GLOBAL STRATEGY REPORT

2019 - 2020
<table>
<thead>
<tr>
<th>Section</th>
<th>Pages</th>
</tr>
</thead>
<tbody>
<tr>
<td>Table of Contents</td>
<td></td>
</tr>
<tr>
<td>Looking through the archway in the College of Arts &amp; Sciences building</td>
<td></td>
</tr>
<tr>
<td>Cover photo: Closeup of Mick (or possibly Mack), one of UC’s iconic lions</td>
<td></td>
</tr>
<tr>
<td>INTRODUCTION</td>
<td>2</td>
</tr>
<tr>
<td>STRATEGIC PARTNERSHIP</td>
<td>3 - 4</td>
</tr>
<tr>
<td>2019-2020 HIGHLIGHTS</td>
<td>5 - 8</td>
</tr>
<tr>
<td>THE REGIONS</td>
<td>9 - 20</td>
</tr>
<tr>
<td>UC INTERNATIONAL GRANTS</td>
<td>21 - 24</td>
</tr>
<tr>
<td>STATISTICAL HIGHLIGHTS</td>
<td>25 - 26</td>
</tr>
<tr>
<td>STRATEGY GROUP MEMBERS</td>
<td>27 - 28</td>
</tr>
</tbody>
</table>
A YEAR WITHOUT PRECEDENT

2019-20 saw remarkable successes amid unforeseeable losses

As UC International’s strategy groups held a retreat last summer to identify our new goals and direction, we could not have imagined how different the world would look this spring.

Yet even from the present perspective, as we respond day to day to the challenges of the COVID-19 pandemic, we can look back on 2019-20 with pride. Building on maturing strategies and networks, we brought many plans to fruition this year.

We finalized three new strategic partnerships for the University of Cincinnati, each using a different model.

We worked with campus and community allies on many new initiatives to extend global opportunities for our students, faculty and staff.

We prioritized UC International funding to strengthen our strategic partnerships.

These robust and lasting partnerships give UC the means not only to mitigate risk in the present crisis but also to take risks, to innovate so that we will emerge stronger than ever.

We are pleased to show you some of this partnership work done in 2019-20. Though you will see many references in the report to cancelled plans, the effort poured into those plans was not wasted. It embodies our core values of innovation, impact and inclusion and unites us with our partners worldwide in the common cause of global education and research.

Jenni Kim Sutmoller
Ana Vamadeva
UC International’s Directors of Strategic Partnerships
In 2012, UC International created seven global advisory groups. More than 100 faculty, staff and community representatives work in these strategy groups to

- Identify key partners worldwide to engage with us in sustainable, institution-wide relationships that mutually support our global educational missions
- Prepare us for the challenges of a global future by building broad and deep collaborative relationships between our faculty, scholars and researchers
- Nurture innovative teaching collaborations and provide a rich variety of international educational opportunities for our students
- Channel our resources into sustainable initiatives that will help us expand our market for lasting growth and diversity

Our strategic partners are universities of comparable breadth and stature or are developing institutions with which we can have a mentoring relationship beneficial to both sides.

Building a small number of comprehensive, sustainable partnerships allows us to focus our efforts and resources on strong, rich collaborations that embody UC’s vision of global impact, innovation and inclusion.

UC now has thirteen strategic partnerships, ranging from traditional research and mobility collaborations to unique mentoring and joint programming models.

Such partnerships are more vital than ever. Institutions like UC that have created broad-based, long-term global partnerships will be able to field diverse, transdisciplinary teams. Only innovative teams like these will solve global problems (like the current pandemic) that involve complex, interdependent systems.

With the support of such stable partnerships, we will be able to weather uncertain times. We will mitigate risk, mutually invest in innovation and generate new recruitment and revenue streams. We will bridge short-term challenges and build creative new collaborations.
STRATEGIC PARTNERS

BEIJING JIAOTONG UNIVERSITY

BOTSWANA INTERNATIONAL UNIVERSITY OF SCIENCE AND TECHNOLOGY

CHIBA UNIVERSITY

CHONGQING UNIVERSITY

CHRIST (DEEMED TO BE UNIVERSITY)

FUTURE UNIVERSITY IN EGYPT

PONTIFICIA UNIVERSIDAD JAVERIANA

UNIVERSITY OF BORDEAUX

UNIVERSITÉ DU QUÉBEC À MONTRÉAL

UNIVERSITÉ INTERNATIONALE CASABLANCA

UNIVERSITY ALLIANCE RUHR

UNIVERSITY OF CAPE COAST

UNIVERSITY OF ZAGREB
The strategy groups focused on new partnership models and new regions of the world, on working with campus and community allies and on channeling resources to UC’s strategic partnerships to support our global educational and research missions.
By summer 2019, the strategy groups had seven years of experience developing global partnerships. We held a retreat with representatives from all the groups to determine areas of focus and identified two key issues:

- How strategic partnership differs in each part of the world
- How the strategy groups work and communicate effectively with campus and community allies

Throughout the year, the groups focused research, networking, delegations and other initiatives in order to customize the strategic partnership model for each region.

Our goals were to open up new areas for student and faculty mobility; to focus on faculty research and to foster innovative and sustainable collaborations; and to find the best partners to support our educational mission.

UC International used these priorities to allocate grant funds to collaborations with our strategic and developing strategic partners.

We put an emphasis on mutual communication with the colleges. We also began new collaborations with community and industry groups. And for the first time, representatives of the UC Emeriti Association joined the groups.

**THREE NEW STRATEGIC PARTNERSHIPS**

UC signed three new strategic partnerships this year. Each represents a unique model and brings specific benefits to UC, our colleges, faculty, staff and students.

**UNIVERSITÉ INTERNATIONALE CASABLANCA**

This private Moroccan university (2010) offers undergraduate and graduate programs in business, engineering, health sciences, international relations, hospitality management and more.

As part of a national conversion to four-year undergraduate degree, UIC now offers an English BBA in affiliation with UC and is recruiting throughout Sub-Saharan Africa for a bachelor’s in international business, a master’s in international trade and a bachelor’s in computer science.

UC certifies these programs and helps with faculty and program development. The agreement provides a revenue stream to UC and positions UIC as a new model professional university. It creates collaboration opportunities for faculty, staff and administrators of both institutions.
CHRIST (DEEMED TO BE UNIVERSITY)

Christ, ranked as a university by the Indian government since 2008, is a private, comprehensive university. It is UC’s first strategic partner in the region.

The agreement with Christ fulfills a long-held goal for UC to build partnerships in the country of origin of the largest group (nearly half) of UC’s international students.

Primarily a teaching university, Christ is a good programmatic match for UC. Its vision of community service and real-world impact aligns with the platforms of Next Lives Here, offering many opportunities for collaboration in service learning.

The first joint activity between UC and Christ is a dual master’s degree in applied economics.

UNIVERSITY ALLIANCE RUHR

UC’s strategic partnership with University Alliance Ruhr is an entirely new model for us, a partnership with a regional university network.

It is also an alliance in an area that has many commonalities with the postindustrial US Midwest, so there is considerable potential for research and industry collaboration. Of course, Cincinnati also shares a cultural history with Germany.

The partnership grew from a longstanding faculty and graduate student collaboration in A&S, which is expanding to DAAP and additional partners worldwide.

The agreement was signed by a delegation from the universities and the UAR New York liaison.

Vice Provost Raj Mehta (second from right) with Ana Vamadeva (right), Milind Jog, CEAS (third from right) with officials of Christ University during UC’s delegation in December
NEW ALLIES AND INITIATIVES

The strategy groups’ focus on appropriate models of partnership in different parts of the world and effective means to communicate and work with our campus and community allies is evident in many new initiatives this year. See Regions, pp. 9 - 20, for many examples.

Most notable is the addition of representatives of the UC Emeriti Association to the strategy groups. These senior faculty bring valuable perspective and often years of international experience to the table.

In addition, the emeriti have volunteered to work on a pilot project with one of our newer strategic partners, still to be determined. They will serve as faculty and administrative consultants. Senior experts like these are highly valued by developing universities, and the emeriti’s open schedules will allow them to commit to extended visits once travel restrictions ease.

CHANNELING RESOURCES TO KEY PARTNERS

UC International supports the global educational and research missions of the university by funding joint initiatives and faculty and student mobility.

This year, we allocated visiting scholar grants, incentive grants, and a portion of international education grants specifically on collaborations with our strategic and developing strategic partners.

By directing funding in this way, we worked to build our strategic partners’ commitment to the relationship at all levels, providing a more long-term, comprehensive foundation for program development and innovation, research collaborations, recruitment and mobility.

See Regions (pp. 9 - 20) and Grants (pp. 21 - 24) for more.
Visitors from University of Cape Coast, Ghana, meet with Dean Neil MacKinnon of UC’s College of Pharmacy.

REGIONS
THE AMERICAS
ASIA - PACIFIC
CHINA
EUROPE
INDIA
MIDDLE EAST +
NORTHERN AFRICA
SUB-SAHARAN AFRICA
THE AMERICAS

The Americas group focused this year on identifying a shortlist of partners in Mexico, a country of strategic importance to several of our colleges and essential to the global education of our students. ITESM Queretaro became the leading candidate because of its regional and industry ties to Cincinnati, its support of mobility, the system’s new Midwest US office and its conversion to a semester model offering innovative program opportunities. A UC delegation visited the Queretaro campus in January.

UNIVERSITÉ DU QUÉBEC À MONTRÉAL

Student mobility remains at the core of our very active partnership with UQAM. We now have a university-wide exchange agreement with the Canadian university.

- The University Honors Program repeated its seminal social entrepreneurship joint course.
- The director of UQAM’s language school came to UC to discuss bringing language students here, while a UC French immersion class made plans, now postponed, to visit UQAM this summer.
- LCB and DAAP applied for Quebec government grants: LCB to revise the Kolodzik Business Scholars tour; DAAP to develop a research symposium, additional student opportunities, research connections for faculty and strategies to collaborate interculturally and remotely.
- With the support of a UC International grant, the Film & Media Studies director created a summer/fall study abroad program in conjunction with a Canadian film festival, but it had to be postponed.
- Honors and LCB had planned to offer spring study abroad programs; these were postponed.

PONTIFICIA UNIVERSIDAD JAVERIANA

- A UC delegation visited PUJ in Colombia last October; PUJ’s study abroad director visited UC last June.
- UC International sponsored two visiting scholars from PUJ, a plant conservationist and a scholar in restorative justice. A law scholar returned to UC to offer a short course last August.
- Last summer and fall, UC Law students took up externships and Economics masters’ students attended a summer program at PUJ; two PUJ students came on exchange here.
Postponed spring break plans included the Study Abroad for Advisors program; the first short-term study abroad for Law; a Lindner Honors-PLUS program; and research trips by Accounting and Political Science, both funded by PUJ.

With support from PUJ and a grant from UC International, a faculty member from Romance Languages & Literatures developed an honors study tour on crime and deviance in contemporary Latin America; it was postponed.

A UVG scholar’s visit to UC’s Anthropology Department to further research ties, funded by UC International, was postponed.

Faculty from the Geology and Geography departments traveled to Patagonia with funding from UC International to develop research and study abroad programs in coordination with the Universidad de Concepción.

Two new study abroad programs developed with the support of UC International grants—a music creation program to be offered at UVG’s Altiplano campus and another on multilingual/multicultural education offered through CECH—had to be cancelled this spring.

OTHER ACTIVITIES IN THE REGION

UC signed an institutional collaboration agreement with the Universidad del Valle de Guatemala last fall.
ASIA - PACIFIC

Major goals for the Asia-Pacific strategy group this year included expanding our relationship with our strategic partner Chiba University beyond current collaborations in DAAP into other colleges.

The group also worked on finalizing the search for potential strategic partners in Australia or New Zealand, which are important destinations for student mobility.

CHIBA UNIVERSITY

In December, Chiba VP Makoto Watanabe made a long-awaited visit to UC to promote our partnership and identify further activities for the 5-year, $2.5 million COIL grant Chiba received in 2018.

- There has been additional mobility, with a workshop on store environments at Chiba, an online presentation by Chiba for a UC design class, an Asian Studies program at Chiba last May and a packaging program here in February. This May, a study tour on religion and culture had to be cancelled, as did plans to host Chiba design students here this summer. We hope to send UC students to Chiba next spring.
- Discussions are underway about potential collaborations in Pharmacy, especially through our online master’s in cosmetic science. A visit to Chiba by UC’s Pharmacy dean was cancelled.
- Nursing is also exploring collaborations. Watanabe met with the dean about disaster nursing, gerontology and the global health program.
- Law hopes to collaborate with Chiba’s law school, which is changing its academic model and prioritizing student mobility, especially in short programs.

OTHER ACTIVITIES IN THE REGION

- After more than two years of mutual delegations with Chung-Ang University in South Korea, we signed an
institutional collaboration agreement and a 2+2 in business and economics. Our relationship with Chung-Ang is progressing toward strategic partnership.

- Last year’s research on Australia and New Zealand has led to potential partnership with the University of South Australia. The exploratory collaboration is an exercise science program jointly hosted by CAHS and CECH this fall.
- We have signed an exchange agreement with Queensland University of Technology that will serve our design students.
- Capitalizing on President Pinto’s visit to Taiwan last fall and on existing relationships with CEAS, we are exploring possible partnerships and recruitment potential with universities there. The strategy group also began researching partners in Malaysia. The search will continue in the upcoming year.

**BEIJING JIAOTONG UNIVERSITY**

- President Pinto met with the president, vice president and college leaders to expand our collaboration beyond BJTU’s Department of Transportation. UC & BJTU are interested in collaborating in education and urban research.
- Two scholars visited, funded by UC International, to work in Planning and CEAS. Further plans for a DAAP faculty member to collaborate with BJTU on a design/build project and for a BJTU faculty member to come to UC as a Fulbright scholar this fall depend on international travel guidelines.
- SAID students joined a BJTU design/build competition, placing third. Planning students visited BJTU last May. Plans to take a sustainable urbanism class to Beijing and Changchun in May were cancelled.

**CHINA**

President Neville Pinto’s tour of China in conjunction with CQU’s 90th anniversary was a highlight of activities in China. A US trade mission made further contacts, and a delegation from the Chinese foreign ministry to UC gathered faculty and student perspectives on US/China relations.

**CHONGQING UNIVERSITY**

- President Pinto gave a keynote address at CQU in October and greeted the JCI students.
- Of last year’s 58 JCI grads, 53 went on to graduate studies. Last spring’s commencement ceremonies saw visits from CQU officials, including
the vice president, the international director and the new JCI vice dean.

- The approval process to expand the JCI is progressing. Computer science and civil engineering will be added to the current mechanical and electrical engineering programs. A delegation came in December to discuss the expansion.

- Mutual faculty mobility in support of the JCI remains strong. CQU language faculty visited with UC International funding to observe writing and ESL courses; CQU engineering faculty applied for funds to work on robotics. The JCI was also a topic at the Colloquium on Engineering Education hosted at UC last fall.

- A DAAP faculty member received a UC International grant for a parks and greenspace project with CQU, now postponed to summer 2021.

OTHER ACTIVITIES IN THE REGION

Shandong University has potential as another strategic partner.

- A scholar spent eight weeks observing UHP. Another visited in Health Sciences.

- Though the usual delegation that works on online course development in CAHS did not come this year, the agreement is scheduled for renewal.

- Shandong has been in contact about renewing its articulation agreement with Planning.

- Faculty from UCBA taught last summer at Xi’an International Studies University. The vice president visited UCBA, as the college and XISU are long-time partners; he also met with UC International. Plans for summer 2020 were cancelled.

- CECH’s 2+3 IT program with Shandong Normal University will have its first cohort in fall 2020.

- Xiamen University sent its second MSDD cohort. Its Malaysian university, Tan Kah Kee, is in talks with CEAS.
EUROPE
In Europe, we built on mature relationships for new collaborations and a new regional strategic partnership.

UNIVERSITY OF BORDEAUX & UNIVERSITY BORDEAUX MONTAIGNE
• We renewed our ICA and exchange agreement with UBx.
• The first UC student is scheduled to travel to UBx to complete her dual chemistry master’s this fall. Dual bachelors’ in chemistry and biology are in the works.
• The AESOP dual program has been renewed short term with the hope to expand it to a full French master’s; a dual master’s in the factory of the future has also been greenlit.
• UBx scholars visited to work in Pharmacology and the Center for Pulmonary Imaging Research at CCHMC.
• We signed an ICA, an exchange agreement and an agreement on TA mobility with UBM.
• UC International awarded funds to Law faculty to collaborate with UBx on experiential learning.
• Plans for faculty-led chemistry and language immersion programs, as well as summer lab internships, were cancelled.

UNIVERSITY ALLIANCE RUHR
• We signed an ICA with the UAR in conjunction with the renewal of the Transatlantic Seminar agreement between German Studies and UDE. This formalized our strategic partnership. The delegation visited during a February joint conference with Dortmund on the Ruhr and US rust belt
regions. We also put in place a standard agreement for dual PhDs from German Studies and UDE; the first student has applied.

- Potential future collaborations include activities with the 1819 Hub, public health, engineering and water research, as well as hosting a traveling Urban Layers conference at UC in 2022.
- UC urban design and economics classes entered the UAR’s Future of My City competition and received honorable mentions; the design class got a grant from the city of Lockland for their project.
- The UAR invited UC to apply for its undergraduate Ruhr Fellowships, but travel restrictions interfered, as they did with a CEAS program to Germany. A Transatlantic Seminar with UDE’s partner in Namibia was delayed.
- This spring, a UC faculty member participated in a UAR webinar series “COVID-19 and the Future of Our Cities.”

UNIVERSITY OF ZAGREB

- With UC International grants, scholars visited Marketing and Pharmacy to develop PhD programs and Political Science and Geology to do research. Another (not funded by UC International) visited Film Studies.
- Several programs with UZg had to be cancelled: a new faculty-led program on negotiation developed with a UC International grant; a cinema studies program; a UZg Technology Driven Innovation in Digital Transformation seminar (an approved UHP experience); and the 10th undergraduate student research symposium UC was next to host.

OTHER ACTIVITIES IN THE REGION

- The IIE selected UC as one of 28 US universities for its International Academic Partnerships Program in Greece. The program’s goal is to help build strategic partnerships. UC’s ties to Greece through our Classics Department made us a strong candidate. The program is slated for September.
- An E-Media study abroad program to Germany and Poland this fall documented a family Holocaust story. A display for the Holocaust and Humanities Center in Union Terminal and a CCM play will be based on the story.
- The strategy group made initial approaches to the University of Trento based on connections in Law and CEAS.
INDIA

UC now has a strategic partner in this region, home to our largest international student population.

CHRIST (DEEMED TO BE UNIVERSITY)

- A UC delegation signed the ICA and the first articulation agreement with Christ in December. The first program is a dual master’s in applied economics; Christ has several undergraduate tracks that will be good recruitment pipelines.
- Since Christ is a comprehensive university, apart from medicine, research collaborations will follow. Expected collaborations include humanities, social sciences, natural sciences, business and management. The next program connections may be in CEAS, possibly a 3+1+1 in computer science.

Christ’s strong commitment to community involvement through its Center for Social Action is another point of collaboration, possibly with NCA or UHP.

OTHER ACTIVITIES IN THE REGION

- We continue to look for partners in all regions of India. We have had interesting discussions with MIT ADT (design, engineering, music and social justice); Goenka (many contacts in history, psychology, political science and communications); Ramaiah (pharmacy and maxillofacial externships); and DIT (business and engineering, particularly computer science, plus pharmacy, architecture and some social sciences).
A visit to the Sri Lankan embassy offered leads for potential partners in that country.

MIDDLE EAST + NORTHERN AFRICA

UC now has two strategic partners in this region, both using the same affiliation model.

FUTURE UNIVERSITY IN EGYPT

- FUE faculty visited Marketing, Political Science and Economics with grants from UC International this year; other visits were delayed. Five more visiting scholars were awarded 2020 grants to work with faculty in Engineering, Political Science and Business.
- UC faculty and emeriti traveled to FUE on teaching and audit visits. CEAS and LCB are working with FUE on national accreditation. The spring audit visit was cancelled.
- LCB is discussing dual 2+1+1 undergraduate degree programs with FUE.
- We signed a student exchange agreement; four exchange students were here last fall.

- A new honors program traveled to Greece and Egypt visiting FUE and the Pylos project; it was developed with funding from UC International and was received with acclaim.

UNIVERSITÉ INTERNATIONALE CASABLANCA

- We signed the ICA and articulation agreements last June to establish an affiliation partnership with UIC. This partnership began on a small scale with an initial English-language BBA program and is set to expand with additional undergraduate and graduate business programs.
- On a visit to UC in February, UIC Rector Mounir El Araki Tantaoui also discussed plans for the next program expansion, computer science. He also described the university’s recruitment initiatives in Sub-Saharan Africa. UIC’s professional programs taught in English and certified by UC offer new opportunities in the region.
- A UIC scholar received a 2020 UC International grant for work on a digital herbarium. The collaboration with faculty in Biology is delayed until fall.
OTHER ACTIVITIES IN THE REGION

• The Israel Initiative faculty committee has been working to strengthen UC’s ties with Technion, Israel’s leading tech institute, which already has collaborations in DAAP, CEAS, the College of Medicine and CCHMC. Technion is in a network with Haifa University and Oranim Academic College, with which we have ICAs. The state of Ohio, Technion, UC and other partners are also involved in a security project at the Cincinnati airport. Since we have relationships with all three universities and with Rambam Hospital in Haifa, we hope to form a regional strategic partnership.

• UC International directors visited US cultural offices for Bahrain and Oman in Washington, DC, and contacted the Saudi Arabian office; we are following their leads for potential partners.

SUB-SAHARAN AFRICA

It was a year of many interesting contacts and collaborations in the Sub-Saharan region. Unfortunately, many plans were disrupted.

BOTSWANA INTERNATIONAL UNIVERSITY OF SCIENCE AND TECHNOLOGY

• A UC delegation visited BIUST on a trip to Botswana and South Africa last summer. They had a strong impression of BIUST’s rapid growth and its focus on improving its physical plant.
• UC International invited a Kenyan BIUST engineering student to take up a ten-month innovation internship with UHP/NCA and the 1819 Hub, but he had to return home just after arriving in March.

• UC Library and UCIT technical experts received a grant from UC International to work with BIUST and an innovation hub in Gaborone; the project has been postponed.

UNIVERSITY OF CAPE COAST

• UCC’s vice chancellor and three deans visited UC this spring.

• A Planning faculty member won a grant from UC International to do research in the Department of Peace Studies at UCC in Ghana.

• The visit of a faculty member who received a UC International grant to expand collaborations with CAHS and discuss developing a PharmD had to be delayed.

• Three faculty-led programs in Ghana from CECH, CEAS, and LCB/Clermont, all assisted by UCC, had to be cancelled. The programs on microfinance from LCB/Clermont and the global technical workforce from CEAS were developed with funds from UC International.

OTHER ACTIVITIES IN THE REGION

• Botswana Foreign Minister Unity Dow, a UC alum, has opened a K-12 school. After she met with UC International, UHP, CECH and Arlitt, a delegation visited the school; many follow-up projects are in the works.

• The minister also suggested additional universities in Botswana as potential partners for UC.

• We are exploring partnership with Bahir Dar University in Ethiopia. Our current connections are through the College of Medicine and CCHMC. Bahir Dar is a large but young public university interested in development opportunities. A scouting trip to the university this spring had to be delayed.

• A Bahir Dar faculty member received a UC International grant to work in LCB, but the visit had to be postponed.

• Discussions with the University of Johannesburg in South Africa continue. Interest in collaboration comes from many disciplines on both sides, but recent plans for an April visit were again postponed.
UC International awards funds for student and faculty mobility and for collaborations with partners worldwide to support our global educational and research missions.

Many awards have gone unused this year due to COVID-19 travel restrictions, but we would still like to recognize the winners and their proposals.
UC International awards grants for international education and research. Two of these funds are designated for faculty-led study abroad programs and the other two for faculty mobility and research collaborations.

This year, in allocating the funds, we prioritized innovative, sustainable projects at our strategic and developing strategic partner universities. Our goal is to encourage commitment by faculty and administrators on both sides and to strengthen the partnerships for the long term.

**MENTORING GRANT**

The Faculty-Led Study Abroad Mentoring Grant provides an opportunity for UC faculty and staff to travel with a short-term program in the current academic year and be mentored by a faculty or staff member experienced in leading faculty-led programs.

- **Bruce Giffin**, College of Medicine
- **Anna Gudmundsdottir**, Department of Chemistry, College of Arts & Sciences
- **Shureka Nyawalo**, Department of Romance and Arabic Languages and Literatures, College of Arts & Sciences
- **Aaron Pennington**, Lindner College of Business
- **Carolyn Smith**, College of Nursing
- **David Stradling**, Department of History, College of Arts & Sciences
- **Adrienne Davis Zapfe**, College of Allied Health Sciences

**DEVELOPMENT GRANT**

The Development Grant provides funds for on-site travel to potential locations in the current academic year to support the creation of new UC faculty-led study abroad programs in the next academic year.

- **Xan Boone**, College of Allied Health Sciences
- **Jessica Furgerson**, Department of English and Communication, UC Blue Ash
- **Danilo Palazzo**, Department of Planning, College of Design, Art, Architecture & Planning
- **Liz Riorden**, School of Industrial Design, College of Design, Art, Architecture & Planning
- **Rachel Smith-Steinert**, College of Nursing
- **David Stradling**, Department of History, College of Arts & Sciences
- **Jenny Wohlfarth**, Department of Journalism, College of Arts & Sciences
INCENTIVE GRANT

The Incentive Grants program helps offset costs for UC faculty and staff to travel to our partner institutions.

These awards focus on locations and disciplines where collaborative activities have not yet been developed, with the goal of creating sustainable, replicable, and recurring activities. Faculty and staff who work directly with students, contribute to research, or directly support student education are eligible to have projects funded.

- **May Chang** and **Josette Riep**, UC Libraries - Botswana International University of Science & Technology
- **Hazem Elzarka**, Department of Civil Engineering, College of Engineering & Applied Science - Future University in Egypt
- **Jan Fritz**, School of Planning, College of Design, Architecture, Art & Planning - University of Cape Coast
- **Brian Howe** and **Christine Szydlowski**, College of Law - University of Bordeaux
- **Melissa Newman**, Department of Management, Lindner College of Business - Pontificia Universidad Javeriana
- **Vesselin Shanov**, Department of Chemical & Environmental Engineering, College of Engineering & Applied Science - University of Bordeaux
- **Ming Tang**, School of Architecture, College of Design, Art, Architecture & Planning - Beijing Jiaotong University
- **Rainer vom Hofe**, School of Planning, College of Design, Art, Architecture & Planning, Chongqing University

VISITING SCHOLAR GRANT

The Visiting Scholar program funds airfare and accommodation for teaching and research faculty from our partners to travel to UC for 7-10 days in order to form relationships with UC colleagues, discover UC's campus, and develop joint training or research projects in their disciplines.

- **Mohamed Fathy Badran**, Future University in Egypt - **Chong Ahn**, College of Engineering & Applied Science
- **Bojan Basrak**, University of Zagreb - **Yizao Wang**, College of Arts & Sciences
- **Krishnan Balachandran**, Christ (Deemed to Be
University) - **Raj Bhatnagar**, College of Engineering & Applied Science

- **Tomas Jose Barrientos Quezada**, Universided del Valle de Guatemala - **Sarah Jackson**, College of Arts & Sciences

- **Melesse Gebeyehu Biadgelign**, Bahir Dar University - **Charles J. Schubert**, College of Medicine

- **Robert Biney**, University of Cape Coast - **Tina Whalen**, College of Allied Health Sciences

- **Rasha El-Ibiary**, Future University in Egypt - **Brian Calfano**, College of Arts & Sciences

- **Marwa El Maghawry**, Future University in Egypt - **Charles Appeadu**, Lindner College of Business

- **Ghada Refaat El Said**, Future University in Egypt - **Dong-Gil Ko**, Lindner College of Business; **Sue Mantel**, LCB Associate Dean of Undergraduate Programs; and **Becky Williamson**, College of Education, Criminal Justice & Human Services

- **Joumana El Turk**, Universite Internationale Casablanca - **Eric Tepe**, College of Arts & Sciences

- **Richard Fontaine**, Universite du Quebec a Montreal - **Gjoko Muratovski**, College of Design, Art, Architecture & Planning, and **Margaret Reed**, Lindner College of Business

- **Andelo Maly**, University of Zagreb - **Matthew Kraus**, College of Arts & Sciences

- **Gordana Medunicić**, University of Zagreb - **Reza Soltanian**, College of Arts & Sciences

- **Marie Joseph Gerard Rassendren**, Christ (Deemed to Be University) - **Michael Jones**, Lindner College of Business

- **Rolf Parr**, University of Duisberg-Essen - **Tanja Nusser**, College of Arts & Sciences

- **Yasmine Radwan**, Future University in Egypt - **Rina Williams**, College of Arts & Sciences

- **Karthik Rathinam**, University of Duisberg-Essen - **Dionysios Dionysiou**, College of Engineering & Applied Science

- **Michael Stambolis-Ruhstorfer**, University of Bordeaux Montaigne - **Ashley Currier**, College of Arts & Sciences

- **Sinisa Zrinscak**, University of Zagreb - **Andrew Lewis**, College of Arts & Sciences
The success of UC’s international strategies is clear in strengths like these:

- Steady overall international enrollment when US universities have seen precipitous declines
- Near-record new international student enrollment, 2019-20 (second only to 2018-19)
- 96.4% new international student retention
- More global faculty, scholars, researchers and staff on our campuses than ever

### ENROLLMENT BY COLLEGE

<table>
<thead>
<tr>
<th>COLLEGE</th>
<th>2018 - 19 STUDY ABROAD</th>
<th>2019-20 INTL. STUDENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>A + S</td>
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<td>Clermont</td>
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<td><strong>TOTAL</strong></td>
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</tbody>
</table>

2018-19 STUDY ABROAD PARTICIPATION

- **undergraduate**: 1,518
- **graduate**: 249

Total: 1,763

Excludes 193 non-credit experiences and 211 faculty/staff involved in study abroad.

#37 for study abroad among doctoral-granting universities
(Open Doors, 2018-19)

### INTERNATIONAL STUDENTS BY DEGREE

- **undergraduate**: 1,134
- **graduate**: 2,129
- **OPT**: 1,206

Total: 4,469

### INTERNATIONAL SCHOLARS

- **China**: 345
- **Japan**: 55
- **Canada**: 28
- **India**: 120
- **Germany**: 33

Total: 900

Countries: 74
2019-20 STRATEGY GROUP MEMBERS

THE AMERICAS

**Director:** Jenni Kim Sutmoller

ASIA - PACIFIC
Peter Chamberlain, Hong Cheng, Neil Choudhury, Crystal Craycraft, Keshar Ghimire, Michael Hampton, Thomas Herrmann, Miki Hirayama, Michelle Johns, Dong-Gil Ko, Robert Lees, Alex Lin, Maria Mallory, Oxana Prokhorova, Erin Rinto, Dong-shin Shin, George Vredeveld, Nora Wagner

**Director:** Jenni Kim Sutmoller
CHINA

Jason Chambers, Leo Chan, Felix Chang, Hong Cheng, Daniel Durbin, Jianfei (Jeff) Guo, Thomas Herrmann, Shaorong Huang, Thomas Huston, Lin Liu, Oxana Prokhorova, Erin Rinto, Matthew Rota, Rob Rude, Kurt Sassmannshaus, Thomas Stevenson-Shannon, Mei Tang, Xinhao Wang, Xuemao Wang, Jon Weller, Yan Yu

Director: Ana Vamadeva

EUROPE


Director: Jenni Kim Sutmoller

INDIA

Rashmi Adaval, Pankaj Desai, Stefan Fiol, Krutarth Jain, Laura Jenkins, Milind Jog, Aarati Kanekar, Rita Kumar, Shailaja Paik, Piyush Swami, Nora Wagner, Jon Weller, Jagjit Yadav

Director: Ana Vamadeva

MIDDLE EAST + NORTH AFRICA

Hassane Amlal, Hong Cheng, Hazem Elzarka, Anne Fugard, Robert Haug, Holly Johnson, Ralph Katerberg, Megan Lindle, Scott Linford, Olivier Parent, Mark Raider, Erin Rinto, Robert Stevie, Nora Wagner, Karla Washington

Director: Ana Vamadeva

SUB-SAHARAN AFRICA


Director: Ana Vamadeva
MISSION STATEMENT

UC International supports the university’s global vision of innovation, inclusion, and real-world impact. We connect with partners around the world, we give scholars opportunities for international collaboration, and we nurture students to become educated about the world they live in.

uc.edu/international
uctheworld@uc.edu