fees are being discounted 15% in the fall semester (and were not charged in the summer), General Fees are being discounted 10% in the fall semester, and room, board, and parking rates are being discounted 15.32% since the semester will move to an online format at Thanksgiving.
- Changes to the housing portfolio account for just over \$8.4 million, including the loss in food revenue due to these changes.
   These changes include the loss of 484 beds for social distancing purposes (all quad rooms have been converted into triples); the loss of 216 beds in CRC Residence Hall as that building has been designated a Quarantine & Isolation facility; the loss of 850 beds due to current demand; and the loss of the majority of summer occupancy and events.
- Campus Recreation Center and Parking Services revenue has been decreased just over \$3.8 million to account for anticipated decreased demand as students and employees move to remote formats and campus events continue to be canceled.
- The remaining decrease to budgeted resources, approximately \$1.8 million, consists of many other activities such as
  decreased commissions from the UC Bookstores in anticipation of a decline in sales due to lower foot traffic in the stores,
  decreased management fees in the Conferencing & Event Services area due to canceled events, and decreased residual
  revenue resulting from the changes listed here from services including laundry and vending.

Note that the adjustments made to resources above include very little potential impact due to any changes related to spring semester.

### **EXPENDITURES**

Total budgeted expenditures have been increased by \$2.5 million for the following reasons.

- Housing Block Leases increased \$1.8 million to procure rooms at the Hampton Inn and The Graduate Hotel. Schneider
  Hall and The Hampton will be used for Quarantine & Isolation space and the beds at The Graduate will be necessary for
  displaced students originally assigned to Schneider.
- Departmental Operating Expenditures increased \$665,000 due to necessary safety investments including air purifiers for every multiple occupancy residence hall room and the cost of increased housekeeping services. This includes an offsetting decrease due to canceled events.
- ABudget Reallocation of \$9.5 million is necessary to balance the budget. Expenditure efficiencies will be realized throughout the year, including decreased food costs, hiring and travel freezes, furloughs, utilities, and student labor. Supplemental funding from the university may be necessary in order to cover the remaining budget shortfall.

### **TRANSFERS**

Total budgeted transfers have been decreased by \$8.6 million. The budgeted transfer to Reserves for Repairs and Renovations has been eliminated; Subsidies for Non-Instructional Activities has decreased by \$292,000 in response to the General Fee discount of 10%; and the Stratford Heights debt is in the process of being refinanced, saving \$400,000 this year.

Other transfers include a transfer in of \$5.3 million from sources such as CARES funding and university reserves to cover student safety-related initiatives. Campus Services continues to be intentional in their fiscal responsibility in order to minimize the impact of the losses projected in this revised budget.

### UNIVERSITY OF CINCINNATI SCHEDULE OF CURRENT FUNDS REVENUES, EXPENDITURES, AND OTHER CHARGES AUXILIARY FUNDS CAMPUS SERVICES 1

(IN THOUSANDS)

	FY 2020 Budget	FY 2021 July 1	FY 2021 Revised	Variance	Percent Change
RESOURCES					
Sales	\$ 19,069 \$	19,504	\$ 15,071	\$ (4,434)	(22.7)%
Student Meals	27,434	26,981	22,859	(4,122)	(15.3)%
Housing	59,421	61,706	52,579	(9,127)	(14.8)%
Rentals	1,306	1,041	888	(152)	(14.6)%
Contracts	1,472	1,500	1,203	(297)	(19.8)%
Other	4,840	6,064	5,087	(977)	(16.1)%
Other Recovery	4,356	4,368	4,368	_	— %
Campus Life Fees	15,395	15,700	13,928	(1,772)	(11.3)%
Total Resources	\$ 133,293 \$	136,865	\$ 115,984	\$ (20,881)	(15.3)%
EXPENDITURES					
Cost of Sales	\$ 19,176 \$	19,237	\$ 19,237	\$ _	— %
Salaries	13,249	13,976	13,976	_	— %
Benefits	4,569	3,992	3,992	_	— %
Housing Block Leases	19,084	20,740	22,608	1,868	9.0 %
Utilities	9,029	9,021	9,021	_	— %
Departmental Operating Exp. (DOE)	19,884	20,573	21,238	665	3.2 %
University Overhead	1,824	1,883	1,883	_	— %
Scholarships and Fellowships	2,206	2,243	2,243	_	— %
Budget Reallocation	_	_	(9,467)	(9,467)	
Total Expenditures	\$ 89,021 \$	91,665	\$ 84,730	\$ (6,934)	(7.6)%
TRANSFERS					
Debt Service	\$ 35,778 \$	31,958	\$ 31,558	\$ (400)	(1.3)%
Next Lives Here	3,000	3,500	3,500	_	— %
Subsidies for Non-Instructional Activities	(3,028)	(3,035)	(2,743)	292	(9.6)%
Reserve for Repairs and Renovations	6,356	8,714	144	(8,570)	(98.3)%
Resident Education & Development (RED)	3,109	3,565	3,565	_	— %
Other	(943)	498	(4,771)	(5,268)	(1,058.9)%
Total Net Transfers	\$ 44,272 \$	45,200	\$ 31,254	\$ (13,946)	(30.9)%
Total Expenditures and Transfers	\$ 133,293 \$	136,865	\$ 115,984	\$ (20,881)	(15.3)%
Net Increase (Decrease) in Fund Balance	\$ <b>— \$</b>	_	\$ _		
, ,					

<sup>&</sup>lt;sup>1</sup> Campus Services Auxiliary includes Retail, Food Services, Housing, Conferencing, Campus Recreation Center, Tangeman University Center/ Steger Student Life Center/West Pavilion, Campus Life Fee, Fitness Center at CARE/Crawley, Stratford Heights, Parking Lots and Garages, University Park Apartments, Printing & Duplicating Services and Bellevue Gardens.

### **Intercollegiate Athletics**

The COVID-19 pandemic will continue to impact multiple revenue streams in UC Athletics. In response, UC Athletics is planning for a 20% reduction of the university's permanent UC Athletics subsidy, a decrease of \$2.3 million of transfers from the general fund. This reduction allowed UC to allocate resources to other units, contributing to the reduction of the overall university-wide reallocation to 8%.

Unlike enrollment and state subsidy, the plans for UC's 2020-21 multiple athletics seasons are still in flux, pending decisions from state and local authorities, the American Athletic Conference (AAC), and the NCAA. Because final information is not available, the only adjustment that has been made to the July 1 budget is regarding the UC Athletics subsidy. Updated projections will be incorporated into quarterly financial reports.

UC Athletics will absorb the subsidy reduction using a combination of operating budget cuts, department-wide furloughs and pay reductions. Numerous plans have been developed at the unit level and reviewed to ensure every efficiency and possible option is considered. These plans include significant operational adjustments while remaining committed to supporting student-athletes.

Still today, the impacts of COVID-19 on Athletics are unknown. As the university prepares to maintain the safety of the Bearcats community, UC Athletics will remain steadfast in representing the University of Cincinnati with class and integrity through any and all upcoming changes of collegiate sports.

### UNIVERSITY OF CINCINNATI SCHEDULE OF CURRENT FUNDS REVENUES, EXPENDITURES, AND OTHER CHARGES AUXILIARY FUNDS

### **INTERCOLLEGIATE ATHLETICS**

(IN THOUSANDS)

RESOURCES           Ticket Sales         \$ 7,343 \$ 6,818 \$ 6,818 \$           Gifts/Endowments         5,990 5,815 5,815           Sponsorship Guarantees         7,290 7,530 7,530           Game Guarantees         1,201 455 455           Concession Sales         2,029 1,378 1,378           Parking Sales         385 363 363           Conference Revenue         3,795 6,119 6,119           Rental of Facilities         1,456 907 907           Service Fees         530 550 550           Other/Misc Income         2,259 2,502 2,502           Total Resources         \$ 32,279 \$ 32,437 \$ 32,437 \$		
Ticket Sales       \$ 7,343 \$ 6,818 \$ 6,818 \$         Gifts/Endowments       5,990 5,815 5,815         Sponsorship Guarantees       7,290 7,530 7,530         Game Guarantees       1,201 455 455         Concession Sales       2,029 1,378 1,378         Parking Sales       385 363 363         Conference Revenue       3,795 6,119 6,119         Rental of Facilities       1,456 907 907         Service Fees       530 550 550         Other/Misc Income       2,259 2,502 2,502         Total Resources       \$ 32,279 \$ 32,437 \$ 32,437 \$	Variance	Percent Change
Gifts/Endowments         5,990         5,815         5,815           Sponsorship Guarantees         7,290         7,530         7,530           Game Guarantees         1,201         455         455           Concession Sales         2,029         1,378         1,378           Parking Sales         385         363         363           Conference Revenue         3,795         6,119         6,119           Rental of Facilities         1,456         907         907           Service Fees         530         550         550           Other/Misc Income         2,259         2,502         2,502           Total Resources         \$ 32,279         \$ 32,437         \$ 32,437         \$		
Sponsorship Guarantees         7,290         7,530         7,530           Game Guarantees         1,201         455         455           Concession Sales         2,029         1,378         1,378           Parking Sales         385         363         363           Conference Revenue         3,795         6,119         6,119           Rental of Facilities         1,456         907         907           Service Fees         530         550         550           Other/Misc Income         2,259         2,502         2,502           Total Resources         \$ 32,279         \$ 32,437         \$ 32,437         \$	_	— %
Game Guarantees       1,201       455       455         Concession Sales       2,029       1,378       1,378         Parking Sales       385       363       363         Conference Revenue       3,795       6,119       6,119         Rental of Facilities       1,456       907       907         Service Fees       530       550       550         Other/Misc Income       2,259       2,502       2,502         Total Resources       \$ 32,279       \$ 32,437       \$ 32,437	_	— %
Concession Sales         2,029         1,378         1,378           Parking Sales         385         363         363           Conference Revenue         3,795         6,119         6,119           Rental of Facilities         1,456         907         907           Service Fees         530         550         550           Other/Misc Income         2,259         2,502         2,502           Total Resources         \$ 32,279         \$ 32,437         \$ 32,437           EXPENDITURES	_	— %
Parking Sales         385         363         363           Conference Revenue         3,795         6,119         6,119           Rental of Facilities         1,456         907         907           Service Fees         530         550         550           Other/Misc Income         2,259         2,502         2,502           Total Resources         \$ 32,279         \$ 32,437         \$ 32,437           EXPENDITURES	_	— %
Conference Revenue         3,795         6,119         6,119           Rental of Facilities         1,456         907         907           Service Fees         530         550         550           Other/Misc Income         2,259         2,502         2,502           Total Resources         \$ 32,279         \$ 32,437         \$ 32,437           EXPENDITURES	_	— %
Rental of Facilities         1,456         907         907           Service Fees         530         550         550           Other/Misc Income         2,259         2,502         2,502           Total Resources         \$ 32,279         \$ 32,437         \$ 32,437           EXPENDITURES	_	— %
Service Fees         530         550         550           Other/Misc Income         2,259         2,502         2,502           Total Resources         \$ 32,279         \$ 32,437         \$ 32,437           EXPENDITURES	_	— %
Other/Misc Income         2,259         2,502         2,502           Total Resources         \$ 32,279         \$ 32,437         \$ 32,437           EXPENDITURES	_	— %
Total Resources \$ 32,279 \$ 32,437 \$ 32,437 \$ EXPENDITURES	_	— %
EXPENDITURES	_	— %
	_	<b>—</b> %
0.1.1.1.		
Scholarships \$ 8,199 \$ 8,710 \$ 8,710 \$	_	— %
Salaries 17,244 17,465 17,465	_	— %
Benefits 4,601 3,587 3,587	_	— %
Recruiting 943 905 905	_	— %
Pre-Season 545 545 545	_	— %
Team Game Equipment 389 381 381	_	— %
Team Travel 4,824 4,570 4,570	_	— %
Home Game 3,385 3,751 3,751	_	— %
Other Operating Expenditures 13,807 13,208 13,208	_	— %
Budget Reallocation — — (2,344)	(2,344)	
Total Expenditures \$ 53,937 \$ 53,123 \$ 50,779 \$	(2,344)	(4.4)%
TRANSFERS		
Debt Service <sup>1</sup> \$ - \$ - \$	_	
Endowment Fees 97 112 112	_	— %
Miscellaneous Projects 813 982 982	_	— %
Closed Projects — — — —	_	
Plant Fund — (1,472) (1,472)	_	— %
Transfer In (Subsidy) (22,568) (20,308) (17,964)	2,344	(11.5)%
Total Net Transfers \$ (21,658) \$ (20,687) \$ (18,343) \$	2,344	(11.3)%
Total Expenditures & Transfers \$ 32,279 \$ 32,437 \$ 32,437 \$	_	<u> </u>
Net Increase (Decrease) in Fund Balance \$ — \$ — \$ —		

<sup>&</sup>lt;sup>1</sup> Athletics Debt Service is shown in the Uptown General Fund total Debt Service.

### **DESIGNATED GENERAL FUNDS**

### \*\*NO ADJUSTMENTS FROM JULY 1 TO REVISED BUDGET\*\*

### UNIVERSITY OF CINCINNATI SCHEDULE OF CURRENT FUNDS REVENUES, EXPENDITURES, AND OTHER CHARGES DESIGNATED GENERAL FUNDS INCLUDING SERVICE CENTERS

RESOURCES   Tultion & Fees   \$ 37,433   \$ 37,425   \$ 37,425   \$		INOLO	(IN THOUS				
Tuition & Fees						Variance	Percent Change
Appropriations Sponsored Revenue Recovery Indirect Coets Investment Income Temporary Investment Investment Income Temporary Investment Income Temporary Investment Income Temporary Investment Income Temporary Investment Income	RESOURCES						
Sponsord Revenue	Tuition & Fees	\$	37,433 \$	37,425	\$ 37,425	\$ —	<u>_</u> %
Recovery Indirect Costs   15,168   16,327   16,327	Appropriations		_	_	_	_	
Investment Income	Sponsored Revenue		_	_	_	_	
Temporary Investment Income	Recovery Indirect Costs		15,168	16,327	16,327	_	<u> </u>
Mkt Value Adj & Endowment         3,831         4,675         4,675         — 5           Other Trustee Income         501         505         — 5           Sales & Service         139,752         151,202         151,202         — 5           Auxiliary         1,625         1,944         1,944         — 5           Gifts         1,303         285         285         — 5           Other Revenue         9,621         7,706         7,706         — 5           Total Resources         \$ 209,234         \$ 220,083         \$ 220,083         \$ — 5           EXPENDITURES BY CATEGORY         Salaries         \$ 147,502         \$ 153,301         \$ 153,301         \$ — 5           Salaries         \$ 147,502         \$ 153,301         \$ 153,301         \$ — 5           Benefits         52,479         47,747         47,747         — 5           Operating         190,644         190,522         190,522         — 6           Capital         1,298         1,991         1,831         — 6           Chother         — 12         12         12         — 6           Budgeted Reserves Groups         3,394         4,555         4,555         — 6           Recoveries<	Investment Income		_	_	_	_	
Color   Trustee   Income   So1   So5   S	Temporary Investment Income		_	14	14	_	<u> </u>
Sales & Service	Mkt Value Adj & Endowment		3,831	4,675	4,675	_	<u> </u>
Auxiliary 1,625 1,944 1,944 — — — — — — — — — — — — — — — — — —	Other Trustee Income		501	505	505	_	<u> </u>
Gifts	Sales & Service		139,752	151,202	151,202	_	<u> </u>
Other Revenue	Auxiliary		1,625	1,944	1,944	_	<u> </u>
Total Resources	Gifts		1,303	285	285	_	<u> </u>
Salaries   \$ 147,502   \$ 153,301   \$ 153,301   \$	Other Revenue		9,621	7,706	7,706	_	<u> </u>
Salaries	Total Resources	\$	209,234 \$	220,083	\$ 220,083	\$ —	<b>—</b> %
Salaries	EXPENDITURES BY CATEGORY						
Benefits		\$	147 502 \$	153 301	\$ 153,301	s —	0,
Operating		Ψ				_	
Capital							
Scholarships	·				,		
Other	-					_	/
Budgeted Reserves Groups   3,924   4,555   4,555   — 5   5   6   6   6   6   6   6   6   6	·		3,191			<del>-</del>	— 7 0.
Recoveries			2 024			_	— 7
Total Expenditures	,					_	— 7
EXPENDITURES BY FUNCTION   Instructional and General   \$ 71,647 \$ 70,520 \$ 70,520 \$		e e					——————————————————————————————————————
Instructional and General	Total Experiultures	Ψ	249,003 \$	233,009	φ 233,009	<del>-</del>	
Separately Budgeted Research         22,315         27,258         27,258         — <td>EXPENDITURES BY FUNCTION</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	EXPENDITURES BY FUNCTION						
Public Services 65,123 69,231 69,231 — — — — — — — — — — — — — — — — — — —	Instructional and General	\$	71,647 \$	70,520	\$ 70,520	\$ —	<u> </u>
Academic Support   19,388   26,216   26,216   — 6	Separately Budgeted Research		22,315	27,258	27,258	_	<u> </u>
Academic Support   19,388   26,216   26,216   — 6	Public Services		65,123	69,231	69,231	_	<u> </u>
Institutional Support	Academic Support		19,398	26,216	26,216	_	<u> </u>
Institutional Support	Student Services		34,542	31,650	31,650	_	<u> </u>
Scholarships         3,191         3,272         3,272         — <td>Institutional Support</td> <td></td> <td>40,024</td> <td>32,722</td> <td>32,722</td> <td>_</td> <td><u> </u></td>	Institutional Support		40,024	32,722	32,722	_	<u> </u>
Auxiliary Enterprises — — — — — — — — — — — — — — — — — —	Operation and Maintenance of Plant		(7,157)	(7,200)	(7,200)	) —	<u> </u>
Budget Reallocation         —	Scholarships		3,191	3,272	3,272	_	%
Future Yrs Reallocation Reserve         — <t< td=""><td>Auxiliary Enterprises</td><td></td><td>_</td><td>_</td><td>_</td><td>_</td><td></td></t<>	Auxiliary Enterprises		_	_	_	_	
Total Expenditures         \$ 249,083         \$ 253,669         \$ 253,669         \$ — — 9           TRANSFERS           Debt Service         \$ 32,054         \$ 30,919         \$ 30,919         — — 9           Designated         (90,626)         (80,426)         (80,426)         — — 9           Subsidies for Non-Instructional Units         (5,910)         (6,696)         (6,696)         — — 9           Restricted/Endowment/Other         456         1,924         1,924         — — 9           Reserves/Working Capital         (5,764)         (3,019)         (3,019)         — — 9           Total Net Transfers         \$ (69,790)         \$ (57,299)         \$ (57,299)         \$ — — 9           Total Expenditures and Transfers         \$ 179,293         \$ 196,370         \$ 196,370         — — 9           Net Increase (Decrease) In Fund Balance         \$ 29,941         \$ 23,713         \$ 23,713         \$ — — 9           Plant/Repair & Replacement         \$ 21,888         \$ 25,794         \$ 25,794         \$ — — 9	Budget Reallocation		_	_	_	_	
TRANSFERS         Debt Service       \$ 32,054 \$ 30,919 \$ 30,919 \$ — — 9         Designated       (90,626)       (80,426)       (80,426)       — — 9         Subsidies for Non-Instructional Units       (5,910)       (6,696)       (6,696)       — — 9         Restricted/Endowment/Other       456       1,924       1,924       — — 9         Reserves/Working Capital       (5,764)       (3,019)       (3,019)       — — 9         Total Net Transfers       \$ (69,790) \$ (57,299) \$ (57,299) \$ — — 9         Total Expenditures and Transfers       \$ 179,293 \$ 196,370 \$ 196,370 \$ — — 9         Net Increase (Decrease) In Fund Balance       \$ 29,941 \$ 23,713 \$ 23,713 \$ — — 9         Plant/Repair & Replacement       \$ 21,888 \$ 25,794 \$ 25,794 \$ — — 9	Future Yrs Reallocation Reserve		_	_	_	_	
Debt Service         \$ 32,054 \$ 30,919 \$ 30,919 \$	Total Expenditures	\$	249,083 \$	253,669	\$ 253,669	\$ —	<b>—</b> %
Debt Service         \$ 32,054 \$ 30,919 \$ 30,919 \$	TRANSFERS						
Designated         (90,626)         (80,426)         (80,426)         — <t< td=""><td></td><td>\$</td><td>32,054 \$</td><td>30.919</td><td>\$ 30.919</td><td>\$ _</td><td>%</td></t<>		\$	32,054 \$	30.919	\$ 30.919	\$ _	%
Subsidies for Non-Instructional Units       (5,910)       (6,696)       (6,696)       —		-					<u> </u>
Restricted/Endowment/Other       456       1,924       1,924       —       —         Reserves/Working Capital       (5,764)       (3,019)       (3,019)       —       —         Total Net Transfers       \$ (69,790)       \$ (57,299)       \$ (57,299)       \$ —       —         Total Expenditures and Transfers       \$ 179,293       \$ 196,370       \$ 196,370       \$ —       —         Net Increase (Decrease) In Fund Balance       \$ 29,941       \$ 23,713       \$ 23,713       \$ —       —         Plant/Repair & Replacement       \$ 21,888       \$ 25,794       \$ 25,794       \$ —       —	-						<u> </u>
Reserves/Working Capital         (5,764)         (3,019)         (3,019)         —         —           Total Net Transfers         \$ (69,790)         \$ (57,299)         \$ (57,299)         \$ —         —           Total Expenditures and Transfers         \$ 179,293         \$ 196,370         \$ 196,370         \$ —         —           Net Increase (Decrease) In Fund Balance         \$ 29,941         \$ 23,713         \$ 23,713         \$ —         —           Plant/Repair & Replacement         \$ 21,888         \$ 25,794         \$ 25,794         \$ —         —			,				
Total Net Transfers         \$ (69,790) \$ (57,299) \$ (57,299) \$         — — 9           Total Expenditures and Transfers         \$ 179,293 \$ 196,370 \$ 196,370 \$         — — 9           Net Increase (Decrease) In Fund Balance         \$ 29,941 \$ 23,713 \$ 23,713 \$         — — 9           Plant/Repair & Replacement         \$ 21,888 \$ 25,794 \$ 25,794 \$         — — 9					•		°/
Total Expenditures and Transfers         \$ 179,293 \$ 196,370 \$ 196,370 \$ —         — 9           Net Increase (Decrease) In Fund Balance         \$ 29,941 \$ 23,713 \$ 23,713 \$ —         — 9           Plant/Repair & Replacement         \$ 21,888 \$ 25,794 \$ 25,794 \$ —         — 9		\$					
Plant/Repair & Replacement \$ 21,888 \$ 25,794 \$ 25,794 \$ — — 9							
	Net Increase (Decrease) In Fund Balance	\$	29,941 \$	23,713	\$ 23,713	<b>\$</b> —	<b>—</b> %
Net Total \$ 8.053 \$ (2.081) \$ (2.081)	Plant/Repair & Replacement	\$	21,888 \$	25,794	\$ 25,794	\$	<u> </u>
	Net Total	\$	8,053 \$	(2.081)	\$ (2,081)	)	

### **RESTRICTED FUNDS**

### \*\*NO ADJUSTMENTS FROM JULY 1 TO REVISED BUDGET\*\*

SCHEDULE OF CURRENT F			ES TE	D FUNDS			<b>O</b> 1	THER CHARGE	S
		FY 2020 Budget		FY 2021 July 1		FY 2021 Revised		Variance	Percent Change
RESOURCES									
Tuition & Fees	\$	_	\$	_	\$	_	\$	_	
Appropriations		8,326		8,315		8,315		_	-%
Sponsored Revenue		195,819		213,254		213,254		_	%
Recovery Indirect Costs		_		_		_		_	
Investment Income		10		12		12		_	-%
Temporary Investment Income		_		_		_		_	
Mkt Value Adj & Endowment		46,402		48,289		48,289		_	-%
Other Trustee Income		7,092		8,014		8,014		_	—%
Sales & Service		705		_		_		_	
Auxiliary		_		_		_		_	
Gifts		47,735		46,744		46,744		_	—%
Other Revenue		199		189		189		_	-%
Total Resources	\$	306,287	\$	324,817	\$	324,817		_	<b>—</b> %
EXPENDITURES BY CATEGORY	'								
Salaries	\$	85,272	\$	87,777	\$	87,777	\$	_	—%
Benefits	Ψ	26.212	Ψ	25,878	Ψ	25,878	Ψ	_	—%
Operating		98,978		108,396		108,396		_	0/_
Capital		4,942		5,605		5,605			— 70 — 0/ <sub>2</sub>
Scholarships		64,007		70,085		70,085		_	— 70 0/ <sub>-</sub>
Other		242		265		265		_	— /o
				19,739				_	—% —%
Budgeted Reserves Groups		21,889				19,739		_	— 70 0/
Recoveries Total Expenditures	\$	(551) <b>300,992</b>	_	(500) <b>317,243</b>	_	(500) <b>317,243</b>	_		—% —%
·		000,002	Ť	011,240	Ť	011,240			70
EXPENDITURES BY FUNCTION									
Instructional and General	\$	39,418	\$	39,438	\$	39,438	\$	_	—%
Separately Budgeted Research		165,742		171,765		171,765		_	—%
Public Services		10,228		15,450		15,450		_	—%
Academic Support		19,782		19,243		19,243		_	—%
Student Services		1,154		856		856		_	—%
Institutional Support		660		378		378		_	—%
Operation and Maintenance of Plant		1		22		22		_	—%
Scholarships		64,004		70,082		70,082		_	—%
Auxiliary Enterprises		3		11		11		_	—%
Budget Reallocation		_		_		_		_	
Future Yrs Reallocation Reserve									
Total Expenditures	\$	300,992	\$	317,243	\$	317,243	\$		<b>—</b> %
TRANSFERS									
Debt Service	\$	_	\$	_	\$	_	\$	_	
Designated		(1,182)		941		941		_	—%
Subsidies for Non-Instructional Units				_		_		_	
Restricted/Endowment/Other		8,471		7,259		7,259		_	—%
Reserves/Working Capital		_				_		_	
Total Net Transfers	\$	7,289	\$	8,199	\$	8,199	\$	_	-%
Total Expenditures and Transfers	\$	308,280		325,443		325,443	_	_	<b>—</b> %
		,		,		-,			,,
-	¢	(4 004)	\$	(625)	2	(625)	2 (		0/
Net Increase (Decrease) In Fund Balance	\$	(1,994)		(625)		(625)		_	<b>-</b> %
-	\$ \$	(1,994) — (1,994)	\$	(625) 377 (1,002)	\$	(625) 377 (1,002)	\$	_	—% —%