



SpaceX founding , Musk's vision, facilities, organization, personnel

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## Company Description

- **SpaceX** offers a family of launch vehicles that improves launch reliability and low cost
- Company philosophy : **simplicity, reliability and cost effectiveness are closely connected**
- **SpaceX** corporate structure is flat - business processes are lean, resulting in fast decision-making and product delivery
- **SpaceX** design and manufacturing facilities are located near the Los Angeles International Airport
- **SpaceX** vehicle design teams are **co- located** with production and quality assurance staff
- **SpaceX** has developed and flown the **Falcon 1** launch vehicle, the **Falcon 9** medium-lift launch vehicle, the **Falcon Heavy** launch vehicle and **Dragon** space craft- the first commercially produced spacecraft to visit the **International Space Station (ISS)**
- **SpaceX** operates propulsion and structural test facilities in Central Texas, launch sites in Florida and California, and a commercial orbital launch site in South Texas
- **SpaceX** customer are commercial, government and international
- **NASA** has awarded **SpaceX** contracts to transport astronauts to space as well as to launch scientific satellites
- **SpaceX's** first crewed test flight with the **Crew Dragon** spacecraft launched in May 2020
- **NASA** has certified the **Falcon 9 / Crew Dragon** system for human spaceflight
- **SpaceX** is providing operational missions to the International Space Station
- **SpaceX** is on contract with the **U.S. Space Force** for multiple missions on the Falcon family of launch vehicles



## Founding Elon Musk

- **Elon Musk** was born on June 28, 1971 in Pretoria, South Africa
- He grew up in South Africa and attended school through high school
- He moved to Canada at age 17 to avoid mandatory service in the South African military and obtained his Canadian citizenship (Mother was Canadian)
- **Musk** became a U.S. citizen in 2002
- He studied briefly at Pretoria University in South Africa, Queen's University in Canada, and Stanford University in the US
- **Elon Musk** education includes physics and economics degrees from the University of Pennsylvania



- He is the current CEO&Chief Product Architect of **Tesla, Inc**
- He is CEO of **Solar City**
- He is CEO & CTO of **SpaceX**
- He is the founder of the **Boring Company**
- He is primary owner of **X Corp**
- He is co-founder of **Neuralink** and **OpenAI**
- He is president of the **Musk Foundation**



## Founding

## Elon Musk

- In early 2002 **Elon Musk** was pursuing a grand scheme to rekindle public interest in sending humans to **Mars**
- **Musk's** idea was to place a small greenhouse laden with seeds and nutrient gel on the **Martian** surface to establish life there, if only temporarily
- He figured out a mission that would cost about \$15 to \$20 million which isn't a lot of money but it's about a 10th of what a low-cost **NASA** mission would be
- The idea was called **Mars Oasis**
- The plan was to put a small robotic land rover on the surface of **Mars** with seeds and dehydrated nutrient gel
- They would hydrate upon landing and you'd have plants growing in a **Martian** radiation, gravity conditions
- And you'd also be maintaining, essentially, life support systems on the surface of **Mars**

- He'd already talked to contractors who would build it for a comparatively low cost
- Estimated mission cost \$15 to \$20 million
- The problem was launching it





## Founding

- The lowest cost launch vehicles in US is Boeing's Delta 2 which costs about \$50 million
- **Musk** made three visits to Moscow to look at buying a Russian launch
- He actually did get to a deal
- Too many complications -  
Too high a risk
- On the flight home, **Musk** recalls:
- “I was trying to understand why rockets were so expensive
- The **lowest cost** to make anything is the **spot value of the material** constituents
- It is a question of **how efficient** you can be about getting the **atoms from raw material state to rocket shape.**”



## Elon Musk

- In early 2002 **Musk** met with aerospace engineers at a hotel in Los Angeles International Airport to discuss founding a space launch company, with reportedly some having scoffed at the idea
- According to filings, **SpaceX** was incorporated on 14 March 2002
- The company was named "**Space Exploration Technologies Corporation**" it was quickly changed to be "**SpaceX**"
- In April 2002 he invited five to join the company as early employees: **Michael Griffin, Jim Cantrell, John Garvey, Tom Mueller, and Chris Thompson**
- **Mueller** and **Thompson** became the company's first and second employee respectively
- **Musk** provided half of his \$180 million from **PayPal** stocks to the newly founded company securing both employees with two-years' worth of salary



## Founding

## Early Employees

- **Musk** assumed the role of **Chief Engineer**, after having offered the title to **Griffin** who did not join **SpaceX**
  - He is now **CEO** and **Chief Technical Officer**
- **Tom Mueller(ex-TRW)** was in charge of developing rocket engines, propellant tanks and plumbing
- **Chris Thompson (ex- McDonnell Douglas)** was in charge of making the rocket's body and couplings
- **Hans Koenigsmann (ex- Microcosm Inc )**-was in charge of making the rocket's avionics (electronic systems)
- In August 2002, **Gwynne Shotwell (ex- Microcosm Inc)** was hired as the head of sales for the company
- At first, **SpaceX's** employees would meet at hotels in airports, but later the company headquartered at a building in 13El Segundo, California



**Tom Mueller**



**Chris Thompson**



**Hans Koenigsmann**



**Gwynne Shotwell**



## Elon Musk Vision for SpaceX

**Make spaceflight routine and affordable**

**Make humans a multi-planet species**

**Colonize Mars**

**Define the Vision**

**Communicate it Relentlessly**

**Work Towards Small Wins**





- **SpaceX** started out in California in 2002
- Its first **Falcon 1** test launches were in the Marshall Islands
- It is now primarily U.S. based
- **SpaceX** has offices, launchpads, factories, and test facilities in:
  - California
  - Florida
  - Texas
  - Virginia
  - Washington
  - Washington DC



## Facilities

- **SpaceX** operates launch facilities:
  - **Cape Canaveral Space Launch Complex 40 (SLC-40)**
  - **Vandenberg Space Force Base Space Launch Complex 4 E (SLC-4E)**
  - **Kennedy Space Center Launch Complex 39A (LC-39A)**
  - **Brownsville South Texas Launch Site (Starbase)**
- **SpaceX** operates test rocket test facility :
  - **McGregor, Texas**
- **SpaceX** operates rocket and spacecraft manufacturing facility:
  - **Hawthorne , California**
  - **Headquarters**
- **SpaceX** operates Starlink manufacturing facility:
  - **Redmond , Washington**



**SpaceX's go-to launchpad is SLC-40**

Rockets are horizontally assembled in a building just south of the launchpad, rolled out to the stand, and slowly tilted vertical



# Vandenberg Air Force Base Launch Facility



Space Launch Complex-4 — Vandenberg Air Force Base, California



Falcon 9 v1.1 at SLC-4E September 2013



## Kennedy Space Center

## Launch Facility



Launch Complex 39A — Kennedy Space Center, Florida



### Launch Complex 39A

Rockets are horizontally assembled in the SpaceX building and rolled out to the stand, and slowly tilted vertical

## Starbase Launch Facility



Starbase facility in Boca Chica, Texas

- **Starbase** is a launch site, production, and development facility for **Starship** rockets, located at Boca Chica, Texas
- In early 2018, **SpaceX** announced that the launch site would be used exclusively for launching the Starship space craft using the **Super Heavy** booster
- Between 2018 and 2020, the site added significant rocket production and test capacity



## Rocket Engine Test Facility

- **SpaceX** needed a test site for the **Merlin** and **Kestrel** engines
- In 2002, the company rented a space at the **Mojave Air and Space Port** to test the turbopumps
  - One time, black sooty clouds from the turbopump enveloped the air traffic control tower
- A bigger testing facility was needed, especially the higher thrust **Merlin** engine
- **SpaceX** finally picked a testing site at **McGregor, Texas** that was previously owned by the bankrupted **Beal Aerospace**



SpaceX rocket development facility in McGregor, Texas



## Design and Manufacturing Facility

- **SpaceX** adopted:
  - A “**flat**” organization structure
  - **Vertical integration** manufacturing model
    - Design and build major parts in house
      - Engines
      - Avionics
      - Structures
      - Heat shields
    - Proven technology
  - Emphasize manufacturing efficiency
  - Minimize costs by avoiding external suppliers
  - Assemble rockets horizontally
    - NASA “stacks” rockets vertically
      - Vehicle Assembly Building (VAB)







## Design and Manufacturing Facility



SpaceX headquarters in Hawthorne, CA



## Rocket Engine Test facility



- **SpaceX** needed a facility to test-fire noisy rocket engines and launch prototype spacecraft
- **SpaceX** took over the mothballed **Beal Aerospace** facility in **McGregor, Texas**
- The site already had rocket-engine-test stands
- It is remote enough to not bother too many locals
- It is close enough to habitation to support an engineering workforce



## Starlink Production and Test Facility



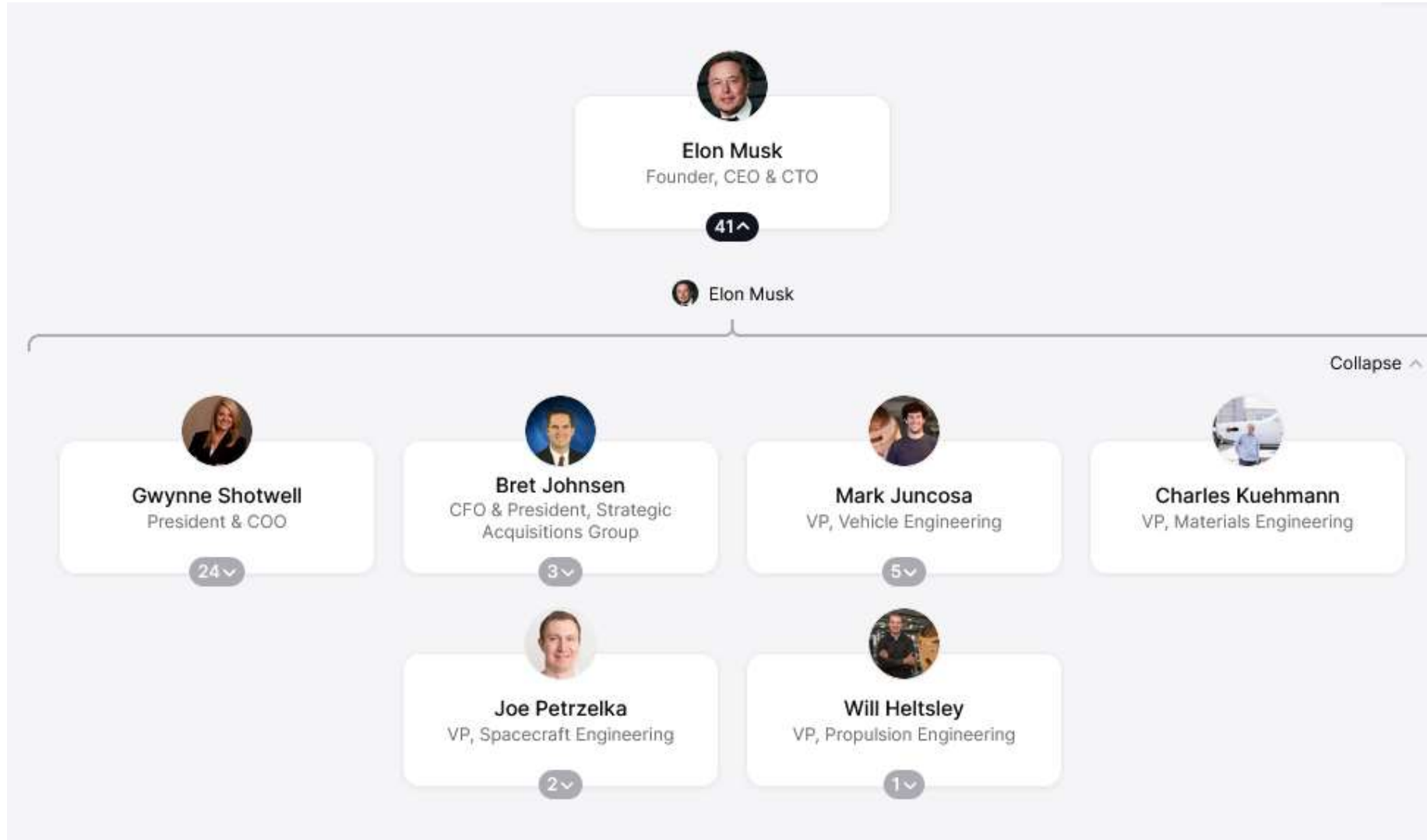
Starlink Satellite Factory — Redmond, Washington

- In 2015, **Musk** introduced a plan to surround Earth in thousands of satellites to bring high-speed broadband internet to everyone on the planet
- The project is called **Starlink**
- **SpacX** has since built a facility in **Redmond, Washington**, to build and test satellites
- The plan is to build and launch roughly 12,000 low-Earth-orbit satellites



# Organization

# Leadership Team





## Organization

- The board of directors has different types of education and wide range of experience in different industries
- Education histories include degrees in philosophy and political science, law French cuisine, computer engineering, and mechanical engineering
- Some previous experiences:
  - Working at Google
  - Senior associate at Wilson Sonsini Goodrich & Rosati
  - Associate at Davies Ward Phillips & Vineberg LLP
  - CEO at Me.dium
  - Co-founder at The Kitchen Community
- Experience with Tesla Motors, PayPal, Netscape, and Impulse Space Propulsion

## Board of Directors



**Antonio Gracias**

Board Member



**Barry Schuler**

Board Advisor



**Donald Harrison**

Board Member



**Garrett Reisman**

Senior Advisor



**Kimbal Musk**

Board Member



**Luke Nosek**

Board Member



**Steve Jurvetson**

Board Member



**Thomas Mueller**

Senior Advisor



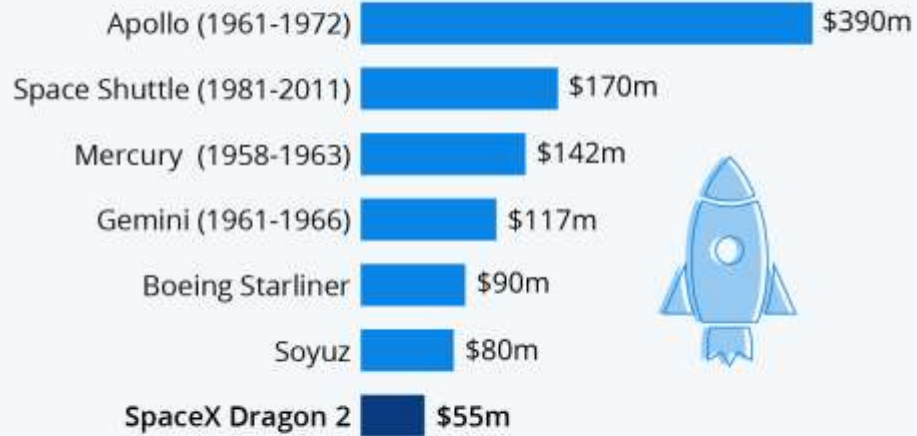
- Total employment ~ 12,000 employees 49.8% of SpaceX employees are White
- 86.3% male employees
- 13.7% female employees
- 38% are aged from 30 to 40 years old
- Most (38.9%) employees earn around \$40,000 to \$60,000 each year
- Most hold the following degrees:
  - 54.7% have a Bachelor's Degree
  - 19.1% have an Associate Degree
  - 10.6% have a Master's Degree
  - 8.0% have a High School Diploma
  - 1.6% have a Doctorate Degree

## Personnel

- Most prominent employees' majors :
  - 24.9% have a major in Mechanical Engineering
  - 15% have a major in Business
  - 10.6% have a major in Aerospace Engineering
  - 8.1% have a major in Electrical Engineering
  - 5.3% have a major in Aviation
  - 3.9% have a major in Precision Metal Working

### Why SpaceX Is A Game Changer For NASA

Estimated cost per seat for astronauts on selected spacecraft\*



\* Estimations for historical spacecraft adjusted for inflation. Soyuz estimate based on 12 seats contracted after 2017. Sources: NASA, The Planetary Society



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## Next Session

SpaceX and NASA commercial funding

