

**Regular Meeting of the Board of Trustees
May 23, 2006**

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UNIVERSITY OF CINCINNATI

Official Proceedings of the

Two Hundred and Sixty-Third Meeting of the Board of Trustees

(A Regular Meeting)

May 23, 2006

The Two Hundred and Sixty-Third Session of the Board of Trustees of the University of Cincinnati was opened at 9:56 a.m. on Tuesday, May 23, 2006, in Tangeman University Center (TUC), Room 400B&C, of the University of Cincinnati. Notice of this meeting was given in accordance with Section 121.22 of the Ohio Revised Code. The proceedings of the Board, when not otherwise provided for by its bylaws, are governed by *Robert's Rules of Order*.

Phillip R. Cox, Chairperson of the Board of Trustees, presided. Mr. Cox asked that roll be called.

BOARD MEMBERS PRESENT:

Thomas H. Humes, Phillip R. Cox,
Anant R. Bhati, Jeffrey L. Wyler,
H. C. Buck Niehoff, Sandra W. Heimann
Gary Heiman, C. Francis Barrett, and
Margaret E. Buchanan

BOARD MEMBERS ABSENT:

None

ALSO PRESENT:

Nancy L. Zimpher, President;
Jane E. Henney, Senior Vice President
and Provost for Health Affairs;
Anthony J. Perzigian, Senior Vice President
and Provost for Baccalaureate and
Graduate Education;
Sandra J. Degen, Vice President for
Research;

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Daniel L. Grafner, Vice President for
Development and Executive
Director, UC Foundation;
Mitchel D. Livingston, Vice President for
Student Affairs and Services;
Monica Rimai, Interim Senior Vice
President for Finance and Operations ;
Frederick H. Siff, Vice President and
Chief Information Officer;
James R. Tucker, Vice President for
Administrative and Business
Services;
Gregrory J. Vehr, Vice President for
Governmental Relations and
University Communications;
James E. Wesner, Interim Vice President for
Legal Affairs and General Counsel;
James D. Plummer, Executive Chief
Financial Officer;
Greg Hand, University of Cincinnati
Spokesperson;
James Masterson, Graduate Student
Trustee;
Robert Dobbs, Alumni Representative;
Stephen Thompson, Alumni Representative;
John Cuppoletti, Faculty Representative;
Lynn Davis, Faculty Representative;
Robert Faaborg, Faculty Representative;
Jerry Tsai, Student Representative;
Virginia L. Steiner, Executive Secretary
and Clerk, Board of Trustees;
and the public

(Prior to the Board Committee Meetings and the Regular Board Meeting,
Chairperson Phillip R. Cox began the proceedings at approximately 8:31 a.m.)

Mr. Cox:

We will call the meeting to order. We appreciate everyone joining us today. We
would like to welcome our new Trustee, Margaret Buchanan. Ms. Buchanan is the

President and Publisher of *The Cincinnati Enquirer*. Margaret, welcome, we are glad you are here.

Ms. Buchanan:

Thank you. It is good to be here.

Mr. Cox:

We also would like to welcome Jerry Tsai to the table. He is the new Student Body President and Student Representative to the Board. Jerry, welcome.

Andrew Burke is not here with us today, nor is Nick Furtwengler. Andrew is taking an exam, I believe, and then giving a presentation after that. He did a very nice job with us, and he was an outstanding Student Body President and Representative to the Board. He is an exceptional young man. We have a Cross Pen and Pencil set which we would have presented to him, but I understand it has been sent to his Student Body Office. We are sorry that Andrew cannot be here today.

Our first order of business is to present our President, Nancy Zimpher, and she will give us a brief address.

Report of the President

President Zimpher:

Thank you, Mr. Cox. I, too, would like to offer a cordial welcome to Margaret Buchanan. A number of us will be in our seats this morning at 11:30 a.m. for the YWCA Career Woman of Achievement Honors, and Margaret Buchanan is one of the featured recipients. So, congratulations, Margaret.

I, too, want to welcome Jerry Tsai. I am looking forward to your leadership and that of your vice chair, Jeremy Driscoll. I want to compliment Andrew Burke and

Dominic Berardi for their fantastic leadership this year, and I think Andrew's excuse of taking an exam is worthy. Andrew will be a financial manager serving in San Francisco soon, so his career looks very, very promising.

I could not possibly capture everything that has happened in the last weeks since we met in March, but I will give it a shot.

This past Friday was a big day on campus with our "Meet Me on MainStreet" activities to mark the completion of all MainStreet construction and report progress on UC|21 with our annual Forecast Report 2007. I want to thank Tom Humes for being in the hall for the forecast, joined by Buck Niehoff in the reviewing stands for this first ever MainStreet Stride. This was our inaugural red-and-black parade featuring over 800 participants, including a young engineering student who painted himself half red and half black. You saw him featured on the kick line of a photo in the *Enquirer* on Saturday and, perhaps, on TV.

Actually, the mastermind of "Meet Me on MainStreet" is here with us today, Mary Stagaman. Mary, please rise and let us thank you for all of your efforts.

And then, of course, on Friday at the Forecast we launched two new UC|21 initiatives, one of which Mary had a considerable hand in, and that was the launch of the "Center for the City" which will help UC coordinate existing city focused efforts and create new connections with our community. It was featured in the paper, and if you had been at the Forecast, you would have seen Mayor Mark Mallory bless the UC Center for the City. We also created an Entrepreneurial Launch Pad, which is to assist our inventors and creative folk in writing business plans and taking their inventions to market. In the Entrepreneurial Launch Pad, which is new this year and launched on Friday, we already have three recipients of seed funding to jump start the commercial potential of their scientific discoveries.

Those three are George Weber, who is developing better methods of diagnosing breast cancer; and Sid Khosla and his partner, Ephraim Gutmark, who are developing a portable ventilator; and, thirdly, Jonathan Bernstein and Rakesh Govind, who are developing a non-invasive sensor to measure respiratory inflammation in asthma patients and the elderly. So that is quite a launch for the Entrepreneurial Launch Pad.

Now, a week before that, as I started to say, we dedicated the Richard E. Lindner Varsity Village, including the Lindner Athletics Center. This Varsity Village is truly spectacular. In all, it includes:

- A museum featuring our athletic and academic achievements;
- A new practice gym with basketball and volley ball courts;
- New strength and conditioning facilities;
- A sports med, training and rehab suite;
- A faculty club and restaurant;
- A new University Health Services Center;
- A Varsity Village Imaging Center;
- New academic services facilities to serve student athletes;
- Centralized offices for athletics administration;
- A new Bearcat pride shop;
- A 3300-seat Marge Schott Baseball Stadium;
- The Gettler Stadium for track and soccer;
- The 450-seat Trabert-Talbert Tennis Center;
- The Sheakley Lawn, for student use;
- The Keating Aquatics Center; and
- The Rockwern Band Center.

That, folks, is Varsity Village. It takes a village to create a village, and I want to express, on behalf of the university, our profound thanks to all the donors and partners who made the Richard E. Lindner Varsity Village possible.

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Now, lest you think we were not doing anything before we opened the Village and celebrated MainStreet, we hosted for the first time ever a Showcase 2006 to highlight the comprehensive array of our activities in innovation and scholarship. We had over 350 exhibits and displays, attended by over 2500 individuals, including 500 or more juniors and seniors from high schools who came with their parents, and we just happened to have the Showcase and a beautiful day on our campus. So, it was quite the weekend.

This spring we also held a successful national conference here at UC and in downtown Cincinnati, marking the Centennial of Cooperative Education. You will recall the celebrative proclamation issued by the Board of Trustees this past fall for our 100th anniversary. We hosted the Cooperative Education and Internship Association annual meeting and held a centennial dinner to induct the first distinguished honorees into our new Co-op Hall of Honor. Eight individuals and four institutions and employers were inducted. We had four members of the Herman Schneider family with us, and lest he gets too much attention, we are still going to bring Kettel Cedercreutz to his feet so that we can thank him for our recognition of co-op. Kettel, thank you very much.

DAAP professor Frank Herrmann has won a prestigious Guggenheim Fellowship. The award will enable Frank to continue his studies and fine arts work related to the Asmat people of Papua, New Guinea.

Our College of Engineering recently held an event to thank the UGS Corporation for its donation of software amounting to more than \$289 million dollars, the largest in-kind gift UC has ever received.

Dr. Jane Henney, Senior Vice President and Provost for Health Affairs, hosted a recent celebration for George Rieveschl to celebrate the 60th "Birthday" of his discovery of the drug we know as Benadryl. Dr. Rieveschl invented the world's first effective antihistamine while a chemical engineering professor at UC in the 1940s. George Rieveschl, as you know, is also an alumnus of UC and currently serves as Professor Emeritus of Environmental Engineering.

Scientists led by Dr. Randy Seeley from UC's Genome Research Institute published a paper in *Science*, announcing the discovery that a cell-signaling pathway in the brain linked to the development of cancer and diabetes is also a key part of the network that regulates food intake. The finding may one day lead to new ways of helping people with obesity.

Graduate architect students from DAAP nearly swept the recent Lyceum Competition, the world's most prestigious design competition for students. Our students won five out of six of the cash prizes awarded this year.

On the international front, a high-level team from UC traveled to China during the first two weeks of April to initiate the university's new comprehensive engagement strategy for China. This 10-person team included UC International Vice Provost Mitch Leventhal, three deans, three associate deans, an assistant dean, and two professors from eight of our colleges. In all, they visited 14 universities to deepen our existing relationship and to identify one institution with which we could establish a relationship of comprehensive engagement. And this we are initiating with Shandong University. In addition, the university is an active participant in the Cincinnati USA Regional Chamber of Commerce China Roundtable and is exchanging information with the chamber regarding opportunities and strategies in China.

One final note: We instituted a new Faculty Awards Celebration this month co-hosted with the Faculty Senate honoring 20 faculty members. In your materials, you will find a copy of the program highlighting the faculty and their awards for teaching, research, service, and entrepreneurship.

This is the first time we brought everyone together to receive these distinguished awards and give them the due recognition they deserve. We added drama, lighting, flowers, and I think it was a wonderful celebration.

2006 FACULTY AWARDS CELEBRATION

UC/21 President's Excellence Awards

Marjorie C. Aaron, Professor of Practice,
College of Law

Pankaj B. Desai, Associate Professor,
College of Pharmacy

James H. Gage, Professor and Resident Lighting Designer,
College-Conservatory of Music

Donna M. Gates, Professor and Jane E. Procter Endowed Chair,
College of Nursing

William R. Heineman, Distinguished Research Professor, Chemistry,
McMicken College of Arts & Sciences

Lowanne E. Jones, Associate Professor, Romance Languages and Literatures,
McMicken College of Arts & Sciences

Distinguished Research Professor

Makram T. Suidan, Professor, Civil and Environmental Engineering,
College of Engineering

Distinguished Teaching Professor

Charles H. Matthews, Professor, Management,
College of Business

Emerging Entrepreneur Award

The team of:

Estel D. Sprague, Professor, Chemistry,
McMicken College of Arts & Sciences

Robert T. Voorhees, Research Associate, Chemistry,
McMicken College of Arts & Sciences

Established Entrepreneur Award

Steven Boyce, Professor, Surgery/Biomedical Engineering,
Colleges of Medicine and Engineering

Faculty Senate University Service Awards

Bruce S. Ault, Professor, Chemistry,
McMicken College of Arts & Sciences

Nancy R. Hamant, Associate Professor,
College of Education, Criminal Justice, and Human Services

George Barbour Award for Promoting Good Faculty-Student Relations

Gila Safran Naveh, Professor, Judaic Studies,
McMicken College of Arts & Sciences

George Rieveschl Jr. Award for Creative or Scholarly Works

Jenefer M. Robinson, Professor, Philosophy,
McMicken College of Arts & Sciences

George Rieveschl Jr. Award for Distinguished Scientific Research

Andrew J. Steckl, Gieringer Professor, Ohio Eminent Scholar,
Electrical and Computer Engineering and Computer Science,
College of Engineering

Mrs. A.B. "Dolly" Cohen Awards for Excellence in Teaching

Kenneth L. Ghee, Associate Professor, Psychology,
McMicken College of Arts & Sciences

M. Ann Welsh, Professor, Management,
College of Business

Outstanding Adjunct Faculty Awards

Phyllis E. Breen, Adjunct Assistant Professor,
Communication Sciences and Disorders,
College of Allied Health Sciences

Allison Hughes-Maldonado, Adjunct Instructor,
Romance Languages and Literatures,
McMicken College of Arts & Sciences

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I told you I could not do justice to it all, but that was a lot in a very short time—the culmination of some long and well-invested-in projects.

Today, we are going to continue looking at UC Centers. We will hear about the Charles Phelps Taft Research Center from its Faculty Chair, Richard Harknett, and then the Genome Research Institute from George Thomas, the Interim Director.

So, we will lead with Professor Harknett and the Taft Research Center. Good morning, Richard.

(Professor Richard J. Harknett, Ph.D., Faculty Chair, Charles Phelps Taft Research Center, gave the following presentation, utilizing PowerPoint slides. A handout consisting of copies of the slides was distributed to the members of the Board and others seated at the meeting table. A copy of the handout is on file in the Office of the Board of Trustees.)

Dr. Harknett:

Thank you for inviting me to be with you today. The Charles Phelps Taft Research Center at the University of Cincinnati opened its doors in September, locating in Stratford Heights its main offices, lecture rooms, and residential living quarters for funded graduate students and visiting scholars. Over in French Hall, we have a suite of offices for an interdisciplinary team of faculty research fellows.

The Taft Research Center Award budget is funded through an externally held Charles Phelps Taft Memorial Fund, an endowment created to support the ten McMicken College disciplines you see listed here.

Over in McMicken, our college is ably led by Dean Karen Gould. The Taft Research Center has become a mechanism of pulling these disciplines together. At \$1.26 million dollars annually, this is an award budget that is in the top tier of funding for

humanity centers nationally. This year, we will provide nearly 300 awards to faculty and students through a competitive process of peer review that involves eight different faculty committees.

The goal of the Taft Research Center is to create new, sustained interactions across and beyond our campus. And, in this regard, I submit to you that we are UC|21 in action. At our core, we are seeking not simply to support research but to grow it. Our programs create the potential for interactions not only within disciplines but across them.

Interdisciplinary research—we use that term a lot. It is not an easy thing to accomplish. It needs sustained cultivation and prompting, and we are doing that through a series of programs including ones that involve six faculty fellows from UC departments, fourteen dissertation fellows, and seminars with visiting faculty from around the world. The excitement and support surrounding our programs this year, I am told by one department, enabled them to hire a young Ph.D. from Harvard that a number of universities were competing for, and that the Taft Center was crucial to convincing him that the University of Cincinnati was a place for intellectual engagement and excitement.

Our departments are attracting top graduate students with the help of Taft Enhancement Fellowships. So in this regard, we are not only growing research but we are growing researchers at the University of Cincinnati.

The physical location of the center has produced a sense of place. People are anticipating lectures, events, and seminars. Our faculty fellows are now bumping into each other and, therefore, bumping into their own disciplinary perspectives. I knew we had enabled a different interaction a few weeks ago on a Friday afternoon about four o'clock when I looked into our library room—the more casual setting that we have over in the center—and we had faculty sitting on the floor because too many had showed up to hear a colleague talk about some early research that he was engaging in. That is the type

of intellectual excitement and engagement that, without a sense of place, without a physical location, we were not able to enable.

Our first research symposium, presenting our work for the year, attracted over 1,000 faculty, student, and community interested participants. We were shooting for about 300. I would have been excited with 300; 1,000 was just off the charts. There is a place to go now, and there is an expectation that this is a place of intellectual excitement. This week I was contacted by another university that wants to send their dean to visit the Taft Center to see how a successful center is set up. Word is spreading and our impact will be felt.

The Taft House at Stratford Heights took “Placing the Students at the Center” literally. We are committed to growing the next generation of critical scholars and thinkers in our field. I think this is an important nuance for you to understand—we are not here just to support faculty research, but we have reached down to the graduate level and the undergraduate level. Six funded graduate students actually live side by side over at Taft House with the six visiting scholars and, hopefully, besides just sharing a kitchen, they are actually sharing some ideas.

To attract that next generation, we are advocates and positioning ourselves to be an advocate, regionally and nationally, for the humanities and will provide new venues for placing liberal education at the core of people’s thinking.

I must acknowledge specifically President Zimpher who reached out to the Taft Trustees and forged a new level of partnership that is bearing fruit in this first year. We are picking up on that momentum, positioning ourselves to be partners with both campus and off campus entities, including, as I just mentioned earlier to Mr. Niehoff, an actual cross college interaction between the Taft Center and the Niehoff Urban Studio to broaden our community connections.

I want to thank President Zimpher for her confidence and the Taft Trustees for their willingness to move forward. Over the next several years, we hope to connect the humanities to the public and have them inform what we do, inform our research agendas, as much as we inform the public.

The Taft Center aspires to be an asset to the campus, the city, and the world at large and leverage our unique position to be an integral source of energy in defining and shaping UC as that new urban research university. In our first year of activity, I am pleased to report to you that we are well on the way of achieving that aspiration.

Since we have a sense of place and we have a place of intellectual excitement, let me just offer an open invitation for you to drop by the Taft Center. We are located right over on Clifton Avenue in the Stratford Heights complex. Some of you were able to attend a very nice dinner that we had a few weeks ago down at the Taft Museum to celebrate the seventy-five years of the endowment, and this was really the culmination of a shifting of a model.

The Taft Fund has been around for seventy-five years—critical support but diffused impact—and what we have now done with the center is develop the foundations for synergy that were there, but just had no focal point, had no prompting. And, hopefully, as these programs expand we are sending faculty and students back into their departments with perspectives that they did not hold before.

So, thank you for allowing me to give you a quick little presentation, and if you have any questions, I will be glad to answer them.

Mr. Cox:

Any questions for Dr. Harknett?

There were no questions.

Mr. Cox:

Thank you for moving UC|21 forward and making it a culture. We appreciate that.

Dr. Harknett:

Thank you very much, Mr. Cox.

President Zimpher:

Thank you, Richard, and now George Thomas, Strauss Professor of Cancer Research and Interim Director of the Genome Research Institute.

(George Thomas, Ph.D., Professor of Cancer Research and Interim Director of the Genome Research Institute (GRI) gave the following presentation, utilizing PowerPoint slides. A handout consisting of copies of the slides was distributed to the members of the Board and others seated at the meeting table. A copy of the handout is on file in the Office of the Board of Trustees.)

Dr. Thomas:

Just by way of introduction, I should tell you a little bit about my history. I actually did my education up and down the West Coast, and I went to Europe thirty years ago on a European Molecular Biology Fellowship. I was actually the only American to obtain such a fellowship at the time. At the end of that time, I was offered the possibility of going to MIT in a Career Development Award, but I also was offered a junior group leader position at the Friedrich Miescher Institute in Basel, Switzerland. I stayed on there and went on to become a senior group leader, and a few years ago I became the head of a task force to build a new institute in Basel, which was supposed to go from model systems to medicinal chemistry.

I was actually able to negotiate with the President of Switzerland, Madame Dreifuss, and we were able to get a line item budget for \$40 million a year to create this

new institute, so you ask me why I am here. I am here because the institute in Basel was on paper, and they were trying to do a very similar thing here in Cincinnati and their act was already on, where ours was just starting.

The first question to ask is what is the GRI? It is 350,000 square feet of lab space and office space. When I came there, the sort of people I saw walking around initially looked like this (indicating a slide photo), but they looked much better than the paper I was looking at. In Switzerland, they were pounding on walls and creating this new institute.

What does it look like a couple of years later? It looks something like this. There are somewhere in the order of about 350 scientists in the institute. It is becoming quite full and it is growing every day. So, what are we working on? We are sort of working on four areas. There is vascular disease, obesity, diabetes, and cancer. And, what was done—and this was done before I came—it was done largely by David Millhorn, who was then leading the institute. He brought people like Patrick Tso and David Hui from the Pathology Department into vascular disease. He brought people like Randy Seeley—whom we heard about earlier, and about whom I will speak in a moment—and Stephen Woods into obesity from the Psychiatry Department. He brought in David D'Alessio, who is a wonderful person and a brilliant scientist who is in Endocrinology, to oversee the diabetes and, then, he brought me to act as a seed in the cancer area.

Where do we meet? Well, we actually meet here in the GRI. What do we have in common? Well, what we have in common is that we are all working on metabolic diseases. All these diseases are affected by the metabolism of the organism, and what Nancy mentioned to you today is this pathway which we have been working on with Randy Seeley. Now, Jane Henney warned me not to show this pathway, and I must say Sandra Degen, when she heard about it, almost fell out of her chair this morning, but I want to tell you that it is actually simpler to understand than your dishwasher, or for some people, their lawnmower.

I just wanted to mention that when we started working on this pathway a number of years ago, the only molecule that we knew about was this molecule, and over the last thirty years, we have been able to understand what this pathway is about in terms of driving initially cell growth. Then, lately, we began to understand that it plays a central role in cancer, it plays a central role in diabetes and obesity, and it plays a central role in aging. And, why does it play a central role? Well, actually it brings nutrients in together with growth factors to actually drive cell metabolism.

Now, up front, when I came to the GRI, I ran into people that knew a lot about physiology—one of them you heard about this morning, Randy Seeley—but I have to tell you that Randy did not know much about molecules. On the other hand, I did not know much about physiology, but we were able to meet together at the GRI and we were able to create something which you just heard about. We found out that this pathway is actually involved now in the central nervous system in controlling feeding behavior, as well as controlling cancer, aging, and diabetes. From those studies, we know now that these characters along with other characters are becoming major targets for drug companies. So, we are also interacting with people like Pfizer, Novartis, and Lilly in trying to target some of these compounds.

What have we done in the time I have been there? Well, in the time I have been there we have recruited initially Reuben Papoian to head up drug discovery with the support of Jane Henney. We recently recruited Jorge Moscat and Maria Diaz-Meco from the Canto Blanco campus in Madrid. I was just in Madrid two weeks ago having dinner with the Minister of Science, Carlos Martinez, and he was lamenting to me that I have stolen not only Jorge, but Jorge was bringing a lot of money with him—Spanish money—to do science at the GRI, so I feel quite proud of that.

In addition—and I had a good dinner as well—we recruited recently Sylvana Obici from Albert Einstein in New York. She was being hustled very strongly by

Columbia, but we were able to show her enough that we were able to recruit her and bring her in.

Where would we like to go? Well, I think where we would really like to go is we spent the last thirty years trying to identify these molecules and understand the wiring in the cell. Now, we know that they are very important in pathogenesis, and so there is sort of a revolution going on in science right now, if you will. People like me now would like to start making small molecule inhibitors to ask whether we can titrate down these effects in different pathological responses. So, we are involved in doing things like that, and I will tell you one very quickly.

I am working with people at Children's Hospital on this tumor suppressor complex which is called TSC1 and TSC2. I was able to negotiate with Novartis who has an analogue of this compound called Rapamycin. We are presently running a clinical trial, and off-label we have been treating children who have tumors that are inoperable, the giant astrocytomas in the brain, for example. We have been able to treat them with this drug, and we are actually able to cause tumor shrinkage and we are actually able to relieve a major problem in these children. That is a very well defined disease. This is a very well defined drug.

I think I will stop here. What I would just like to say is that what we are trying to do right now at the GRI is to build an outstanding institute, not only one that you are proud of, but one that I would like to work in. I would be glad to answer any questions.

Mr. Cox:

Any questions for Dr. Thomas?

Dr. Bhati:

I have a comment. We had a very hard time to get George here from Switzerland, and we worked very hard to get him here and I am glad he is here, and I am glad he is heading this GRI and doing a great job. My congratulations.

Dr. Thomas:

Thank you very much.

Mr. Cox:

Thank you, Dr. Thomas.

President Zimpher:

Thank you, George and Richard. Our last presentation is about the recipients of our Honorary Degrees and the Award for Excellence this year. Greg Vehr, our Vice President for Governmental Relations and University Communications, will present.

(Gregory J. Vehr, Vice President for Governmental Relations and University Communications, gave the following presentation on Honorary Degrees and the Award for Excellence. A handout consisting of copies of the PowerPoint slides was distributed to each member of the Board and others seated at the meeting table. A copy of the handout is on file in the Office of the Board of Trustees.)

Mr. Vehr:

Thank you for the opportunity to be with you this morning, Mr. Chairman, Members of the Board of Trustees, President Zimpher. I really appreciate this opportunity to honor the Honorary Degree recipients and the Award for Excellence recipient. What we are going to do is just give a little bit of background. Each year we have announced who these recipients are but have not talked about them, and so I am just going to do a little bit of that so people understand why it is these people are being honored.

Steve Wilson, a 1966 Graduate of UC's McMicken College of Arts & Sciences and a 1968 MBA recipient from the College of Business. Steve Wilson currently serves as the President and CEO of VNU Advisory Services. "Steve's professional

accomplishments are remarkable and his continued commitment to his Alma Mater is outstanding,” said Jack Brown, Steve’s business partner for the past thirty years. The University of Cincinnati proudly honors the 2003 recipient of the Carl H. Lindner Medal for Outstanding Business Achievement and an elder in the Presbyterian Church of Wyoming with the prestigious Honorary Doctor of Commercial Science.

Myron “Mike” E. Ullman III, is our Commencement Speaker and, as well, is a 1969 graduate of UC’s College of Business. Mike Ullman is currently Chairman of the Board and Chief Executive Officer of the JC Penney Company. University of Cincinnati President Emeritus, Henry Winkler, put it best when he wrote, “Our university would not only honor Mike Ullman, but bring credit to itself by awarding him an honorary degree at its forthcoming commencement exercises.” The University of Cincinnati proudly honors this 1981 White House Fellow; former CEO to Federated Department Stores, The Wharf Holdings, and R. H. Macy & Co.; Board Member to Starbucks, Polo Ralph Lauren, Kendall Jackson Wine Estates; and Chairman of the Board of Mercy Ships International and the University of California/San Francisco Medical Center Executive Council, with the prestigious Honorary Doctor of Commercial Science.

George A. Schaefer, Jr., President and CEO of Fifth Third Bank. George A. Schaefer, Jr., has served on many impressive boards and commissions, including Chair of the UC Board of Trustees. His primary accomplishment, in terms of service, however, was to our country when he served in Vietnam and earned a bronze star for valor. “George’s service and commitment to the university, the community, and our country makes him the quintessential candidate for appropriate recognition,” wrote Phil Cox, Chairman of the Board. The University of Cincinnati proudly honors George A. Schaefer, Jr., a graduate of the United States Military Academy at West Point, with the prestigious Honorary Doctor of Commercial Science.

Eva L. Maddox, a 1966 graduate of the Interior Design Program at the University of Cincinnati. Eva Maddox was inducted into the Interior Design Hall of Fame in 1992 and was named “Chicagoan of the Year” by *Chicago Magazine* in 2005. Eva’s partner at

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Perkins+Will, Ralph Johnson, said in his nominating letter, “Most importantly, Eva’s design integration philosophy assures that design education and design practice more fully address broader social concerns.” The University of Cincinnati proudly honors Eva Maddox, Principal of Perkins+Will/Eva Maddox Branded Environments and co-founder of Archeworks, an alternative design school in Chicago, with the prestigious Honorary Doctor of Fine Arts.

Bernard Gert, the Stone Professor of Intellectual and Moral Philosophy at Dartmouth College. Professor Bernard Gert, Ph.D., received his BA in Philosophy from the University of Cincinnati in 1956 and his Ph.D. in Philosophy from Cornell University in 1962. As Dan Brock, the Frances Glessner Lee Professor of Medical Ethics at the Harvard Medical School states, “There are few, if any, contemporary philosophers who have developed a systematic and comprehensive account of morality as Gert has done.” The University of Cincinnati proudly honors Bernard Gert, Ph.D., noted philosopher, teacher, author, and lecturer, and one of fewer than a dozen living philosophers to have an entry in the Encyclopedia of Ethics, with the prestigious Honorary Doctor of Humane Letters.

Daniel P. Carmichael, a graduate of UC’s College of Pharmacy in 1965 and College of Law in 1968. Dan Carmichael has been a leader in the corporate business and legal worlds and was the former Director of the Washington, D.C., office, Executive Director of Corporate Affairs, Secretary to the Board of Directors, and Deputy General Counsel, of Eli Lilly & Company. Perhaps UC College of Law Dean, Lou Billionis, put it best, “His depth of character, his wisdom, compassion, integrity, and heart fulfills our highest ideals of citizenship, leadership, family, and community.” The University of Cincinnati proudly honors Mr. Daniel P. Carmichael, attorney with the firm of Baker & Daniels, with a prestigious Honorary Doctor of Laws.

Finally, John Edward “Jed” Small was awarded the prestigious University of Cincinnati Award for Excellence at an event last month for his life-time commitment and unwavering support to the university. He graduated from the UC College of Business in

1935 and served in the United States Navy during World War II. He is a fundraiser extraordinaire; organizer of the boosters club which later became UCATS; initiator of the William Howard Taft Award and its sister university program in China; driving force behind Sigma Sigma; and charismatic inspiration to three generations of leaders at the University of Cincinnati.

That is a brief explanation of our Honorary Degree recipients and our Award for Excellence recipient. Thank you.

Mr. Cox:

Terrific recipients. They enhance us all.

Before we begin the committee meetings, we have an announcement of a new committee appointment. An updated copy of the roster is in your board materials. I have appointed Margaret Buchanan as a member of the Board-Administration Committee and, Margaret, we thank you for your willingness to serve.

We will now begin the committee meetings. We are adding a Medical Affairs Committee meeting to our agenda today. The first meeting will be the Academic and Student Affairs Committee. The Chairman of that committee is Mr. Niehoff.

THE BOARD COMMITTEE MEETINGS

(Proceedings of the board committee meetings are contained in the respective committee meeting minutes, which are on file in the Office of the Board of Trustees.)

The committee meetings began at 9:04 a.m.; the meetings concluded at 9:55 a.m.

THE REGULAR MEETING OF THE BOARD OF TRUSTEES

The Regular Meeting of the Board of Trustees was convened at 9:56 a.m. and, as noted on the first page (page 233) of these minutes, roll call was taken.

Approval of the Minutes of the March 28, 2006 Regular Meeting

Mr. Cox called for additions, corrections, or deletions to the minutes of the March 28, 2006, Regular Meeting of the Board of Trustees. Upon motion of Dr. Bhati, seconded by Mrs. Heimann, the minutes were approved as distributed.

Approval of the Items Recommended by the Board Committees

Listed below are the items recommended to the Board of Trustees for approval by the Academic and Student Affairs Committee, the Board-Administration Committee, the Medical Affairs Committee, and the Finance Committee at their respective meetings held on May 23, 2006, prior to the Regular Meeting of the Board of Trustees.

Academic and Student Affairs Committee Recommendations

06.5.23.01 DEAN REAPPOINTMENT

It is recommended that the Board of Trustees approve the reappointment of Richard S. Newrock as Dean of the College of Applied Science for a five-year term effective July 1, 2007.

Dean Newrock has provided exemplary leadership on myriad fronts. In enthusiastically recommending reappointment, the decanal review committee credits Dean Newrock for reinvigorating the college and redefining the CAS deanship. Under his watch, college esprit along with student and faculty morale has never been higher. In his first term, he established a college development office, strengthened ties with business and industry, fostered K-12 linkages, expanded the College's global reach, developed new degree programs responsive to the ever-changing workforce, catalyzed curricular initiatives with other colleges including UC's College of Medicine and Cincinnati State,

and oversaw departmental reorganization. Dean Newrock also played an effective and vital role in the implementation of the Collegiate Structures Initiative (CSI). In particular, his academic and administrative leadership was a key element in the creation of the Center for Access and Transition (CAT), the university's new access portal to baccalaureate programs. In addition, he is positioning CAS to be a principal component in the university's Uptown Education Initiative.

**06.5.23.02 MABEL S. STONEHILL CHAIR OF CARDIOLOGY,
DEPARTMENT OF INTERNAL MEDICINE, COLLEGE
OF MEDICINE**

It is recommended that the Board of Trustees approve the appointment of Neal L. Weintraub, M.D., as the Mabel S. Stonehill Chair of Cardiology in the Department of Internal Medicine, College of Medicine, effective June 1, 2006. Documentation to support this recommendation is attached.*

Neal Weintraub, M.D., has been named the director of the Division of Cardiology in the Department of Internal Medicine at the University of Cincinnati Academic Health Center. Dr. Weintraub received his MD from Tulane University, completed internal medicine training at Emory University and the University of Illinois and received his fellowship training at St. Louis University. He previously was a Professor of Medicine at Iowa since 1995 and served as Medical Director of the Heart Center at the University Hospital.

Dr. Weintraub's clinical interests include general/non-invasive cardiology. His research focus is vascular biology with an emphasis on vascular lipid metabolism, oxidative stress and inflammation. He is principal investigator on two ROI grants and has previously served as project leader on two Program Project Grants from the National Institute of Health.

**06.5.23.03 PROMOTIONS TO FULL PROFESSOR
OR TENURE GRANTED**

It is recommended that the Board of Trustees approve the attached* promotion and/or tenure recommendations for the faculty of the Colleges of Medicine and Pharmacy to become effective September 1, 2006, unless otherwise indicated.

COLLEGE OF MEDICINE

From Associate Professor to Professor with Tenure

Joseph Clark Neurology

From Associate Professor to Professor

Carolyn Price	Molecular Genetics, Biochemistry & Microbiology	Has Tenure
Mark Rance	Molecular Genetics, Biochemistry & Microbiology	Has Tenure

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Richard Thompson	Molecular Genetics, Biochemistry & Microbiology	Has Tenure
Michael Thomas	Obstetrics & Gynecology	Has Tenure
Bruce Aronow	Pediatrics	Has Tenure
Jeffrey Molkenin	Pediatrics	Has Tenure
Robert Anthenelli	Psychiatry	Has Tenure
Michael Nussbaum	Surgery	Has Tenure

From Associate Professor of Clinical to Professor of Clinical

Carl Fichtenbaum	Internal Medicine
Michael Sostok	Internal Medicine
Lawrence Raymond	Ophthalmology
Philippe Backeljauw	Pediatrics
David Franz	Pediatrics, Neurology (Secondary)
Bonnie Patterson	Pediatrics

From Field Service Associate Professor to Field Service Professor

Edith Markoff	Pediatrics
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From Assistant Professor to Associate Professor **with Tenure**

Brian Saelens	Pediatrics
Thomas Inge	Surgery, Pediatrics (Secondary)

Tenure Only at the Associate Professor Level

Ying Xia	Environmental Health
Walter Keith Jones	Pharmacology & Cell Biophysics
Lesley Arnold	Psychiatry
Neil Richtand	Psychiatry

COLLEGE OF PHARMACY

From Associate Professor to Professor

Gerald Kasting	Has Tenure
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From Assistant Professor to Associate Professor **with Tenure**

Jianfei Jeff Guo

06.5.23.04 RECOMMENDATIONS FOR TENURE AND PROMOTION

It is recommended that the Board of Trustees approve granting of tenure and promotion for faculty and librarian effective September 1, 2006, according to the attached* list. These recommendations have been approved through the process of progression through the departments, colleges and the Senior Vice President and Provost.

FROM ASSOCIATE PROFESSOR TO PROFESSOR

McMicken College of Arts and Sciences

Wayne Durrill	History	Has Tenure
Paula Shear	Psychology	Has Tenure

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Clermont College

Patricia Friel	Humanities/Social Science	Has Tenure
Habtu Ghebre-Ab	Humanities/Social Science	Has Tenure

College-Conservatory of Music

Alan Siebert	Performance Studies	Has Tenure
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College of Law

Kristin Brandser		With Tenure
Mark Godsey		With Tenure
Verna Williams		With Tenure

Raymond Walters College

Patricia Frese	Dental Hygiene	Has Tenure
Lynn Ritchey	Behavioral Sciences	Has Tenure
Barbara Tietsort	Office Info Technology	Has Tenure

FROM ASSISTANT PROFESSOR TO ASSOCIATE PROFESSOR

College of Applied Science

Joseph Coleman	Construction Science	With Tenure
Mark Fritz	Chemical Technology	With Tenure
Todor Kafala	Humanities	With Tenure
Russell McMahan	Information Technology	With Tenure
Kathleen Ossman	Electrical/Computer	With Tenure
Annu Prabhakar	Information Technology	With Tenure
Joni Torsella	Math/Physics	With Tenure

McMicken College of Arts and Sciences

Tamar Heller	English	With Tenure
Todd Herzog	German Studies	With Tenure
Jennifer Makat	Sociology	With Tenure
Dinshaw Mistry	Political Science	With Tenure
Kenneth Petren	Biological Sciences	With Tenure
James Schiff	English	With Tenure
Giao Tran	Psychology	With Tenure
Heather Zoller	Communication	With Tenure

College of Business

Yan Yu	Quantitative Analysis	With Tenure
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Clermont College

Ian Clough	Science/Math/Engineering	With Tenure
Karen Lankisch	Business	With Tenure
Barbara Widanski	Science/Math/Engineering	With Tenure

College-Conservatory of Music

Charles Hatcher	Sound and Theater Design	With Tenure
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College of Design, Architecture, Art, and Planning

Flavia Bastos	Art Education	With Tenure
Aarati Kanekar	Architecture/Interior Design	With Tenure
Jeffrey Tilman	Architecture/Interior Design	With Tenure

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College of Engineering

Ian Papautsky	ECECS	With Tenure
Ossama Salem	Civil/Environmental	With Tenure

Raymond Walters College

Diana Becket	English and Communication	With Tenure
Robin Lightner	Behavioral Science	With Tenure
Teresa Roig-Torres	Foreign Languages	With Tenure
Cynthia Stegeman	Dental Hygiene	With Tenure
John Wolfer	Art/Visual Communication	With Tenure

School of Social Work

Gary Dick		With Tenure
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TENURE ONLY

College-Conservatory of Music

Karen Lykes, Associate Professor of Performance Studies

College of Engineering

Mark Schulz, Associate Professor of Mechanical, Industrial and Nuclear

Raymond Walters College

Diane McPhillips, Associate Professor of Nursing

University Libraries

Olga Hart, Associate Librarian

**06.5.23.05 APPOINTMENT OF EMERITUS FACULTY –
 COLLEGE OF MEDICINE**

It is recommended that the Board of Trustees appoint Cecilia M. Fenoglio-Preiser, M.D., the title of Professor Emerita, Department of Pathology and Laboratory Medicine effective April 1, 2006, with the College of Medicine. Documentation to support the recommendation is attached.*

Dr. Fenoglio-Preiser joined the University of Cincinnati in 1990 as the MacKenzie Professor and Director of the Department of Pathology & Laboratory Medicine. During her tenure, she brought national recognition to the college and department as she built a well-respected research core. Dr. Fenoglio-Preiser assumed the position of Executive Director of the University of Cincinnati Cancer Center Programs in 2001. She continues to be one of the most highly respected surgical pathologists at the national and international levels for her work in cancers of the gastrointestinal tract.

We are pleased to support the nomination for Dr. Cecilia M. Fenoglio-Preiser as Professor Emerita.

* Filed with Board Papers

06.5.23.06 EMERITUS STATUS FOR FACULTY MEMBERS

It is recommended that the Board of Trustees approve the following emeritus status for the faculty members listed, effective upon the date of their retirement from the university. The nominations have been reviewed and positively recommended by their faculty colleagues and deans.

Toby Heidtmann, Senior Librarian Emeritus, University Libraries
Glenn V. Henderson, Professor Emeritus of Finance, College of Business
Lowanne E. Jones, Associate Professor Emerita of English,
McMicken College of Arts and Sciences
John Leman, Professor Emeritus of Choral Conducting and Music Education,
College-Conservatory of Music
Donald E. Metz, Professor Emeritus of Music Education,
College-Conservatory of Music
Paul R. Shortt, Professor Emeritus of Theater Design and Production,
College-Conservatory of Music

Board-Administration Committee Recommendations

06.5.23.07 APPOINTMENT OF ASSISTANT CONTRACTING OFFICER

Pursuant to University Rule 3361:10-1-06 Board of Trustees Bylaws: Execution of Instruments, it is recommended that the Board of Trustees approve the appointment of Douglas J. Nienaber as Assistant Contracting Officer.

06.5.23.08 UNIVERSITY RULE AMENDMENTS

It is recommended that the Board of Trustees approve the amendments to the university rules listed below.* Several Registrar Office procedures mentioned throughout the Rules have been altered by the SEM Policy Committee or have become obsolete over time. In addition, the Registrar seeks both the addition of “student identifier” (non-Social Security Number) to UC’s list of “directory information” and inclusion of revised language describing the Family Educational Rights and Privacy Act of 1974 (FERPA) compliance practices.

- 10-43-11 Records: Rights of Privacy, General Policy and Procedure Statement
- 10-43-13 Records: Corrections
- 10-43-16 Records: Student Records
- 20-31-02 Fees: Assessment of Fees
- 20-31-05 Fees: Payment and Refund of Fees

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- 20-31-06 Fees: Registration
- 40-33-11 Registration: Schedule/Bill Payment
- 40-33-13 Registration: Changes in Class Schedule

06.5.23.09 DESIGNATION OF OFFICERS TO SERVE AS REPRESENTATIVES OF THE UNIVERSITY WITH OTHER PUBLIC ORGANIZATIONS

Many of the university's officers serve on outside organizations as representatives of the university. To avoid conflict with state ethic laws, and to assure that university representatives are protected in the event of litigation arising out of their service on other boards, the Board of Trustees adopts an annual resolution approving these outside activities.

It is recommended that the Board of Trustees approve the following resolution:

BE IT RESOLVED, that the officers named on the attached* list are hereby designated, as representatives of the University of Cincinnati, to serve as officers, directors or trustees of the organizations set forth next to their respective names, such designees to serve in these capacities as part of their official responsibilities to the University of Cincinnati, entitling them to any insurance or indemnity to which officers and employees of the university now are or hereafter may become entitled; and

BE IT FURTHER RESOLVED, that this resolution shall constitute formal direction to the designees to serve on the aforesaid boards.

06.5.23.10 COLLECTIVE BARGAINING AGREEMENT BETWEEN THE UNIVERSITY OF CINCINNATI AND LOCAL 2544 OF THE AMERICAN FEDERATION OF STATE, COUNTY AND MUNICIPAL EMPLOYEES

It is recommended that the Board of Trustees approve the final language of the Collective Bargaining Agreement between the University of Cincinnati and Local 2544 of the American Federation of State, County and Municipal Employees (AFSCME). The Agreement is attached.*

Medical Affairs Committee Recommendation

06.5.23.11 DRAKE REORGANIZATION

At the January meeting, the Board approved a draft Reorganization Agreement of Drake Center, Inc. ("DCI") among DCI, The Health Alliance of Greater Cincinnati (the "Health Alliance"), the Hamilton County Commissioners (the "County") and the University. Subsequently, changes were made to the form of agreement that was

* Filed with Board Papers

presented at the meeting. A marked copy, showing the changes, and an execution copy of the final agreement are attached* to this recommendation. In view of the length of time that has elapsed since the original approval, it has been determined that it would be appropriate for the Board to review and vote again on the revised Reorganization Agreement.

The basic outline of the reorganization plan, as described in the attached copy of the January recommendation, has not changed. Thus, if certain conditions for closing are met, the existing members of DCI, consisting of the County Commissioners and the members of the University's Board of Trustees will vote to amend DCI's Code of Regulations so that the Health Alliance will become the sole member of DCI. As before, post-closing covenants require the Health Alliance to maintain DCI's status as a tax-exempt charity having the mission of operating a long-term acute care facility with significant emphasis on rehabilitation services which will admit patients based on medical assessment, regardless of ability to pay or source of referral. There have been no changes to the Settlement, Release and Financial Support Agreement relating to settlement of DCI's claims against the County for payments due under the Drake Hospital Tax Levy, or to the Interim Management Agreement under which the Health Alliance is currently operating Drake Hospital.

Although there are a number of editorial and technical changes to the new Reorganization Agreement, as indicated on the marked copy, the substantial change appears in the deletion of former Section 8.11 and the addition of a new Exhibit B, which amends the existing lease between DCI and the County for the Drake Hospital real estate. The effect of the change is to:

- reduce the term of the existing lease from 50 years, with an option to renew for an additional 50 years, to 30 years, commencing on the closing date, with an option to renew for an additional 30 years;
- increase the annual rent from one dollar to one million dollars per year, with annual CPI adjustments; and
- change the existing option for DCI to purchase the real estate to:
 - fix the option exercise price at \$30 million, less half of any rent previously paid, with CPI adjustments; and
 - suspend the right to exercise the option until on or after January 1, 2010.

As indicated in the prior recommendation, the University has no financial interest in the above transactions. However, the University and its individual Board members, acting in their capacities as members of DCI, do have a duty to determine whether the transactions, if consummated, would further the public interest. It is submitted that the proposed reorganization, as modified, continues to be in the public interest, and it therefore is recommended that the Reorganization Agreement be approved.

Individual members of the Board of Trustees, acting in their capacities as Members of DCI's Board, are also being asked to sign the unanimous consent form that is attached* as Exhibit A to the Reorganization Agreement. A form of resolution and a copy of Exhibit A are attached* to this recommendation.

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RESOLUTION APPROVING
REORGANIZATION AGREEMENT

RESOLVED, that the Board of Trustees finds that the proposed Reorganization Agreement among The Health Alliance of Greater Cincinnati, the University of Cincinnati, Hamilton County, Ohio, and Drake Center, Inc., will further the public purpose of better providing for the health and welfare of the people of Hamilton County and of the state of Ohio by enhancing the availability, efficiency, and economy of hospital facilities and the services rendered thereby, by providing for cooperation of hospital agencies in the utilization of shared facilities and services to obtain economies of operation and more effective health services, and by facilitating the financing of hospital facilities to be available to or for the service of the general public; and

RESOLVED FURTHER, that the Board hereby approves the Reorganization Agreement in the form presented to the meeting, together with such modification thereto as the Chair of the Board deems necessary or appropriate; and

RESOLVED FURTHER, that the Chair of the Board, or such other person(s) as he shall designate be, and hereby is, authorized to execute and deliver any and all documents necessary or appropriate to effectuate the foregoing resolutions and the execution and delivery of such documents by the Chair or designee shall be conclusive evidence that the same has been authorized by this Resolution.

Finance Committee Recommendations

06.5.23.12 COAL TERM CONTRACT

It is recommended that the Board of Trustees approve a contract* with Johnson Energy Company for the purchase of coal, effective June 1, 2006.

The contract was competitively bid according to the standard university rule 3361:20-23-02 Contracts: purchasing, competitive bidding, and is a one-year agreement with two one-year renewal options. The current contract price is \$109.87 per ton; the new contract price is \$108.00 per ton. The university's annual usage is 30,000 tons. Johnson Energy Company is a State Certified Minority Business Enterprise.

The estimated annual usage of this contract is \$3 million. The estimated total value of the award recommendation being presented for approval by the Board of Trustees is \$9 million.

**06.5.23.13 AMENDING AND RESTATING RESOLUTION NO. 05.1.25.10
AND PROVIDING FOR GENERAL RECEIPTS OBLIGATIONS
EARLY PROJECT EXPENDITURES OR OTHER
SUBORDINATE OBLIGATIONS OF THE UNIVERSITY OF
CINCINNATI NOT TO EXCEED \$30,000,000.**

Synopsis: It is recommended that the Board of Trustees approve the attached* resolution amending and restating resolution No. 05.1.25.10 and

* Filed with Board Papers

increasing the authorization of the issuance of General Receipts Obligations, Early Project Expenditures, or other subordinate obligations, of the University of Cincinnati, from not to exceed \$15,000,000 to not to exceed \$30,000,000.

The university finds it prudent to provide for a process to allow itself to be reimbursed for approved capital expenditures that are incurred prior to the issuance of debt (General Receipts Obligations) for a project. There is a period of time in a debt-funded project's life where project approval is received to allow for the commitments and expenditures to occur but before the permanent debt is issued. This approval is received via a specific project recommendation from the Board of Trustees, within the approval of an annual capital budget, or by the appropriate authority granted pursuant to the rules of the university, including but not limited to Rules 10-1-05 and 10-1-06.

The permanent debt funding approval by the university's Board of Trustees occurs later in a project's life, as studies and design work needs to occur to properly determine the amount of funds to borrow. This delay between project approval, project expenditures and debt approval/issuance results in a reduction of the university's cash. The purpose of this recommendation is to authorize the issuance of general receipts obligations or other subordinate obligations. The university may issue other obligations that are not issued under the Trust Agreement and therefore not secured by a pledge of the university's General Receipts. These obligations would be issued to fund capital project expenditures, such as studies, design, acquisition, installation, construction and equipment, incurred prior to the issuance of the planned debt on an approved project.

The board has previously adopted Resolution No. 05.1.25.10 which authorized the issuance of not to exceed \$15,000,000 of General Receipts Obligations or other subordinate obligations to finance Early Project Expenditures with respect to Authorized Projects. The university finds it necessary to increase the authorization of the maximum principal amount which may be issued from \$15,000,000 to \$30,000,000. Further, the university wishes to clarify that proceeds of Early Project Expenditure Obligations shall be used for projects that are approved after the obligations are issued and while the obligations are still outstanding. Appropriate evidence of project authorization will be provided to and reviewed by bond counsel.

The \$30,000,000 total debt authority is sufficient to fund early project expenditures indefinitely. Debt authority will be reduced as debt for early project expenditures is issued. Any outstanding debt issued for early project expenditures will be retired as final project costs are determined and planned financing for the respective projects is obtained in the future. The debt authority associated with the retirement of the early project expenditure debt will replenish the debt authority but only up to \$30,000,000. This process will allow for the authorization to remain intact throughout future years, subject to the need to refresh the authorization every three years.

Annual interest expense is estimated at \$1,200,000 based on borrowing \$30,000,000 on an interim basis at 4.00%. If the debt had to be issued as 20-year bonds at an average rate of 5.00%, the annual debt service would be \$2,300,000. The net interest expense and debt issuance costs for early project expenditures will be either borrowed as the project's capitalized interest in a subsequent debt issue or paid with another funding source identified within the project, such as student fees or auxiliary funds, as appropriate.

Action Items

Mr. Cox:

The Trustees were present at the committee meetings held today and have received the recommendations of the Academic and Student Affairs, the Board-Administration, the Medical Affairs, and the Finance Committees. The items reviewed and recommended by the committees are named in the Action Items list at your place.

Trustees, please note that if the Drake Reorganization is approved, in your capacity as members of the Drake Center, Inc., you are asked to sign the written action of the members of Drake Center, Inc., which is page A-3 of Exhibit A of the Drake Reorganization Agreement.

We would like to vote on all the items here today. May I have a motion to approve all of the items?

Upon motion of Dr. Bhati, seconded by Mrs. Heimann, the Board approved the items recommended by the Committees by the following roll call vote:

Recommendation Nos. 06.5.23.01 through 06.5.23.10 and No. 06.5.23.12

AYE: Mr. Humes, Mr. Cox, Dr. Bhati, Mr. Wyler,
 Mr. Niehoff, Mrs. Heimann, Mr. Heiman,
 Mr. Barrett, and Ms. Buchanan

NAY: None

ABSENT: None

ABSTAIN: None

Recommendation No. 06.5.23.11, Drake Reorganization

AYE: Mr. Humes, Mr. Cox, Dr. Bhati, Mr. Niehoff,
Mrs. Heimann, Mr. Heiman, Mr. Barrett,
and Ms. Buchanan

NAY: None

ABSENT: None

ABSTAIN: Mr. Wyler

**Recommendation No. 06.5.23.13, Amending and Restating the Resolution
Providing for General Receipts Obligations**

AYE: Mr. Humes, Mr. Cox, Dr. Bhati, Mr. Wyler,
Mrs. Heimann, Mr. Heiman, Mr. Barrett,
and Ms. Buchanan

NAY: None

ABSENT: None

ABSTAIN: Mr. Niehoff

Mr. Cox:

Ginny, would you please pass copies of the Drake Exhibit A Signature Page to the Trustees for signing? When the documents are signed, please pass them to Jim Wesner.

Thank you very much. All items are approved.

Unfinished and New Business

Mr. Cox:

We will move on to new business and the first order there will be the Faculty Senate Report from John Cuppoletti.

Dr. Cuppoletti:

Good morning, Mr. Cox, Members of the Board, President Zimpher, and guests. The Faculty Senate has asked me to warmly welcome Mrs. Buchanan as the newest member of the Board.

As the 2006 academic year comes to an end, the university has seen many changes. I will highlight a few.

The dedication of MainStreet was celebrated in 2006. In 2006, we have also further implemented UC|21, the academic plan, which drives all decision making at the university. In 2006, data driven decision making through UC|21 is now evident at every level of the university. This will be stimulated by the comprehensive review of the decision making process that has occurred in 2005 and 2006.

As you have heard, the university has made significant efforts to examine the way it does business in 2006. This effort must be successful. In 2006, the Faculty Senate and the President initiated a new celebration of faculty achievement in service, research, and teaching. We truly have an outstanding faculty at UC.

A new UC|21 faculty/staff giving campaign was launched in 2005 and continues in 2006. This campaign has helped strengthen the sense of community as we invest in our own university. As the 2006 academic year comes to an end, we can say that we are closer to being all UC and carrying out our missions better than ever before. Thank you.

Mr. Cox:

Thank you, John. Are there any questions for John.?

There were no questions.

Mr. Cox:

Our next report will be the Alumni Association Report—Bob Dobbs.

Mr. Dobbs:

Thank you, Mr. Cox.

I would like to hit the highlights surrounding so many important events that have happened recently. Earlier this month, the UC Alumni Association and, more specifically, our Student Alumni Council, which we sponsor and oversee, held our annual Sibs Weekend. This brought about 200 younger brothers and sisters to campus for two days and one night, a chance to see our great campus first hand, and get a feel for what it is like to be a UC student.

Also, Sibs Weekend brings quite a few parents here as well. And, as we know, the more you get up close and personal with today's UC, the more it seems like a smart choice when future college decisions are made. This event is fun for everyone, but very strategically planned and executed. It is important that this board realizes that our successful student recruitment efforts are not just limited to our work with the UC Alumni Recruitment Teams, which you have heard about in previous meetings.

Our Scholarship Committee has recently completed their review of the Demakes Legacy Scholarship applications, and we have awarded 39 scholarships to incoming freshmen for this fall, totaling more than \$41,000. We are thrilled that this month's calendar of events allowed Reunion Weekend to coincide with the celebration of UC|21's progress, the dedication of MainStreet, the annual Sigma Sigma Carnival and so much more.

This past weekend, we hosted "Reunion Alumni" and their families, about 150 in all, which included about 50 members of the Class of 1956 here for their 50th reunion. A special thanks to Dr. Zimpher for participating in the induction ceremony into the Golden Bearcat Club on Sunday. They came from as near as Norwood and as far away as Germany to reconnect with their university. A theme of the weekend was how their original decision to attend UC caused so many other things to happen in their lives, their

careers, their families, where they lived, and who they are. It is easy to take for granted the tremendous depth of this alumni relationship, and having these Golden Bearcats join us for a few days is a great annual reminder.

On Friday, June 9, which is Commencement Eve, the UC Alumni Association will host our second Bearcat Boathouse Bash, which is a big celebration for our graduating seniors and their families. Held at the Montgomery Inn Boathouse, the Bash is a combination party, family celebration, and initial alumni engagement opportunity.

We will award about \$8,000 worth of prizes to new grads. Their chances of winning are tied directly to steps they take that night to begin the alumni engagement process, including joining the Alumni Association. We expect about 2,000 graduates and family members total.

And, of course, the big day follows—the All-University Commencement on Saturday, June 10. Owen Waske, Class of 1997, will offer his young alumni perspective to the Class of 2006 and welcome them to the UC alumni family. After each Commencement ceremony, the Alumni Association’s traditional receptions will be held outside the Myers Alumni Center.

In summary, this spring is an exceptionally busy time for the Alumni Association, but it may also be one of our most rewarding times. We get to greet and serve our future students, current students, newest alumni, and oldest alumni all in the space of about one month.

We have much to be proud of at the University of Cincinnati, and I am especially proud to represent the Alumni Association and report our actions and activities to the Board of Trustees. Thank you very much, Mr. Cox.

Mr. Cox:

Thank you, Bob. Excellent report. Our next report is the Student Trustee Report—Jim Masterson.

Mr. Masterson:

Thank you, Chairman Cox. I have served as both the Graduate Student Trustee and the President of the Graduate Student Government Association for the last three years. Over this course of time, I have had the great pleasure of serving on the President's UC|21 Strategic Council, the President's Honors Committee, the Provost's Graduate School Review Committee, the Graduate School's Graduate Research Council, Faculty Senate's Multicultural Relations Sub-Committee, and the Student Advisory Committee on the University Budget.

Through these and many other committees, I have learned from many and contributed where I could. I have worked with the Dean of the Graduate School closely on issues related to graduate health care. I have worked with the Chair of Faculty Senate during our aid drive, and I have worked with the Vice President on working out a new smoking policy for UC.

At GSGA we have been able to establish a tutoring program for our graduate students to tutor high school students in the city. We have teamed up with other graduate students in the state and around the nation and paid a visit to our representatives in Columbus during budget hearings. We testified before the Senate Finance Committee and, in Washington, D.C., we have asked congressmen to eliminate the taxes on graduate student stipends.

We have established a first ever graduate student award ceremony to be held June 1 and, last, over this course of time, we have been able to increase support for graduate student conference travel from \$80,000 to \$140,000. None of these great things have been done because of any individual but because of the university community. It is the structure of the university that has allowed these great things to happen.

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With an emphasis on student initiatives, real funding to allow students to put resources behind their initiatives, and real facilities allowing students to thrive in, combined with real policies by the administration to assist in the above, great things were bound to happen. The university has opened many doors, especially in the way of student services and on-line technologies. There is still more work to be done to address student needs. I am confident that my successors will work closely with the administration to find creative solutions to difficult problems.

And, so I close a wonderful chapter of my learning life, owing thanks to the board, the administration, the faculty, my department, and my fellow students for allowing me to serve this great place. Thank you.

Mr. Cox:

Jim, thank you for your service and your commitment and continue to do us proud. Thank you very much.

Our next report is the Student Government Report. Jerry, we have allotted thirty minutes for your remarks.

Mr. Tsai:

Awesome. Thank you, Mr. Chairman, and thank you for your welcoming comments earlier today. Good morning to you and to the board members and to everyone here. Let me first introduce myself. My name is Jerry Tsai, and I am a third-year political science major. My home is Marysville, Ohio, up around Columbus, and I attended Marysville High School when I was there.

My Vice President, Jeremy Driscoll, is actually in a meeting currently. He had a prior engagement, but he sends his sincere apologies for not being here and wanted me to inform all of you that he is a third-year finance major from Cincinnati.

Before I jump into my reports, Student Body President Emeritus, Andrew Burke, asked me to read the following as his parting words to the board, and I shall proceed.

Chairman Cox, my apologies for not being able to attend this morning's meeting but I have two large finance projects that are both due this morning. I would like to start off by thanking everyone for such a great year at Student Government. We had many successes over the year and I do emphasize "we." Student Government and the administration collaborated this year like never before, and the university is a better place for it.

A special thank you to Dr. Zimpher and Dr. Livingston for your support. Both as Student Body President and as a student at the University of Cincinnati, our relationships have meant a lot to me.

I would like to take this time to update you on a few of the last minute projects that the 2005/2006 Student Government was working on and to speak about the future.

Recently, Student Government gained approval from the College of Business to implement our personal money management course. This course will be available to all students and integrated with the first year experience. It will help students to take control of their financial futures while earning credit at the same time. Dr. Ann Welsh, who I believe is in the gallery today, played an integral role in bringing this course to life. Dr. Welsh served as a mentor and a guide to me and many other students throughout this past year.

Speaking of the first year experience, Student Government has joined forces with the first year experience to create the Student Government Internship program which will allow freshmen to enter Student Government at an intern level, and they will work with a mentor throughout the year to get introduced to all the university's inner workings. There will also be a chance for them to earn credit through the honor's program for their time as an intern. Other colleges such as Ohio State have a program similar to this, but

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we believe that our program will be the best in the country because of the collaboration with first year experience and honors.

Student Government has also gotten very tech savvy lately. In working with Dr. Siff and UCIT, we have been able to enhance the academic career of every student on UC's campus. We recently launched the first ever Blackboard poll, in which 4,000 students voted. You will see more collaboration with UCIT in the near future.

Now, a word on the future. Jerry Tsai, who is undoubtedly reading this aloud to you, has been chosen as my successor. I have to say that I could not be happier with the choice. Jerry has demonstrated himself as a leader, not only in Student Government, but also on campus. He was an integral part of the Student Government team this year and was involved with all of our major initiatives. I am confident that Jerry and his team will bring life to some of the major projects that we could not finish and start many of his own. The well-being of Student Government is safe in the hands of President Jerry Tsai.

As you may or may not know, I have taken a full-time position with a private equity firm, Alpine Investors, located in downtown San Francisco. I will be graduating on June 10 and moving to California on June 13. I am very excited about the future, and I am grateful to the University of Cincinnati for everything that she has done for me. I would not be the person I am today without the experiences that I received at UC.

Please continue the good fight and continue to work towards UC|21. Dr. Zimpher has done an excellent job with this university and anyone who says otherwise is a fool. Thank you for everything you have all done for me and for Student Government. Your support was integral in all of our success. I wish you all the best and please do not hesitate to visit me in San Francisco. Those are Andrew's good-bye wishes.

Now, to my report. Andrew, in due fashion, as you can see today, kind of got me into the mission right off the bat. Twelve hours after we found out the results to the election, he called me into the office and said, hey, Jerry, I have twelve projects for you,

and as you can see today, he kind of left me high and dry here. So, I will do my best to get through this.

In the one and a half weeks that I and Jeremy have been officially in office, we got off to a quick start, inheriting many successful initiatives from the past administration and working to establish a foundation for new initiatives, as well as building a talented administration team in our cabinet.

Last Tuesday, we met with leadership from the City of Cincinnati. Vice Mayor Jim Tarbell visited UC to discuss OLUC, also known as Operation Light-Up Clifton. Pioneered by Andrew, OLUC addresses the inadequate and often times dangerous lighting conditions in some of the predominantly student-occupied neighborhoods surrounding UC. Vice Mayor Tarbell was receptive of the visit, and we hope that he will be our champion in the city as we work to inform the rest of City Council of this issue. This visit proves that through hard work and student leadership, we can make a positive difference, both on and off the campus.

Internally, in the Student Government Internship Program, mentioned by Andrew in his statement, we are embracing incoming freshmen who want to be involved in campus leadership. We believe that experienced Student Government, acutely aware of issues facing students, as well as knowing how to navigate a politicized organizational culture, will not only benefit students in their careers here but also in their lives after they graduate. The partnerships that we have developed with the academic realm on this project have been fantastic, and we see great potential for success in this program and we are very excited to get this started.

To truly continue the growing success of the Bearcat Transportation System, we are monitoring the BTS and compiling a bank of suggestions and changes from the students whom it serves, and we hope that these will go into effect over the summer. Also, realizing the need for a unified student academic network, last week Student Senate

passed a bill to support efforts to make Blackboard more accessible to all students and professors.

Let me say in closing that the students have an incredible amount of energy for this university and for the success of student culture. When Jeremy and I were running for office, our slogan was “Together, we will.” Since being elected, the slogan has evolved quite a bit—well, not quite a bit, just a little—and now it is “Together, we will move UC forward.”

We feel that this statement truly embraces the collaborative approach towards serving that we will take throughout this upcoming year. The decisions of this board affect all the entities of this university, and Jeremy and I intend to work tirelessly to make sure that we convey to you the issues that the students face and that we are actively doing our part to address them. I am privileged to serve in this position, and I look forward to the conversations and work we will have together as we move UC forward. Thank you.

Mr. Cox:

Thank you very much, Jerry.

Is there any new business to come before the meeting today?

Mr. Wyler:

Mr. Chairman, if I might, just an editorial comment here.

About two weeks ago, and I do not know if you all saw this in the *Chronicle of Higher Education*, but a somewhat critical article appeared regarding major universities in this country and their efforts in offering economically challenged students the opportunity to attend their institutions. They studied the institutions that had more than \$500 million in endowment, and the University of Cincinnati was rated No. 1 in America in offering Pell Grants to students of need. There sometimes has been some buzz around

town that we are not trying to offer students of need opportunities here, and we are No. 1 in the whole country. I think that is important, sir.

Mr. Cox:

It is, indeed. Thank you, Mr. Wyler. We appreciate the comment.

Executive Session

Mr. Cox:

We will now call for an Executive Session. There will be no further business conducted at the conclusion of Executive Session.

Our next regular scheduled meeting will be in Tangeman University Center in this room on Tuesday, June 27.

May I have a motion to enter Executive Session for the purpose of preparing for, conducting, or reviewing collective bargaining strategy; conferring with counsel concerning disputes involving the university; and considering the appointment, employment, dismissal, discipline, promotion/demotion, or compensation of public employees or officials?

Upon motion of Mr. Humes, seconded by Mr. Niehoff, the Board voted to enter Executive Session by the following roll call vote:

AYE: Mr. Humes, Mr. Cox, Dr. Bhati, Mr. Wyler,
Mr. Niehoff, Mrs. Heimann, Mr. Heiman,
Mr. Barrett, and Ms. Buchanan

NAY: None

ABSENT: None

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The Board prepared for, conducted, or reviewed collective bargaining strategy; conferred with counsel concerning disputes involving the university; and considered the appointment, employment, dismissal, discipline, promotion/demotion, or compensation of public employees or officials.

Mr. Cox called for a motion to adjourn the Executive Session.

Upon motion of Dr. Bhati, seconded by Mr. Wyler, the Executive Session adjourned at 11:47 a.m.

Adjournment

There being no further business before the Board, upon motion of Dr. Bhati, seconded by Mr. Wyler, the meeting adjourned at 11:48 a.m.

PHILLIP R. COX, CHAIRPERSON

ANANT R. BHATI, SECRETARY

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