

# UNIVERSITY OF CINCINNATI

## Official Proceedings of the

### Three Hundred and Twenty- Seventh Meeting of the Board of Trustees

#### (A Regular Meeting)

February 18, 2014

The Three Hundred and Twenty-Seventh Session of the Board of Trustees of the University of Cincinnati was opened at 11:32 a.m. on Tuesday, February 18, 2014, in the Russell C. Myers Alumni Center of the University of Cincinnati. Notice of this meeting was given in accordance with Section 121.22 of the Ohio Revised Code. The proceedings of the Board, when not otherwise provided for by its bylaws, are governed by *Robert's Rules of Order*.

C. Francis Barrett, Chairperson of the Board of Trustees, presided. Mr. Barrett asked that roll be called.

**BOARD MEMBERS PRESENT:**

C. Francis Barrett, Ronald D. Brown, Thomas D. Cassady, Gary Heiman, Thomas H. Humes, Carl H. Lindner III, William C. Portman, III, Robert E. Richardson Jr. and Geraldine B. Warner

**BOARD MEMBERS ABSENT:**

None

**ALSO PRESENT:**

Santa J. Ono, President;  
Robert F. Ambach, Senior Vice President  
for Administration and Finance;  
Joseph Blizzard: Student Government  
President;  
Tom Boat, Vice President for Health  
Affairs, Dean College of Medicine;  
Mike Bohn, Athletic Director;  
Beverly Davenport, Provost & Senior Vice  
President Academic Affairs;

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Kenya Faulkner, Vice President for Legal Affairs and General Counsel  
 Rod Grabowski, President of UC Foundation  
 Greg Hand, University of Cincinnati Spokesperson;  
 Ryan Hays, Executive Vice President;  
 Tracy Herrmann, Faculty Representative;  
 Lawrence Jones, Alumni Representative;  
 Ben Keefe, Undergraduate Student Trustee;  
 Adrienne Lane, Faculty Senate Chair;  
 Ayca Mazman, Graduate Student Body Representative;  
 Bleuzette Marshall, Chief Diversity Officer  
 Richard Miller, Faculty Chair;  
 James D. Plummer, Vice President for Finance;  
 Josh Smith, Graduate Student Trustee;  
 Peter Stambrook, Faculty Representative;  
 Greg Vehr, Vice President Government Relations and University Communications;  
 Nelson Vincent, Vice President and Chief Information Officer;  
 Nicole Blount, Executive Assistant to the Board of Trustees;  
 and the public

*(Prior to the Board Committee Meetings and the Regular Board Meeting, Chairman Barrett began the proceedings at approximately 8:35 a.m.)*

Mr. Barrett:

Good morning everyone. Thank you for joining us today on this 18<sup>th</sup> day of February. We have some new faces at our table and I would like to welcome Dr. Adrienne Lane, she is the new faculty representative to the Board of Trustee and we are glad you are here. You have big shoes to fill with the gentleman on your left (*Dr. Richard Miller*), but we will help you in every way possible.

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Dr. Lane is the Chair Elect that will be stepping in for Richard Miller who has accepted the Interim Vice Provost for Academic Affairs position. Dr. Adrienne J. Lane was elected Chair Elect of Faculty in spring 2013 and assumed Chair in January 2014. She has been a member of the Senate Cabinet for many years, serving as past chairs of Faculty Senate Information Technology Committee, Faculty Senate Academic Affairs Committee, and Faculty Senate Budget and Priorities Committee and many others. Adrienne joined the faculty at the College of Nursing in 1992, some 22 years ago as a full professor at the College of Nursing, with a clinical nursing focus in oncology nursing. She has a history of serving as Director of the Educational Mobility Programs at the College and also was most recently the Executive Director of the Undergraduate Programs and has a lengthy history of scholarship and service to the university and we are so glad you are with us.

*(Applause)*

Mr. Barrett:

I am also pleased to introduce Ayca Mazman. She is sitting between Joe Blizzard and Mr. Laurence Jones, III. Ayca is the President of the Graduate Student Governance Association. Her counterpart for undergraduate is of course Joe Blizzard, immediately to her right. Ayca received her Bachelor of Arts degree from the Middle East Technical University in Ankara, Turkey and she spent two years at Syracuse University as a University Fellow before coming to the University of Cincinnati. She is a former recipient of the Fulbright Scholarship. She is currently a PhD candidate at the Department of Philosophy and a Master of Arts candidate at the Department of Women's, Gender, and Sexuality Studies. She is very passionate about working towards making graduate students' lives better and increasing their visibility on campus. Ayca we are so very glad that the graduate students wish to be at the table with us and we would like to welcome you. We know that you will enjoy it and be a great contributor to our university.

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*(Applause)*

Mr. Barrett:

I have a special gift here I would like to present. First of all I would like to have Dr. Richard Miller join me here at the podium. Rich you are of course a respected member of the faculty and now the interim Vice Provost. We valued your input in your reports and we thank you for all the passion you have brought to the university community. I know you personally, and you are such a thoughtful and considerate and caring person. You always speak so well and so profoundly on so many important issues, and you have been a tremendous asset to our Board of Trustee meetings and you are a credit to our university. I would like for you to come up here and accept a small token of our appreciation.

*(Applause)*

Dr. Richard Miller:

Thank you, first of all let me say that I am very honored. It was a great honor to work with this Board of Trustees and to work with this administration. It was a hard decision to leave the Faculty Senate, but one of the things you will learn about our Provost is that she is very persuasive and perhaps has an eye for talent, but we will see how that actually plays out. It has been a great pleasure to deal with all of you. What I said when I was Chair of the Senate and I will say now is, what I see is a university that is moving in all the right directions. I am pleased to still be able to be part of that just in a very different role. Thank you all very much.

*(Applause)*

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Mr. Barrett:

Rich, you have just been wonderful. One thing I admired about you most, was you are always willing to take on the tough issues, you never shied away from anything, yet when you took on all these difficult and stressful issues, you handled everything in such a polite and gentle manner. Just a true credit to your profession, thank you so much.

I now have a special resolution I would like to read, we have a trustee who has served ten years on the Board of Trustees of The University of Cincinnati. Gary, it is hard to express in words what you have done, but I do have a resolution and I would like to read this for the benefit of the entire university community.

***RESOLUTION Honoring Gary Heiman***

WHEREAS, Gary Heiman was appointed to the University of Cincinnati Board of Trustees by Ohio Governor Bob Taft for a nine-year term commencing in January 2004 and extending to January 2013; and

WHEREAS, Mr. Heiman accepted the request of Governor John Kasich to fill an additional one-year appointment to the Board ending in 2014; and

WHEREAS, Mr. Heiman has fulfilled his appointment with diligence and concern, providing valuable insight and direction throughout innumerable meetings and discussions contributing to the betterment of this University;

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WHEREAS, he has especially contributed significant global insight that has been driven by his professional accomplishments, his first-hand knowledge of diverse cultures, his ability to speak several languages, and his personal striving to unite people of varied historical, cultural, and religious backgrounds;

WHEREAS, he has endeavored to enable the Department of Judaic Studies in the McMicken College of Arts & Sciences to establish a Center for Jewish Cultures and Ideas with a one million dollar gift from the Kim and Gary Heiman Family Foundation, in addition to other demonstrations of generous financial support, and

WHEREAS, he has assisted Cincinnati and national causes through service as chairman of the board of The Jewish Hospital of Cincinnati, as a member of the Executive Committee and Board of the Greater Cincinnati Chamber of Commerce, as a member of the Board of Directors of Medpace, Inc., as an officer and member of the Board of Trustees of the Jewish Foundation of Cincinnati, as Vice-President of the Jewish Institute for National Security Affairs, as an officer of the Israel Policy Forum, and as a member of the Board of The Health Alliance of Greater Cincinnati,

NOW, THEREFORE, let it be resolved that the Board of Trustees of the University of Cincinnati, a State University organized under Chapter 3361 of the Ohio Revised Code, expresses its deepest gratitude to Mr. Gary Heiman for ten years of exemplary service on the Board of Trustees of the University of Cincinnati.

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BE IT FURTHER RESOLVED, that this Resolution be spread upon the minutes of said Board and that a certified copy be presented to Gary Heiman with heartfelt wishes for success in all future ventures.

Upon a motion by Mr. Humes, seconded by Mr. Richardson to adopt the resolution honoring Trustee Gary Heiman, the roll call vote was taken.

**Resolution for Gary Heiman**

**AYE:** C. Francis Barrett, Ronald D. Brown, Thomas D. Cassady, Gary Heiman, Thomas H. Humes, Carl H. Lindner, William C. Portman, Robert E. Richardson, Jr. and Geraldine B. Warner.

**NAY:** None

**ABSENT:** None

The motion passed unanimously, and the Resolution was adopted.

*(Applause and Standing Ovation)*

Mr. Heiman:

It's been a long ten years. I have a picture when I began work on this board and I had a full head of hair. But it's been one of the most rewarding ten years of my life. Certainly it's been the most rewarding group I have ever served with, and that group has changed as have the Presidents of the University. But there has never been, in my humble opinion, a better board, a better president, and better officers, faculty, staff and students than we have today. I am very proud that I was appointed to the board, and it's been a real honor and I'm flattered. Thank you very much for this.

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Mr. Barrett:

Gary, I can't tell you what a pleasure it has been for all of us. When anybody mentioned your name, I hear nothing but laudatory words. You are such a fine person, and you have such high integrity, and you are great to work with. I will never forget when I first came onto the board; it was so obvious to me that everybody respected you and relied on your opinions. You have been an invaluable resource to me. I don't know where we would be without you. I can't thank you enough.

Also, Gary is one of the most humble people you could ever meet. His accomplishments are unbelievable, but he never talks about himself. Rarely seeks any recognition or praise, and there was some very nice articles in the past few months in the paper, and I would like to thank the Enquirer for those nice stories on Gary. It was very interesting I think it was after our last board meeting, Ryan Hoffman from the student paper, The News Record, and I were talking about how there was going to be a reception today after the board meeting, and I hope you can all join us after the board meeting, but we were talking about Gary, and I mentioned how Gary had such a tremendous military career, special forces, risked his life, served in combat. When you look at Gary, that is just the way he is, you can't believe it, Gary, you are just such a tremendous person. Thank you so much.

You know, Gary you actually do serve until Governor Kasich makes a replacement.

Since our last Board meeting we have lost two great members of the alumni of this great university. On Dec. 29<sup>th</sup> last year one of the great basketball players, a hall of fame member, Conrad "Connie" Dierking, passed away at the age of 77. He was an absolutely tremendous basketball player, in the late 1950's, as a senior he played on the great team with Oscar Robertson. He averaged a double-double with 12.7 points and 13.5 rebounds throughout his career and still holds the record of rebounds. He was very devoted to our university and we are going to miss him.

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We also lost Nell Surber, who was a graduate of the College of Law in 1955 and she served as an Economic Development Director for the city of Cincinnati during a development and construction boom in downtown Cincinnati in the 1980's. Serving 15 years as the city's Economic Development Director. She subsequently served on the Cincinnati City Council and was probably one of the prominent members of city government throughout that time. Unfortunately she also passed away. So if I could have a moment of silence in memory of two great Bearcats.

*(Moment of silence)*

Mr. Barrett:

Thank you very much. Since our last Board meeting so much has happened. We had a wonderful December graduation where Governor Kasich gave the graduation speech, which is an honor to our university. We had a great trip down to the Belk Bowl at the end of the month, and the game didn't turn out as well, but Charlotte was wonderful and we had a great time. We have had wonderful occasions, just last week in this room, we had a ceremony honoring Myron Hughes, and it was a standing room only crowd in this room. We have had many good things happen, too many to mention here, but everything seems to be very positive. I'd like to turn the meeting over to President Santa Ono for his report. President Ono?

Dr. Ono:

I want to start off by adding my heartfelt thanks to Gary Heiman for your ten years of service to the university. Every day I have been here, you have been here. It brings me comfort every time there is a difficult moment for me to know that I can turn to you on the phone or in person, and I want to thank you for everything you have done to connect me with members of this community, and hopefully in the near future around the

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globe. You will be missed, but I'm sure that we will be keeping in touch moving forward. I hope all of you will stay for our reception to honor you after this meeting.

I want to thank Richard Miller, who I have also known for my entire time here, who has served as Faculty Chair and is now in the Provost Office, where I began my life here at the University of Cincinnati. I regret that I didn't have a chance to interact with you directly in the Provost Office, but I know you are going to have a major impact on the university in that role, and in faculty development, you are already doing that. And I think one of the biggest contributions you are going to make in the Provost Office is bringing a very current perspective of what it means to be a faculty member, and the joys and challenges of being a faculty member. As you have always told me, I encourage you to never forget that your roots start with the faculty and bring that with you into the Provost Office as we move forward as a university to even greater heights.

The other thing I'm looking forward to is, that Richard and I travel on occasion, especially when it's to his home town of Cleveland, he cheers for some of the wrong teams in the State of Ohio, but I've enjoyed traveling with you to Cleveland, and we are actually going to travel to Cleveland in a month and a half, and he is fantastic on those trips. He talks not only about engineering, but being student centered, and there is usually a room of people who have taken his class, and show tremendous respect and love for you as a faculty member. I hope that even though you are going to be busy working on faculty and academic affairs in the Provost Office, that you will still be able to come out with me and interact with alumni and donors on the road, because they love you out there. I continue to look forward to working with you.

Adrienne Lane, we have already worked together on the Executive Committee of the Faculty Senate, and I'm looking forward to working with you moving forward as well. You are going to do a fantastic job.

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Ayca Mazman, having you here is incredibly important, and it's something that we have discussed over the year. You have given so much to the university already in many different ways. The highlights of our interactions over this past year have included monthly meetings for hours about public safety at this university and surrounding area. You have contributed greatly to the university, not only in representing the graduate students, but also in thinking about this community in general. So I am looking forward to working with you. I will never forget the first graduate student Thanksgiving where you asked me to carve a turkey, and it was a huge success. You have built community here, and advocated for graduate students in a very positive way. I never actually had to carve the turkey, I just had to pose.

It now brings me great pleasure to introduce a new face to this community; you have seen him on T.V. and in the newspaper. He is in my view one of the great Athletic Director's in this nation. Mike Bohn, he is on his second day on this job. Let me tell you a little bit about him before asking him to come to the microphone to give a few words. As you know we were looking for a seasoned leader, and a proven innovator, a trusted partner to me. I mean that, a partner, a community builder, someone who has energy, and passion. As you know he most recently served as Director of Athletics over eight years at the University of Colorado, and he showed and demonstrated there he had tremendous skills in fundraising to enhance the facilities of that university's athletic facilities.

He was also described to me as a genius in terms of marketing and the ability to get people excited about teams there in Colorado. Colorado was named the most economically efficient Athletic Program in the nation in 2013. As you know he also was able to elevate the program at San Diego State University, which is just ranked one place higher than us in the AP top twenty-five basketball rankings. So, he really clearly contributed to that program at San Diego State, and before that was Athletic Director at the University of Idaho where he moved them into Division One setting. And also he served on the Air Force Academy and at the College Football Association where he

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developed significant links with media. Which is certainly important this day and age in terms of D1 athletics. He holds a bachelor's degree from the University of Kansas, where he was recruited as a quarterback, and he also played baseball.

Mike, I don't know if you know this but we play a game against the students every year, and it's called the Battle for the Bat. Where the trophy is a large bat, and I'm hoping you will be on our team. We currently hold that bat, because we beat the students this year, and with your recruitment we will continue to win that game against the students. He got his Master's degree in sports administration from Ohio University. Mike and his wife, Kim and his son Brandon are big fans. He also has a married daughter, and one grandson who will be here hopefully for a lot of games to cheer on the Bearcats. But before I introduce Mike, I want to give a shout-out to Desiree Francois-Reed for filling an interim role for about ten days or so. We are fortunate that Desiree was there for us as interim Athletic Director. With that, let's give Mike Bohn a big Bearcat welcome.

*(Applause)*

Mr. Mike Bohn:

Thank you very much Dr. Ono for that nice introduction. It has been a great honor to be around so many great Bearcats. It has been a warm welcome, and to come into a meeting like this and get to meet so many wonderful partners. From day one, being able to listen to Dr. Ono talk about teamwork. He talks about the great Board of Trustees who have made some major commitments to intercollegiate athletics, and the community and the faculty, and to understand the vision that he has associated with everybody working together as a team again is inspiring. Just in the short time to hear Chairman Barrett talk about passion, and competitive spirit, and to have a president that understands, and a board that supports him, how athletics can serve as a wonderful

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platform, and as a rallying point for the entire institution to move forward is incredibly inspiring.

I am honored and proud to serve as your Director of Athletics and being part of a team that is obviously doing some very special work. Someone on this campus has designed a wonderful sled for our Olympians to medal, and I hope to meet him, and that is exciting. I am honored to be here, and couldn't be more appreciative of the warm welcome from so many people, the coaches, the staff, from the Board of Trustees and others to get off to a great start. Again, thank you very much, I am honored to work with you, and to be a member of the team. I look forward to a bright future, and continuing the momentum that this wonderful institution has in running an Athletic Program that can aspire to the highest level of the institution, on all of the other levels of research and the different things this great university stands for.

*(Applause)*

Dr. Ono:

It is hard to believe that commencement is only two months away. We just had our last commencement, and this next one is going to be a packed commencement, I think there is going to be at least three ceremonies. Because of our increased graduation and retention, I think every seat in the Fifth Third arena is going to be packed probably three or four times over. That is something to look forward to.

In terms of our academic vision, which we are sharpening, as you know we have been going through a process involving thousands of people called Creating Our Third Century. The university will be approaching our Bicentennial in 2019, and we have been thinking very intensively with the faculty and administration, students and staff about what we are going to be moving into our Third Century, because we want to be even better than we are currently.

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We are moving into a very important stage in that process. We have had conversations with the Board of Trustees about our general vision, about how we want to elevate the number of top ten programs, which now stand at 12 in U.S. News and World Report. We want more of those, and we have 34 programs now in the top 50. We need to have a very sharp vision about where we are going to invest in faculty and students and programs moving into the future, so that we can become an even more eminent institution. So, we will be moving into a series of four town hall meetings, which have been publicized in E-Currents and other communications from our office around the different campuses of the University of Cincinnati. We have had multiple conversations with different stakeholders moving forward so we can sharpen that vision. We need to have clarity as to how we can make investments, primarily in people moving forward, primarily into our faculty, and to our students so we can reach even greater levels of eminence as a research institution.

These sessions will continue through the first week of March. We will gather the feedback from the community, identify the priorities for what we are going to do in terms of research, scholarship, and student success. We have as you know, over the past couple of years that I have been here generated pretty detailed documents. Such as the Academic Master Plan, where we have already made investments, general investments to support research, scholarship and pedagogy, and those will continue. This new level of investment will really strengthen the core mission of this university, and look forward to the Third Century process. At the end of these town hall meetings, stakeholder meetings, and conversations with the Board of Trustees, I will report on our plans with more detail at the State of the University Address on April 10<sup>th</sup> of this year. All of this work has involved many members of this community and I think will put us in a very solid path to be an even greater university as we approach our Third Century.

As you heard from Mike Bohn, if you have been watching the Olympics, I hope that you have been very proud to hear that our faculty in our College of Engineering and

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Applied Science has worked with businesses to create a new and improved skeleton sled for the U.S. Olympic Team. Faculty member Grant Schaffner led the design team that created ProtoStar V5 sled used in competition between February 13<sup>th</sup> and 15<sup>th</sup>. The work on the sled was coordinated through UC's Structural Dynamics Research Lab. Over the weekend, one of our American athletes, Matt Antoine won a Bronze Medal while using a University of Cincinnati designed sled. Isn't that cool?

Our nationally recognized stroke team here at UC is once again a leader, a world leader. The team has been awarded a \$7 million grant to serve as the national coordinating center for a new clinical trials network. It is deserved because many of the pioneering advances in stroke care have come out of the University of Cincinnati College of Medicine. Networks intended to streamline research on stroke to reduce time and cost of clinical trials and create a comprehensive system to share data across those clinical trial networks.

Dr. Joe Broderick, one of our most distinguished professors, and clinical scientists at the College of Medicine, Director of the Stroke Team, and Chair of Neurology here at UC, says the network will be an important step towards moving more swiftly from one trial to the next without repeatedly having to re-invent the wheel for clinical trials in this country. We will hear a little bit more about that from a student that has been involved in this, Brian Barney, in a few moments.

Before I move onto that I would like to make a general statement about something that I think is incredibly important as we move forward as an institution. I want to acknowledge our great faculty at the University of Cincinnati. They really are at the core of what we do as an institution, they bring great credit to the university through their research and teaching, through advancing the frontiers of knowledge and actually creating knowledge. We are very fortunate to have an outstanding faculty. I am very pleased, that as you may know that the University of Cincinnati and the AAUP have

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reached a tentative agreement about the next contract. I want to acknowledge our outstanding faculty and all that they do in making this university great.

I would like to now turn to two students that will talk about some of that core academic activity that is going on at the university of which we are so proud, in their interactions with the faculty. I would like to begin with Brian Barney. His presentation will focus on stroke research. Brian is an undergraduate, and he is a Health Sciences/pre-physical therapy major, and is one of our full Cincinnati Scholarship recipients, which as you know is incredibly difficult to get, I can only give out about ten a year. He is also a member of the men's track and field team. So that is really special to have one of our top students also be one of our top athletes, as well as an officer or a member of many student organizations. He was just named, Mr. Kuamka, an honor bestowed by our African American Cultural and Resource Center. As part of his undergraduate work, he participated in research with our physical therapy faculty on using techniques for rehabilitation with chronic stroke patients. Their work is also interdisciplinary with faculty investigators being involved in that team from the College of Allied Health Sciences, College of Medicine and Children's Hospital Medical Center. Please give Brian a warm welcome.

*(Applause)*

Mr. Barney:

Hello everyone. My name is Brian Barney, and I am a third year Health Sciences major here at the University of Cincinnati. The name of my research presentation, or my research project is "Does Motor Function Affect Aerobic Fitness Measures in Chronic Stroke." So, just a little bit of background about myself. President Ono hit on most of those things. I run on the UC Men's Track and Field Team, run the 800 meters, I also went on a service trip with a student group called, "Serve Beyond Cincinnati" to Haiti this past winter break to help build a house for a family in need. Also I serve as secretary

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of the Atlantic Theater Chapter, a Phi Beta Sigma Fraternity incorporated, and that is a picture of us with President Ono at our Centennial Founder's Day breakfast just last month. A little bit about our research team, I will introduce people from left to right in the picture. On your far left is Dr. Daniel Carl, he is a Professor in the College of Allied Health Sciences, and he helped with determining some of the data analysis in this research project. The two students in the middle are Sara Bur and Randy Rockwell, they served along with me as research assistants. So we were there in the lab every day working with patients and making sure that the tests ran smoothly. Next is Dr. Kari Dunning, one of the principal investigators on the study. She helped with the data analysis and interactions with patients as well as writing grants to get funding for the research. Finally is my mentor Pierce Boyne, he is a faculty member in the College of Allied Health Sciences, he went to UC for his undergrad as well as went to UC Physical Therapy school, and he serves as my mentor through the Connections Mentoring Program in the College of Allied Health Sciences, which is a mentoring program for underrepresented students in the college.

So, a bit of background on what I will be talking about. Aerobic deconditioning, or being out of shape, is a major barrier to stroke recovery. As you know persons who have had a stroke often times have severe neuromuscular impairments, and walk with a limp, and it takes a lot more energy for them to do daily tasks than it does for a health person. So that prevents them from getting the exercise that they need. Exercise has shown to help improve their fitness, as well as their cognitive function and various other health issues. So, the way that aerobic fitness is usually measured is through a VO-2 peak test, and it is a graded maximum exercise test. We performed our testing on a treadmill, where the patient exercises on a treadmill at a certain speed, and the grade, or incline on the treadmill is constantly increasing until the patient has indicated that they can no longer exercise, and then the test is stopped.

So the issue with using this VO-2 peak test is that patients that have had a stroke often times, because of their neuromuscular impairments, have a problem with getting to

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that maximum level of exercise. Their leg on their affected side, may fatigue before they can reach that maximum level. So, it may not be the best representation for the status. Now, the VO-2 at the ventilatory threshold maybe a better measure for this, simply because it's a sub-maximal exercise test, or an exercise measurement, so the patient does not have to go to their maximum to reach this value. So the ventilatory threshold basically is the point where you begin to work really hard during exercise, it's where exercise becomes unsustainable for a long period of time. So if you have ever exercised and worked out really hard, when your legs begin to burn, and you begin huffing and puffing, once you have reached that point, you have gone past your ventilatory threshold. That's what we are measuring, and we can analyze that from the data we took from patients VO-2 peak test.

I will show you a picture specially so you can see here, oxygen uptake, and then carbon dioxide output increases on a linear level before the VO-2 ventilatory threshold, but when you reach that certain point indicated by that arrow, it becomes non-linear. So that point right there where it becomes non-linear is called the VO-2 ventilatory threshold. That's what we were looking for from the patient's exercise data. The purpose of this whole study is to assess the association of motor function with the VO-2 peak test as well as the VO-2 ventilatory threshold.

What we hypothesized is that lower motor function, so more neuromuscular impairment, and more noticeable limp, or a more noticeable impairment on that affected side would be associated with these lower VO-2 peak values. This was a maximum exercise test, but would not be associated with the VO-2 values because it's a sub-maximal exercise test.

Some of the methods, I have already explained, such as how a VO-2 test is performed. During this test a patient has a mask on to collect all of their breath-by-breath data. So every breath is taken and put through an oxygen analyzer, and from that we can get how much oxygen they are taking in and how much they are putting out. Their motor

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function was measured through a ten meter walk test, so we had a patient walk ten meters at a comfortable speed as fast as they could. Then we measured many potential co-factors, which could be, what kind of assistive devices they use. Next we put it in a regression model to see which ones correlated the best.

A little bit about our subjects, we had 16 subjects, the average age of 61, and their walking speed was .65 meters per second, which is about half the regular value, or half the speed that a healthy person could walk. Our results confirmed our hypothesis, on the VO<sub>2</sub> peak as well as the ventilatory threshold, which tells us that the ventilatory threshold for this certain population was lower. My role in this study was to assist in these exercise tests as well as finding the ventilatory threshold from their data for each patient. I will be presenting this research as an abstract at the 2014 American Physical Therapy Association National's Conference in Charlotte this June.

This experience has been great for me, and I am very appreciative to the University as well as the College of Allied Health Sciences for giving me the opportunity to really get my hands on some research as an undergrad. I really appreciate this opportunity and I look forward to working with this more in the future. Thank you.  
*(Presentation is on file in the Board Office)*

*(Applause)*

Dr. Ono:

Before I open this up to questions, I want to make a comment. It is simply extraordinary to have someone who can compete at the highest level in D1A sports, also be such an outstanding student, to do undergraduate research, and also to contribute to student organizations. It's difficult to do even one thing, when I was an undergraduate student, I was not as good of a student as Brian, and I certainly couldn't run as fast as he can, and I wasn't anywhere near as involved. This is what a university is all about. So when we talk about scholar athletes, Brian epitomizes what we are trying to do here at the

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University of Cincinnati. There is only one question I have, where you are talking about the linear point of inflection, where it goes up to a very sharp upward trajectory, I was wondering if you could meet with our Chief Investment Officer and talk to them about how you could apply that to our endowments. Any other questions, seriously? Thank you so much.

*(Applause)*

Dr. Ono:

The second presentation is also to highlight students from different colleges. I became aware of this really laudable activity after viewing a video created by our CCM e-media senior Zach Gerberick. Zach has made some amazing videos, including Normandy, so let's give Zach a round of applause for making such amazing videos that highlight the work of the University of Cincinnati. Zach would you please stand.

*(Applause)*

Dr. Ono:

This video focuses on our first international service trip taken by our Doctorate of Physical Therapy Program students in the College of Allied Health Sciences. The trip took eight students and four faculty members to Cancun, Mexico, where they worked with a pediatric faculty, a senior residential center, and at a resort, where they worked with employees. I would like to introduce two students, Barbara Arinci Zoretic, and Marlena Thomas of the College of Allied Health Sciences. Dean Elizabeth King will introduce the students.

I would like to say something about Elizabeth before she introduces the students. As you know, Elizabeth and I were able to work together for two and half years when I

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was Provost of the university, and she announced her intention to retire as Dean of that college at the end of this fiscal year. She has done an amazing job leading that college, first as interim Dean, and then Dean of our newest college, here at the University of Cincinnati. She has led that college with grace and dignity through good times and bad, and one of the things is she was always there for me. Whenever things were down, she would come up to me and reach out to me and lift my spirits. I will never forget everything you have done, Elizabeth. The other thing I love is that you would always end with some kind of a limerick or poem, and I don't have a poem today, but Elizabeth you are really going to be missed.

*(Applause)*

Dean King:

Let's roll the video first

*(The video of students in Mexico is on file in the Office of the Board of Trustees)*

I would like to introduce some of the other faculty that went on this trip. Beth Bextermueller, is the Program Coordinator and it was Beth's idea to go to Mexico. Beth also suggested a videographer from CCM, and she also suggested that after he does our video, he can add the other college's student experiences and do videos for the whole college. When Zach went, he became a member of the team. There are two other faculty that I would like to introduce, Head of Physical Therapy Program, Dr. Lizanne Mulligan is here, and our Associate Dean of Rehabilitation Science, Dr. Tina Whalen. One thing that the students learned, that you will hear about is their experiences that has changed their lives forever. It gives the students the courage to embrace other experiences that changes their lives forever. It helps them embrace the new joys that they are going to have in their lives in the future, but also the sorrows that they are going to experience. So these experiences prepare them for their future in ways that they don't yet know. It is my great pleasure to introduce you to Barbara Azrinci and Marlena Thomas. Thank you for letting us have this time. Thank you Dr. Ono.

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*(Applause)*

Marlena Thomas:

Good morning everyone. Thank you Dean King and thank you President Ono and the Board of Trustees for having us here this morning. When I told people that I was going to Cancun, the response was usually, “really, to do service?” But as you can see from the video it was a great choice because there was a great need in the City of Cancun. I’m glad that you were able to see a small glimpse of what we were able to experience, they did a good job of editing the video because you couldn’t see how much we were sweating, and how hard we were working.

We treated over 200 patients while in Cancun, and they ranged in ages from six months to patients in their 80’s. Different pathologies included Cerebral Palsy, Down ’s syndrome, ACL injuries, and typical hip and back pain. So we were able to see a lot while we were there. We treated the patients at four different locations. There was a pediatric facility, a distribution center where we treated staff, we also visited an elderly home, and we went to a dentist office that was converted into an open clinic where we provided free physical therapy services for the residents of the City of Cancun.

Of all the days and locations, I think the day we went to the dental office was the most memorable for me. That was a time where I was able to be more creative. Here in the States we have so much technology and so much new innovation, and being there I had to really think outside of the box, and try a lot of new things that I maybe would not have done in the U.S. just because we have so much here. So, it was a really good challenge for me, and I think I will take that into my practice as I become a physical therapist in the future.

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I am happy to have been chosen to be a part of the Doctor of Physical Therapy's first international service trip and happy to represent the University of Cincinnati internationally.

Barbara Arinci Zoretic:

So in addition to the therapy services we provided, we provided educational materials on diabetes, as well as presentations on proper body mechanics and lifting techniques when handling patients. As you may know, Mexico has recently been named the top country in the world for patients with diabetes. We thought it was important with every patient that we saw, that we screened them for type two diabetes and then once we determined if they were at a risk for this, we provided them with a handout in Spanish as well as thoroughly explaining to them the importance of a proper diet and exercise to decrease that risk of developing type two diabetes.

I think for me, my favorite day as I mentioned in the video was going to the nursing home; being able to present on proper body mechanics to the nuns and the workers in the home. They are people that serve others on a daily basis and being able to provide them with the resources for them to be able to take better care of themselves, are ultimately a benefit to the patients that we treat as well.

On behalf of all of us, and the Department of Physical Therapy, we are extremely proud to have established this partnership with the Palace Foundation. We have plans to return next October. We believe that by establishing this academic partnership, we are not only becoming better physical therapists for when we graduate from the University of Cincinnati, but we are also strengthening our connections and becoming more engaged in the world around us. So, on behalf of Brian, Marlena and myself, thank you so much for the opportunity to present today and we welcome any questions.

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Dr. Ono:

Let me start by saying, we often talk about our target of 100% of our students being involved in experiential learning, and here is a shining examples of that. A question for you is, what does it do for you to be involved in research, or to go and treat a patient, especially in a different country, what impact does that have on you, as a student in terms of learning the material?

Marlena Thomas:

For me, I think it was really great because, as the video explains, a lot of our professors went down with us. So we got one-on-one instruction from them that we wouldn't typically get in the classroom setting. It was also a great opportunity to take what we learned in the class and apply it in real life situations. Because a lot of times we work with each other in the classroom, and we are normal, so we were able to go and see what those pathologies look like in real life. That was very helpful, and we were fortunate to be able to do that as students, so when we get out in the real world and are practicing physical therapists, we will have a better understanding of that.

Barbara Arinci Zoretic:

I think for me, it was a unique perspective because I am originally from Argentina. So, I was able to go and work as both an interpreter and as a physical therapy student under my professors. It was great for me to be able to work with my fellow students because I try in the classroom to educate on what it is like in third world countries, but until you get out there and see it for yourself you don't fully comprehend what is going on. I think this was an amazing platform for me personally, because this is what I hope to do in my future. Not only be a physical therapist in the community, but on the international level as well.

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Brian Barney:

For me, to echo what Marlana said, working with a different population than just the normal students that we work with in class was interesting. Because we do these same exercise tests in some of our classes, but we don't have to take the same precautions that we had to do with the post-stroke patients. It's just a very different look at it, doing it with a population that is so prevalent in the United States, but often we don't think about that exercise component. So that was definitely very interesting, I had never thought of things that way before, so the research that I did, allowed me to open my eyes to that.

Dr. Ono:

We are incredibly proud of you as representatives of the University of Cincinnati and we hope you will never forget your experiential learning component of your curriculum. We wish you all the best moving forward. Keep shining, you are points of pride for us as an institution. Thanks to Dean King. Zach, I just heard you are going to four more countries, that is not bad for a media student, so congratulations to you as well.

*(Applause)*

Dr. Ono:

Chairman Barrett that concludes my report.

Mr. Barrett:

I just have one observation, which I think needs to be said. That is one of Santa's greatest leadership assets as an intangible, is his ability to motivate. I have seen this permeate the entire campus. Santa, the motivation you have given to the deans of the colleges, to the faculty, graduate students, undergraduate students, and our athletics

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programs is very inspirational. I know that Mike Bohn has already departed, but I can tell you from personal experience Santa will let the Athletic Director know when the athletics teams need to be performing at a level commensurate with the standards of the University of Cincinnati in a very nice, polite, positive way. I just know Santa from talking with members of the faculty, the undergraduate students and graduate students, the inspiration that you provide motivates all of them to fulfill their capabilities. So it means a lot to us, I just wanted to make that observation. We will now proceed with the committee meetings.

**THE BOARD COMMITTEE MEETINGS**

*(Proceedings of the Board committee meetings are contained in the respective committee meeting minutes, which are on file in the Office of the Board of Trustees.)*

The Academic and Student Affairs; Health Affairs Subcommittee; Finance and Administration Committee; and Real Estate Subcommittee meetings began at 9:35 a.m. and concluded at 10:11 a.m.

**Executive Session**

Mr. Barrett:

May I have a motion to enter Executive Session for the purpose of considering real estate and the appointment, employment, dismissal, discipline, promotion, demotion, or compensation of a public employee; to consider matters required to be kept confidential by federal law or regulations or state statutes; and conferring with legal counsel concerning disputes involving the University?

Upon motion of Mr. Brown and seconded by Mr. Heiman, the Board voted to enter Executive Session by the following roll call vote:

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**AYE:** C. Francis Barrett; Gary Heiman; Thomas H. Humes; Robert E. Richardson, Jr.; Thomas Cassady; William C. Portman, III; Geraldine B. Warner; Carl H. Lindner III; and Ronald D. Brown.

**NAY:** None

**ABSENT:** None

The Board of Trustees went into executive session at 10:11 a.m.

Chairman Barrett:

With no further business for the executive session, may I have a motion to adjourn the executive session?

Upon a motion from Mrs. Warner, seconded by Mr. Humes, the roll call vote was taken.

**AYE:** C. Francis Barrett; Gary Heiman; Thomas H. Humes; Robert E. Richardson, Jr.; Thomas Cassady; William C. Portman, III; Geraldine B. Warner; Carl H. Lindner III; and Ronald D. Brown.

**NAY:** None

**ABSENT:** None

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Mr. Barrett:

The Board of Trustees Meeting is now reconvened at 11:25 a.m. and I will call for the Finance and Administration Committee to reconvene.

The Finance Committee; Governance and Audit Committee and Investment Committees began at 11:25 a.m. and concluded at 11:31 a.m.

*(Proceedings of the Board committee meetings are contained in the respective committee meeting minutes, which are on file in the Office of the Board of Trustees.)*

**THE REGULAR MEETING OF THE BOARD OF TRUSTEES**

The Regular Meeting of the Board of Trustees was convened at 11:32 a.m. and, as noted on the first page of these minutes, roll call was taken.

**Approval of the Minutes from the Regular Meeting of the Board of Trustees**

Mr. Barrett called for additions, corrections, or deletions to the minutes of the Regular Meeting of the Board of Trustees of December 10, 2013. Upon proper motion by Mr. Cassady and seconded by Mr. Portman, the minutes were approved as distributed.

**Approval of the Items Recommended by the Board Committees**

Listed below are the items recommended to the Board of Trustees for approval by the Academic and Student Affairs Committee, and the Finance and Administration Committee at their respective meetings held on February 18, 2014, prior to the Regular Meeting of the Board of Trustees.



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Ruby Lipscomb, Ph.D.	Professor Emerita Department of Social Work College of Allied Health Sciences Effective December 31, 2013
Cora Ogle, Ph.D.	Research Professor Emerita Department of Surgery College of Medicine Effective January 1, 2014
Catharine Saelinger, Ph.D.	Professor Emerita Department of Molecular Genetics, Biochemistry & Microbiology College of Medicine Effective February 3, 2014
James Sullivan, M.S.	Professor Emeritus Department of Physics McMicken College of Arts & Sciences Effective May 1, 2014
George Vredevelde	Professor Emeritus Department of Finance and Real-Estate Lindner College of Business Effective January 1, 2014
Linda Walvoord de Velder, M.A.	Associate Professor Emerita Department of English Clermont College Effective January 1, 2014
<b><u>Department Chair Appointment</u></b>	
Peter White, Ph.D.	Chairman Department of Biomedical Informatics College of Medicine Effective April 1, 2014 through August 31, 2019
<b><u>Institute Director Appointments</u></b>	
William Barrett, M.D.	Director University of Cincinnati Cancer Institute College of Medicine Effective February 3, 2014
Richard Becker, M.D.	Director University of Cincinnati Cardiovascular Institute College of Medicine Effective October 1, 2013

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Joseph Broderick, M.D.	Director University of Cincinnati Neuroscience Institute College of Medicine Effective January 1, 2014
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**New Faculty Appointments**

Mark Myring	Professor with Tenure Department of Accounting Lindner College of Business Effective August 15, 2014
Natalia Mintchik	Associate Professor with Tenure Department of Accounting Lindner College of Business Effective August 15, 2014

**RECOMMENDATIONS FOR TENURE OR PROMOTION**

**Tenure Only at Associate Professor Level**

<u>College of Medicine</u> Kevin Hommel, Ph.D.	Pediatrics
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**Tenure at Professor Level**

<u>College of Medicine</u> Anjaparavanda Naren, Ph.D.	Pediatrics
Sarat Thikkurissy, D.D.S., M.S.	Pediatrics
Peter White, Ph.D.	Biomedical Informatics

**From Assistant Professor to Associate Professor With Tenure**

<u>College of Medicine</u> Tatiana Kalin, M.D., Ph.D.	Department of Pediatrics
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**Tenure Only at rank of Associate Professor**

<u>College of Medicine</u> Sing Sing Way, M.D., Ph.D.	Department of Pediatrics
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**From Research Instructor to Research Assistant Professor**

<u>College of Medicine</u> James Bridges, Ph.D.	Department of Pediatrics
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**From Research Assistant Professor to Research Associate Professor**

<u>College of Medicine</u> Md Monir Hossain, Ph.D.	Department of Pediatrics
Melinda Butsch Kovacic, MPH, Ph.D.	Department of Pediatrics

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**From Research Associate Professor to Research Professor**

College of Medicine

Lisa Martin, Ph.D.

Department of Pediatrics

**From Assistant Professor of Clinical to Associate Professor of Clinical**

College of Medicine

Kathleen Campbell, M.D.

Jason Long, Ph.D.

Thomas Nguyen, M.D.

Department of Pediatrics

Department of Orthopaedic Surgery

Department of Psychiatry and Behavioral  
Neuroscience

Mario Patino, M.D.

Sue Poynter, M.D.

David Pruitt, M.D.

Sona Sharma, M.D.

Department of Anesthesiology

Department of Pediatrics

Department of Pediatrics

Department of Internal Medicine

**From Associate Professor of Clinical to Professor of Clinical**

College of Medicine

Shehzad Saeed, M.D.

Department of Pediatrics

**14.02.18.02      DISTINGUISHED RESEARCH PROFESSOR**

**Synopsis:**      Appointment of Distinguished Research Professor

It is recommended that the Board of Trustees approve the following appointment: Dr. Carlton Brett, Professor of Geology, McMicken College of Arts and Sciences as Distinguished Research Professor.

**14.02.18.03      DISTINGUISHED TEACHING PROFESSOR AWARD**

**Synopsis:**      Appointment of Distinguished Teaching Professor Award

It is recommended that the Board of Trustees approve the following appointment: Dr. Kenneth Skau, Professor of Pharmaceutical Sciences, The James L. Winkle College of Pharmacy for the Distinguished Teaching Professor Award.

**14.02.18.04      GRADUATE FELLOWS MEMBERSHIP**

**Synopsis:**      Appointments for membership in the Fellows of the Graduate School

It is recommended that the Board of Trustees approve the attached appointments for membership in the Fellows of the Graduate School. Each person has been reviewed and elected by the membership of the Fellows of the Graduate School.

**14.02.18.05      NEW FELLOWS OF THE ACADEMY FOR TEACHING AND LEARNING**

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**Synopsis:** Approval of faculty for induction into the Academy of Fellows for Teaching & Learning

It is recommended that the Board of Trustees approve the faculty identified in the attached document for induction into the Academy of Fellows for Teaching & Learning. These recommendations have been reviewed and approved by the appropriate authorities.

**Finance and Administration Committee Recommendations**

**14.02.18.06 ESTABLISHMENT OF ROOM AND BOARD RATES  
2014 – 2015 ACADEMIC YEAR**

**Synopsis:** Authority is requested to establish Room and Board rates for the 2014 – 2015 academic year. The requested rate increase, in combination with scheduled expense reductions, will allow Housing and Food Services to achieve a balanced budget.

**14.02.18.07 UC BLUE ASH – NEW CLASSROOM BUILDING**

**Synopsis:** The recommendation seeks authorization by the Board of Trustees for design and **construction of a new building on the Blue Ash Campus.**

**14.02.18.08 Student Information System and Foundation Development System  
Replacement Projects**

**Synopsis:** This recommendation seeks approval of the Board of Trustees for the Student Information System and Foundation Development System Replacement projects budget of \$46,000,000 and Awards to Recommended Vendors.

**14.02.18.09 General Receipts Obligations Authorization, Student Information System  
Replacement project**

**Synopsis:** This recommendation seeks authorization of the Board of Trustees to issue General Receipts Obligations to finance the Student Information System Replacement project in an amount not to exceed \$37,500,000.

**14.02.18.10 AUTHORIZATION TO REFUND OUTSTANDING DEBT**

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**Synopsis:** This recommendation seeks authorization of the Board of Trustees to issue General Receipts Obligations to refund/refinance existing outstanding General Receipts Obligations and/or Certificates of Participation.

**14.02.18.11 AUTHORIZATION TO REFUND OUTSTANDING CERTIFICATES OF PARTICIPATION**

**Synopsis:** This recommendation seeks authorization of the Board of Trustees to authorize and direct the execution and delivery of lease agreements in connection with the refinancing of certificates of participation.

**14.02.18.12 RENEWAL OF PREVIOUSLY AUTHORIZED GENERAL RECEIPTS OBLIGATIONS**

**Synopsis:** This recommendation seeks the authorization of the Board of Trustees to renew previously authorized General Receipts Obligations

**14.02.18.13 GENERAL RECEIPTS OBLIGATIONS AUTHORIZATION, ROOF REPLACEMENTS PHASES 6, 7 AND 8**

**Synopsis:** This recommendation seeks authorization of the Board of Trustees to issue General Receipts Obligations to finance three years of Roof Replacement projects in an amount not to exceed \$10,000,000.

**14.02.18.14 APPROVAL OF THE TENTATIVE AGREEMENT BETWEEN THE UNIVERSITY AND THE OHIO NURSES ASSOCIATION UNIT.**

**Synopsis:** It is recommended that the Board of Trustees approve the tentative agreement between the University and the Ohio Nurses Association unit.

**Consideration of Action Items**

Mr. Barrett:

The full Board has been present at the Committee Meetings held today and has received the recommendations of the Academic and Student Affairs Committee and the Finance and Administration Committee. The items reviewed and recommended by the committees are named in the Action Items listed at your place. I would like to approve

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all of these items in one vote. May I please have a motion to approve all of the recommended items?

Upon a motion by Mr. Richardson, seconded by Ms. Warner, the Board of Trustees approved the items by the roll call vote.

**Recommendations Nos. 14.02.18.01 through 14.02.18.14**

**AYE:** C. Francis Barrett, Gary Heiman, Thomas H. Humes, Robert E. Richardson, Jr, Thomas D. Cassady, William C. Portman,. and Geraldine B. Warner, Carl H. Lindner, Ronald D. Brown.

**NAY:** None

**ABSENT:** None

The motion passed and all items were approved unanimously.

**Unfinished Business and New Business**

Mr. Barrett:

There is no unfinished business to come before the Board.

We will now move on to new business and again I would ask those making reports to be extremely brief as there is a reception after this board meeting for Trustee Gary Heiman. First is the Alumni Association report, and Laurence Jones, III has departed, so we will defer that until next month. Next is the Graduate Student Trustee report, Josh Smith.

**Graduate Student Report**

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Mr. Smith:

Thank you Chairman Barrett. Good morning everyone, I hope you all have been surviving this unusually harsh winter in Cincinnati. I would like to welcome my counterpart, President of the Graduate Student Body, Ayca Mazman to the table. I will briefly recap some of the GSGA events. First on January 24, the GSGA held their Welcome Back Party at Catskeller. Graduate students were given \$5 vouchers for food and soft drinks, and also gave away game tokens and prizes. I unfortunately could not attend due to catching a flu bug, but Ayca informed me that there were over 200 graduate students in attendance. Also the GSGA will be continuing these with monthly happy hours at the beginning of every month at Catskeller.

Last Thursday, the GSGA, the undergraduate student senate, and faculty senate held their yearly joint governance meeting attended by the Councils, President Ono, Provost Davenport, and Dr. Robin Engel. Issues discussed were safety, the recent weather cancellations, and general ways to become more involved with UC staff and administration. In regard to safety, I was very interested in learning from Dr. Engel all the crime trends, both on and off campus, along with the downward trends the university has experienced due to President's Ono's administration, the university and City of Cincinnati Police, and student efforts over the last year. I am also very proud to say the majority of graduate school representatives were in attendance and provided their input on every issue discussed.

Finally, as my term as the Graduate Trustee is coming to a close at the end of this year, in collaboration with President Ayca Mazman, we have begun taking in applications for the next Graduate Student Trustee. Originally the applications were due last Friday, February 14<sup>th</sup> but we decided to extend this deadline to allow more students to apply. I'm sure soon enough after some difficult deliberations, we will have a new Student Trustee for the Board of Trustees. Thank you very much, and that concludes my report.

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Mr. Barrett:

Josh, thank you very much. I will now move on to the Undergraduate Student Report, Ben Keefe. Ben?

**Undergraduate Student Report**

Ben Keefe:

Thank you Chairman Barrett. School is now back in session, the spring semester began on January 6, 2014. Spring semester is a lively time on campus. The Student Body raised over \$35,000 for Children's Miracle Network and Cincinnati Children's Hospital Medical Center this past weekend at an event called "Cincinnati Dance Marathon." Student joined teams, set fundraising goals, and donated money to participate in the 24 hour dance marathon. It was a great success and thank you to all the students who put in the hard work to make the Dance Marathon a great event.

Some other notable events that occurred during spring semester include Relay for Life, and Greek Week. Both of these events are two of the largest philanthropy events held on campus, and UC's Relay for Life is one of the largest Relay for Life's in the country.

Last month Athletic Director Whit Babcock resigned to take the same position at Virginia Tech. Whit was a tremendous leader and we wish him the best. Mike Bohn was hired to replace him as Athletic Director and the students are incredibly excited to start this next chapter at the university. He is not here, but the students welcome Mike to the Bearcat family.

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Last week I had the pleasure of attending the reception for Bleuzette Marshall and Myron Hughes. I have worked very closely with Myron Hughes for the past four years as part of the UC Alumni Association and I am sad to see him leave the position, but I must say that the university is in tremendous hands going forward with those two appointments.

In today's committee meetings, the Student Information System replacement was called into action. On behalf of the students, I would like to thank Nelson Vincent and Bob Ambach and the rest of their teams on the hard work with this project. The students are very appreciative of all your hard work, and look forward to the SIS's future.

On a personal note, in April I will be attending an Ohio Student Trustee Conference. The conference is being set up by student trustees from the various public institutions. The conference's goal is to learn from each other ways that we can better our service to our universities. At the next meeting I will come back with a report on that.

In other news, House Bill 111, which passed the Ohio House in December, would grant Ohio public universities the right to grant full voting membership to the student trustees on the Board of Trustees. This bill is waiting to be called into action by the Ohio Senate, and then must be signed by the Governor for passage. As Student Body President Joe Blizzard mentioned at the December meeting, the Student Senate of the University of Cincinnati supports House Bill 111. Thank you this concludes my report.

Chairman Barrett:

Ben, thank you and thank you for attending the reception last week, that was very meaningful to both Myron and Bleuzette that you were there. Thank you for being there. Now to the Faculty Senate report, Dr. Adrienne Lane.

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**University Faculty Chair Report**

Dr. Lane:

Thank you Chairman Barrett. The Faculty Senate has been very busy thus far this academic year. They have undertaken a variety of discussions on issues that are of key importance to the university faculty. The faculty is most interested in the faculty role and responsibilities associated with eLearning. The faculty has as a major goal to provide the highest quality of education to their students, and we are actively immersed in traditional teaching as well as on-line and hybrid education. This year both the Faculty Senate, Academic Affairs and the Faculty Senate Information Technologies Committees are involved in activities that are related to eLearning development, and policy creation. The Faculty Senate Research and Scholarship Committee is active with compliance issues, particularly those related to research. The chair of this committee sits on the University Executive Oversight Committee.

Our Human Relations Committee has been very busy with awards determination, and is also currently reviewing a faculty satisfaction survey that the Provost's Office is interested in distributing to all faculty. The satisfaction of the faculty at the University of Cincinnati is crucial for maintaining and growing a world-class university.

Lastly, our Budget and Priorities Committee has been meeting with key financial leaders of the university regarding budget issues. This committee is most concerned with prioritizing academic needs as a key budget driver. The Budget and Priorities Committee continues to monitor expenditures related to Athletics.

Lastly, I want to share that members of the Faculty Senate have been engaged in a variety of Ohio Board of Regents initiatives including but not limited to Complete College Ohio, textbook affordability, and prior learning assessment. The Senate is

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actively engaged in numerous governance initiatives and we appreciate the opportunity to share our activities with the Board of Trustees. This concludes my report.

Mr. Barrett:

Dr. Lane thank you very much. Now we move to the Student Government Report, Joe Blizzard. Joe?

**Student Government Report**

Mr. Blizzard:

Thank you, Chairman Barrett. Just briefly here, in addition to House Bill 111, there are a couple of other bills in the State House that Student Government is paying attention to. The first one being the creation of a STEM tax-credit for students that graduate with STEM degrees and choose to live and work in the State of Ohio. The Undergraduate Student Government did pass a bill in support of that House Bill. We are also looking at exploring the predatory towing practices that are happening across the state. There is another bill that has been introduced in the House that we have begun to research. We also provided some quick feedback on the City parking plan, and got some feedback from students just to see how the proposed increased would affect students, so that was critical and helpful in terms of looking at what that plan looks like moving forward.

Elections for Student Government actually started yesterday at 8:00 am and will continue until February 28<sup>th</sup> at that point, that Friday we will have a new President and Vice President as well as eight At-Large Senators. At the next meeting in April I will be joined by the new Student Government President, whomever that may be, and I will introduce them, as well as their cabinet and their Executive Board. This year we really focused with elections, on making elections more accessible to more students, lowering

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the fundraising limit per campaign to \$3500, and shorted the election time period from two and a half weeks to two weeks. We really wanted to make sure we were keeping as many students involved in the process as possible, and not excluding any talented individuals that may want to participate.

Lastly, I know that last year Lane Hart and Maesa Idries worked very hard on the Student Government Annual Report, and that was the first time we had seen anything of that nature. We will be working again this year to publish that Annual Report. Right now we have about 45 different topics we would like to cover in that, and so at the next Board Meeting in April you will have one of those at your place, so you can review the difference that Student Government has made this past year. That concludes my report.

Mr. Barrett:

Joe, thank you very much. We have one last item of business, and that is the Election of Officers.

**Election of Officers**

Mr. Barrett:

Every year at the first meeting of the year, the Board of Trustees elect officers for one year. We have the position of Chairman, Vice Chairman, and Board Secretary. I would like to make some general comments for the university community at large. First of all, it is very important for the Board of Trustees to emphasize continuity and stability. It is one thing we have tried to do as a board with regard to hiring, is to have continuity and stability. We have a board of nine equals. So, it is very important that we have a very smooth transition. We continue things from year to year. As we learned from our board consultant a year ago, being a board of nine equals, it's important we function as a unit. It's also important that we have a very smooth transition. We were advised that the

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Chair should serve for one year, and under unusual circumstances for two years. I can tell you that there was no greater honor that I have received in my entire tenure on the board than when you asked me last year to serve a second year as Board Chairman. I'm sure my Vice Chair who was re-elected, and my Board Secretary who was re-elected for another year would also like to express the same appreciation. There is one thing, that I believe I can do as a Board Chair, and I hope that future Board Chairs do this, that is to ensure a smooth transition, and to have this continuity year after year of working with each other and with the administration. So in that regard, I have taken upon myself to see if there was consensus as to the Officers for the next year, for the Board Chair, the Vice Chair, and Board Secretary. I am very pleased to report, that not only is there consensus, but there is complete unanimity. I would like to be able to advise everyone that the unanimous choice for Chair for the ensuing year is Tom Humes, for Vice Chair Robert Richardson, and for Board Secretary Tom Cassady. I would like to ask Gary Heiman, as our senior most board member to make that motion.

Mr. Heiman:

I want to personally thank you for serving two years, and I know that the first year was a very tough year, but I think that both of us leave with the board in a very good place, very stable with a great President. I would move that Tom Humes be the new Board Chair for the University of Cincinnati for the coming year, and I also move that Rob Richardson be the Vice Chair, and that Tom Cassady be the Board Secretary.

Mr. Lindner:

Seconded the motion.

Chairman Barrett:

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All in favor please say Yea. By voice vote, the motion carried unanimously. I would like to extend my congratulations to Tom Humes, to Rob Richardson, and to Tom Cassady. I would also like to say that this past year, I can't tell you how satisfying and how rewarding it's been. I owe a special thanks to our President Santa Ono for facilitating that, special thanks to Nicole Blount. Nicole you have been tremendous, I don't know how we could have functioned without you. I can't tell you what your positive attitude and your cooperation, and all your support brings to all of us. I know looking at our senior management, Senior Vice President of Finance, Bob Ambach, our Provost Beverly Davenport, our General Counsel Kenya Faulkner, you have all given me so much support and cooperation. I would also like to thank Ryan Hays who is the Chief of Staff for all the coordination between the Board Office and the President's Office. Things could not have gone more smoothly. Again, I would like to congratulate you Tom, and you have our complete support.

Mr. Humes:

Thank you very much Mr. Chairman. It is indeed a great honor to be asked to take on this role. I am humbled by it, and it may sound goofy, but after all these years I am still honored and humbled to be a member of this board in any way and serve our great university. It has never been a greater time to be part of this institution, and as we say, never been a better time to be a Bearcat.

There are so many wonderful things happening, and Fran you did an outstanding job as Chairman these past two years. We went through some challenging times and we had some tough issues, but I think with Dr. Ono's leadership, and your leadership, and a great team effort on behalf of the administrative staff, and the Board as well, we have really come together. I think frankly our university has never been positioned for greater success in the future. We have a stronger, more active, caring, and committed body than we have ever had, and we have had some great ones in the past. We have a faculty that has been the heart of this university, and hopefully there will be opportunities for the

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faculty to be even more involved in how our university moves forward. I don't think that we have ever had stronger Deans than we have today.

There is some fresh thinking and ideas, our new Provost brings a wealth of experience, and the administrative staff that Dr. Ono has assembled and slowly put the pieces together on a permanent basis is absolutely outstanding. I think that it is a team that will serve this university exceptionally well. I think this board is a very strong, high quality group of people, and for those of you that aren't part of it, the commitment that everyone at this table has is very special. Everybody truly does care about doing what's right for the University of Cincinnati.

So, it's going to be my honor to play every role I possibly can to provide the leadership for us going forward. I would only conclude by congratulating again, our Chairman, he follows a long list, and I have the privilege of following a long list of great people that have served as Chair of this institution. We certainly know many of them, Sandy Heimann, Buck Niehoff, Jeff Wyler, George Schaefer, and back about 40 or 50 years ago, there was someone whom I thought at the time was really an old guy, but his name was actually Charles Francis Barrett. So it's been an honor to know the first Charles Francis Barrett and to serve with the second Charles Francis Barrett. So you have done your father very proud, Francis.

Dr. Ono:

You know I have been able to work with three Board Chairs, it began with Buck, and then Sandy, and you, and people don't realize how much time it takes to be Chairman of the Board of Trustees. This is an individual who is President of his own law firm, and he and I talk every single day, sometimes at 7:00 a.m. in the morning, and sometimes at 1:00 a.m. in the middle of the morning. All the board members volunteer an enormous amount of time, but the role of Chair takes an enormous amount of time. Maybe your firm doesn't know you still exist because you are here all the time, but it has been an

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absolute pleasure working with you, and I want to thank you for all that you have given the two years as Chair. I am going to miss that, but you are still going to be here for another year, and I'm sure that the whole community looks forward to working with you for this coming year and beyond as an alumni of this great university. It's been an honor and privilege to serve with you Fran, and I want to say that I am looking forward to working with Tom as well. We have already been working together over the past three and a half years, and I am looking forward to the upcoming year working together. We are very fortunate to have the relationship that we have between the administration and the Board of Trustees of this university.

Chairman Barrett:

Santa, I am looking forward to you working with Tom as Chair, and many others that are around this table in the future. I will always be able to say that I was the first Chair that worked with you, and that will always be something very special to me. Thank you so much, I appreciate it.

Following this meeting, we are going to have a special reception for Gary Heiman.

Mr. Rob Richardson:

I will be very brief; I do want to thank you for your leadership Fran. We have been through a lot as a board, and as I say often, there has never been any better time to be on the Board of Trustees than now. We have been through four Presidents, three Athletic Directors, and the transition of UC Health. We have been to two BCS Championships. We have seen the highest enrollment during our time, and it's been an incredible ride, and I don't take it for granted either. I am blessed by this opportunity and thankful for it. Tom, I will work with you side-by-side under your leadership and I look forward to working with you and of course, President Ono. We will continue to work

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together as we always have and I'm excited about our future, and I look forward to moving this university even further.

Mr. Barrett:

Thanks Rob, I can't think of a greater honor than to be able to serve on this board. It's so rewarding, and so satisfying, all the good we have accomplished, what we mean to the greater community, it's really indescribable. Thank you for your kind words. I am going to ask for a motion to adjourn, our next meeting will be Tuesday, April 15, 2014 in this room. Can I have a motion, please.

**Adjournment**

Upon proper motion by Mr. Richardson, seconded by Mr. Heiman, Mr. Barrett adjourned the meeting at 11:54 a.m.

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C. FRANCIS BARRETT  
CHAIRPERSON

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ROBERT E. RICHARDSON, JR.  
SECRETARY