



Board of Trustees
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DATE: January 19, 2011

TO: Members of the Board of Trustees
Sandra W. Heimann, Chairperson
C. Francis Barrett, Vice-Chairperson
Thomas H. Humes, Secretary
Margaret E. Buchanan
Thomas D. Cassady
Stanley M. Chesley
Gary Heiman
H.C. Buck Niehoff
Robert E. Richardson, Jr.

Portia Watkins, Graduate Student Trustee
Kyle Quinn, Undergraduate Student Trustee

FROM: Susan M. Stringer
Executive Assistant to the Board of Trustees and Senior Vice President for
Administration and Finance

SUBJECT: Meeting Number Three Hundred and Three of the Board of Trustees

This memorandum confirms that the Three Hundredth and Third Session of the Board of Trustees will be held on Tuesday, January 25, 2011, in the Russell C. Myers Alumni Center.

The proceedings of the day will begin at 8:30 a.m. President Gregory H. Williams will address the Board and, following his comments, presentations will be given on the following topics:

- Report on Investments
- Focus on Students: Engineers Without Borders

The committee meetings will be held sequentially following the presentations. The first meeting will be the Governance and Audit Committee, followed by the Academic and Student Affairs Committee, and the Finance and Administration Committee. At the conclusion of the Committee Meetings, the Regular Meeting will convene. When all regular business items have been addressed, the meeting will adjourn.

The following materials are included in the Board Book:

1. Schedule of the Board Meeting Day
2. Board Committee Meeting Agendas
3. Recommendations and Supporting Documents
4. Regular Board Meeting Agenda
5. Minutes of the Regular Board Meeting held on November 16, 2011
6. Action Items
7. Informational Reports

It is suggested that Board members review all items. Please contact President Gregory H. Williams or the appropriate committee chairperson if you have questions regarding this material.

cc:	President Gregory H. Williams	President's Cabinet Robert F. Ambach	University Spokesperson Greg Hand
	Alumni Representative Russell C. Myers	Michael W. Carroll	Office of the AAUP
	UC Foundation Representative Otto M. Budig	Sandra J. Degen	Office of SEIU/1199
	Faculty Representatives Richard Harknett	Andrew Filak	Internal Audit Director Christine Ackerman
	Dale Schaefer	Alexis Ignatiou	
	B. J. Zirger	Lawrence J. Johnson	
	Student Representative Drew Smith	Michael A. Lieberman	
		Mitchel D. Livingston	
		Mitchell D. McCrate	
		Santa J. Ono	
		James D. Plummer	
		Michael J. Thomas	
		Gregory J. Vehr	